## Press Release

## Pitney Bowes Announces <br> Second Quarter 2023 Financial Results

STAMFORD, Conn, August 3, 2023 - Pitney Bowes (NYSE: PBI), a global shipping and mailing company that provides technology, logistics, and financial services, today announced its financial results for the second quarter 2023.
"We saw similar trends that affected first quarter results continue into the second quarter, and we took several significant actions to position the company well for the second half of the year," said Marc B. Lautenbach, President and Chief Executive Officer. "SendTech and Presort both grew profits, while the decline in cross-border weighed on the performance of Global Ecommerce. Domestic parcel volumes grew close to 30 percent, which we expect to continue in the second half. Importantly, the refinancing of our 2024 notes and execution of the restructuring plan announced last quarter further position the company for the long-term."

## Second Quarter Financial Highlights

- Revenue in the quarter was $\$ 776$ million, a decrease of 11 percent on a reported basis and 5 percent on a comparable basis versus prior year ${ }^{(1)}$
- GAAP EPS was a loss of $\$ 0.81$ and Adjusted EPS was a loss of $\$ 0.02$ in the quarter versus GAAP EPS and Adjusted EPS of $\$ 0.02$ in second quarter 2022
- GAAP EPS a includes a loss of $\$ 0.67$ for a non-cash goodwill impairment charge related to the Global Ecommerce segment resulting from performance through June 30, 2023 and continuing changes in macroeconomic conditions
- GAAP cash from operating activities was breakeven; Free Cash Flow was a net use of $\$ 11$ million
- Cash and short-term investments were $\$ 561$ million at quarter-end
- On track to deliver $\$ 75$ million in annual expense savings by yearend 2024 from the previously announced restructuring plan and productivity efforts
- Signed a $\$ 275$ million private placement offering in July 2023; net proceeds will be used to redeem the outstanding balance of the 2024 Notes and a portion of the Term Loan A


## Second Quarter Business Highlights

- Global Ecommerce processed 50 million domestic parcels in the quarter, which is up 29 percent from second quarter 2022
- Presort grew Adjusted Segment EBIT by 59 percent and Adjusted Segment EBIT margins by 500 basis points versus prior year
- SendTech grew Adjusted Segment EBIT by 2 percent and Adjusted Segment EBIT margins by 200 basis points versus prior year
- SendTech shipping-related revenues increased 14 percent year-over-year; SaaS subscription revenues increased 29 percent
- Segment Adjusted EBIT was $\$ 80$ million in the quarter and flat versus prior year

Earnings per share results are summarized in the table below:

|  | Second Quarter |  |
| :--- | :---: | :---: |
|  | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 2}$ |
| GAAP EPS | $\mathbf{( \$ 0 . 8 1 )}$ | $\mathbf{\$ 0 . 0 2}$ |
| Goodwill Impairment | $\$ 0.67$ | - |
| Restructuring Charges | $\$ 0.09$ | $\$ 0.02$ |
| Proxy Solicitation Fees | $\$ 0.02$ | - |
| Tax Benefit on Sale of Business | - | $(\$ 0.03)$ |
| Loss on Sale of Business, Including Transaction Costs $^{\text {Adjusted EPS }}{ }^{(2)}$ | - | $\$ 0.02$ |

(2) The sum of the earnings per share may not equal the totals due to rounding.

## Business Segment Reporting

## Global Ecommerce

Global Ecommerce provides business to consumer logistics services for domestic and crossborder delivery, returns and fulfillment.

|  | Second Quarter |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| $(\$$ millions $)$ | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 2}$ | \% Change <br> Reported | \% Change <br> Comparable <br> Basis |
| Revenue | $\$ 313$ | $\$ 394$ | $(21 \%)$ | $(9 \%)$ |
| Adjusted Segment EBITDA | $(\$ 21)$ | $(\$ 7)$ | $>(100 \%)$ |  |
| Adjusted Segment EBIT | $(\$ 38)$ | $(\$ 29)$ | $(32 \%)$ |  |

Revenue and Adjusted Segment EBIT decline was driven by the continuing weakness in cross-border, specifically from a change in how two clients access our offerings.

These declines were partially offset by a 19 percent increase in Domestic parcel revenue and lower operating expenses in the quarter.

## Presort Services

Presort Services provides sortation services that enable clients to qualify for USPS workshare discounts in First Class Mail, Marketing Mail, Marketing Mail Flats and Bound Printed Matter.

|  | Second Quarter |  |  |
| :--- | :---: | :---: | :---: |
| (\$ millions) | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 2}$ | \% Change <br> Reported |
| Revenue | $\$ 143$ | $\$ 139$ | $3 \%$ |
| Adjusted Segment EBITDA | $\$ 29$ | $\$ 20$ | $45 \%$ |
| Adjusted Segment EBIT | $\$ 20$ | $\$ 13$ | $59 \%$ |

Presort processed 3.6 billion pieces, which represented a decline of 5 percent versus prior year. Revenue per piece improvement and growth in higher yielding mail classes drove growth in revenue.

Adjusted Segment EBIT growth versus prior year driven by higher revenue, improved labor productivity from investments in automation, and lower unit transportation costs.

## SendTech Solutions

Sending Technology Solutions offers physical and digital mailing and shipping technology solutions, financing, services, supplies and other applications for small and medium businesses, retail, enterprise, and government clients around the world to help simplify and save on the sending, tracking and receiving of letters, parcels and flats.

|  | Second Quarter |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| (\$ millions) | 2023 | $\mathbf{2 0 2 2}$ | \% Change <br> Reported | \% Change <br> Comparable <br> Basis |
| Revenue | $\$ 321$ | $\$ 339$ | $(5 \%)$ | $(4 \%)$ |
| Adjusted Segment EBITDA | $\$ 105$ | $\$ 103$ | $1 \%$ |  |
| Adjusted Segment EBIT | $\$ 97$ | $\$ 96$ | $2 \%$ |  |

Decline in segment revenue was primarily driven by lower in-period equipment sales as we entered a phase of our product lifecycle where we have less new lease opportunities offset by a corresponding increase in lease extensions. Growth in shipping-related revenues partially offset the decline in revenues.

Simplification and cost reduction actions more than offset the secular mailing install base decline, driving improvement in Adjusted Segment EBIT.

## Full Year 2023 Guidance

We expect full year revenue to be on the lower end of our previously provided guidance, resulting in relatively flat growth on a comparable basis.

We continue to expect adjusted EBIT performance to outpace the percent change in revenue.

## Conference Call and Webcast

Management of Pitney Bowes will discuss the Company's results in a broadcast over the Internet today at 8:00 a.m. ET. Instructions for listening to the earnings results via the Web are available on the Investor Relations page of the Company's web site at www.pitneybowes.com.

## About Pitney Bowes

Pitney Bowes (NYSE:PBI) is a global shipping and mailing company that provides technology, logistics, and financial services to more than 90 percent of the Fortune 500. Small business, retail, enterprise, and government clients around the world rely on Pitney Bowes to remove the complexity of sending mail and parcels. For additional information, visit: www.pitneybowes.com

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## Use of Non-GAAP Measures

Our financial results are reported in accordance with generally accepted accounting principles (GAAP). We also disclose certain non-GAAP measures, such as adjusted earnings before interest and taxes (Adjusted EBIT), adjusted earnings before interest, taxes, depreciation and amortization (Adjusted EBITDA), adjusted earnings per share (Adjusted EPS), revenue growth on a comparable basis and free cash flow.

Adjusted EBIT, Adjusted EBITDA and Adjusted EPS exclude the impact of restructuring charges, goodwill impairment, gains, losses and costs related to the sale of assets, acquisitions and dispositions, losses on debt redemptions and refinancings and other unusual items. Management believes that these non-GAAP measures provide investors greater insight into the underlying operating trends of the business.

We disclose revenue growth on a comparable basis, which excludes three items. First, the comparison excludes the impacts of foreign currency. Second, we are excluding the impact of the divestiture of the Borderfree business effective July 1, 2022. Third, we are excluding the impact of a change in the presentation of revenue beginning in the fourth quarter of 2022, from a gross basis to net basis due to an adjustment in terms of one of our contracts with the United States Postal Service. The change in revenue presentation impacts both our Global Ecommerce and SendTech Solutions segments. The change in revenue presentation does not impact gross profit. Management believes that excluding these items provides investors with a better understanding of the underlying revenue performance.

Free cash flow adjusts cash flow from operations calculated in accordance with GAAP for capital expenditures, restructuring payments and other special items. Management believes free cash flow provides investors better insight into the amount of cash available for other discretionary uses.

Adjusted Segment EBIT is the primary measure of profitability and operational performance at the segment level and is determined by deducting from segment revenue the related costs and expenses attributable to the segment. Adjusted Segment EBIT excludes interest, taxes, unallocated corporate expenses, restructuring charges, goodwill impairment, and other items not allocated to a business segment. The Company also reports Adjusted Segment EBITDA as an additional useful measure of segment profitability and operational performance.

Complete reconciliations of non-GAAP measures to comparable GAAP measures can be found in the attached financial schedules and at the Company's web site at www.pb.com/investorrelations

This document contains "forward-looking statements" about the Company's expected or potential future business and financial performance. Forward-looking statements include, but are not limited to, statements about future revenue and earnings guidance and future events or conditions. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that could cause actual results to differ materially from those projected. Factors which could cause future financial performance to differ materially from expectations include, without limitation, declining physical mail volumes; changes in postal regulations or the operations and financial health of posts in the U.S. or other major markets or changes to the broader postal or shipping markets; our ability to continue to grow and manage unexpected fluctuations in volumes, gain additional economies of scale and improve profitability within our Global Ecommerce segment; the loss of some of our larger clients in our Global Ecommerce and Presort Services segments; the loss of, or significant changes to, United States Postal Service (USPS) commercial programs, or our contractual relationships with the USPS or their performance under those contracts; the impacts on our cost of debt due to recent increases in interest rates and the potential for future interest rate hikes ; and other factors as more fully outlined in the Company's 2022 Form 10-K Annual Report and other reports filed with the Securities and Exchange Commission during 2023. Pitney Bowes assumes no obligation to update any forward-looking statements contained in this document as a result of new information, events or developments.

Note: Consolidated statements of income; revenue, adjusted segment EBIT and adjusted segment EBITDA by business segment; and reconciliations of GAAP to nonGAAP measures for the three months ended June 30, 2023 and 2022, and consolidated balance sheets at June 30, 2023 and December 31, 2022 are attached.

Pitney Bowes Inc.

## Consolidated Statements of Operations

(Unaudited; in thousands, except per share amounts)


## Pitney Bowes Inc.

## Consolidated Balance Sheets

(Unaudited; in thousands)

| Assets | $\begin{gathered} \text { June 30, } \\ 2023 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2022 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 541,704 | \$ | 669,981 |
| Short-term investments |  | 18,972 |  | 11,172 |
| Accounts and other receivables, net |  | 272,963 |  | 343,557 |
| Short-term finance receivables, net |  | 559,979 |  | 564,972 |
| Inventories |  | 92,783 |  | 83,720 |
| Current income taxes |  | 11,159 |  | 8,790 |
| Other current assets and prepayments |  | 117,132 |  | 115,824 |
| Total current assets |  | 1,614,692 |  | 1,798,016 |
| Property, plant and equipment, net |  | 401,905 |  | 420,672 |
| Rental property and equipment, net |  | 25,936 |  | 27,487 |
| Long-term finance receivables, net |  | 640,097 |  | 627,124 |
| Goodwill |  | 952,302 |  | 1,066,951 |
| Intangible assets, net |  | 70,062 |  | 77,944 |
| Operating lease assets |  | 284,783 |  | 296,129 |
| Noncurrent income taxes |  | 44,859 |  | 46,613 |
| Other assets |  | 388,728 |  | 380,419 |
| Total assets | \$ | 4,423,364 | \$ | 4,741,355 |
| Liabilities and stockholders' (deficit) equity |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable and accrued liabilities | \$ | 812,474 | \$ | 907,083 |
| Customer deposits at Pitney Bowes Bank |  | 639,425 |  | 628,072 |
| Current operating lease liabilities |  | 53,984 |  | 52,576 |
| Current portion of long-term debt |  | 264,980 |  | 32,764 |
| Advance billings |  | 82,828 |  | 105,207 |
| Current income taxes |  | 2,929 |  | 2,101 |
| Total current liabilities |  | 1,856,620 |  | 1,727,803 |
| Long-term debt |  | 1,884,798 |  | 2,172,502 |
| Deferred taxes on income |  | 236,859 |  | 263,131 |
| Tax uncertainties and other income tax liabilities |  | 24,745 |  | 23,841 |
| Noncurrent operating lease liabilities |  | 254,051 |  | 265,696 |
| Other noncurrent liabilities |  | 241,778 |  | 227,729 |
| Total liabilities |  | 4,498,851 |  | 4,680,702 |
| Stockholders' (deficit) equity: |  |  |  |  |
| Common stock |  | 323,338 |  | 323,338 |
| Retained earnings |  | 4,908,641 |  | 5,125,677 |
| Accumulated other comprehensive loss |  | $(807,993)$ |  | $(835,564)$ |
| Treasury stock, at cost |  | $(4,499,473)$ |  | $(4,552,798)$ |
| Total stockholders' (deficit) equity |  | $(75,487)$ |  | 60,653 |
| Total liabilities and stockholders' (deficit) equity | \$ | 4,423,364 | \$ | 4,741,355 |

Pitney Bowes Inc.

## Business Segment Revenue

## (Unaudited; in thousands)

|  | Three months ended June 30, |  |  |  |  | Six months ended June 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2023 |  | 2022 |  | \% Change | 2023 |  | 2022 |  | \% Change |
| Global Ecommerce |  |  |  |  |  |  |  |  |  |  |
| Revenue, as reported | \$ | 312,754 | \$ | 393,770 | (21\%) | \$ | 661,145 | \$ | 812,297 | (19\%) |
| Impact of change in revenue presentation |  |  |  | $(37,790)$ |  |  |  |  | $(75,376)$ |  |
| Impact of Borderfree divestiture |  |  |  | $(10,820)$ |  |  |  |  | $(22,550)$ |  |
| Comparable revenue before currency |  | 312,754 |  | 345,160 | (9\%) |  | 661,145 |  | 714,371 | (7\%) |
| Impact of currency on revenue |  | 437 |  |  |  |  | 3,278 |  |  |  |
| Comparable revenue | \$ | 313,191 | \$ | 345,160 | (9\%) | \$ | 664,423 | \$ | 714,371 | (7\%) |
| Presort Services |  |  |  |  |  |  |  |  |  |  |
| Revenue, as reported | \$ | 143,107 | \$ | 138,934 | 3\% | \$ | 302,009 | \$ | 299,478 | 1\% |
| Sending Technology Solutions |  |  |  |  |  |  |  |  |  |  |
| Revenue, as reported | \$ | 320,620 | \$ | 338,791 | (5\%) | \$ | 647,865 | \$ | 686,662 | (6\%) |
| Impact of change in revenue presentation |  |  |  | $(4,853)$ |  |  |  |  | $(8,543)$ |  |
| Comparable revenue before currency |  | 320,620 |  | 333,938 | (4\%) |  | 647,865 |  | 678,119 | (4\%) |
| Impact of currency on revenue |  | 725 |  |  |  |  | 5,569 |  |  |  |
| Comparable revenue | \$ | 321,345 | \$ | 333,938 | (4\%) | \$ | 653,434 | \$ | 678,119 | (4\%) |
| Consolidated |  |  |  |  |  |  |  |  |  |  |
| Revenue, as reported | \$ | 776,481 | \$ | 871,495 | (11\%) | \$ | 1,611,019 | \$ | 1,798,437 | (10\%) |
| Impact of change in revenue presentation |  |  |  | $(42,643)$ |  |  |  |  | $(83,919)$ |  |
| Impact of Borderfree divestiture |  |  |  | $(10,820)$ |  |  |  |  | $(22,550)$ |  |
| Comparable revenue before currency |  | 776,481 |  | 818,032 | (5\%) |  | 1,611,019 |  | 1,691,968 | (5\%) |
| Impact of currency on revenue |  | 1,162 |  |  |  |  | 8,847 |  |  |  |
| Comparable revenue | \$ | 777,643 | \$ | 818,032 | (5\%) | \$ | 1,619,866 | \$ | 1,691,968 | (4\%) |

Pitney Bowes Inc.
Adjusted Segment EBIT \& EBITDA
(Unaudited; in thousands)

|  | Three months ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2023 |  |  |  |  | 2022 |  |  |  |  |  | \% change |  |
|  | Adjusted Segment EBIT ${ }^{(1)}$ |  | D\&A |  | djusted egment BITDA | Adjusted Segment EBIT ${ }^{(1)}$ |  | D\&A |  | Adjusted <br> Segment <br> EBITDA |  | Adjusted Segment EBIT | Adjusted <br> Segment <br> EBITDA |
| Global Ecommerce | \$ $(38,115)$ | \$ | 16,620 | \$ | $(21,495)$ | \$ | $(28,825)$ | \$ | 21,480 | \$ | $(7,345)$ | (32\%) | >(100\%) |
| Presort Services | 20,429 |  | 8,337 |  | 28,766 |  | 12,851 |  | 7,000 |  | 19,851 | 59\% | 45\% |
| Sending Technology Solutions | 97,480 |  | 7,383 |  | 104,863 |  | 95,565 |  | 7,908 |  | 103,473 | 2\% | 1\% |
| Segment total | \$ 79,794 | \$ | 32,340 |  | 112,134 | \$ | 79,591 | \$ | 36,388 |  | 115,979 | 0\% | (3\%) |


| Reconciliation of Segment Adjusted EBITDA to Net (Loss) Income: |  |  |
| :--- | ---: | ---: |
| Segment depreciation and amortization | $(32,340)$ | $(36,388)$ |
| Unallocated corporate expenses | $(47,709)$ | $(40,761)$ |
| Restructuring charges | $(22,443)$ | $(4,224)$ |
| Goodwill impairment | $(118,599)$ | - |
| Gain on debt redemption | 228 | - |
| Proxy solicitation fees | $(4,538)$ | $(3,756)$ |
| Loss on sale of business, including transaction costs | - | $(33,540)$ |
| Interest, net | $(37,683)$ | 7,026 |
| Benefit for income taxes | 9,415 | $\$ 4,336$ |
| Net (loss) income | $\$(141,535)$ | $\$$ |


|  | Six months ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2023 |  |  |  |  |  | 2022 |  |  |  |  |  | \% change |  |
|  |  | EBIT (1) |  | D\&A |  | EBITDA | EBIT (1) |  | D\&A |  | EBITDA |  | EBIT | EBITDA |
| Global Ecommerce | \$ | \$ $(72,321)$ | \$ | 33,034 | \$ | $(39,287)$ | \$ | $(42,521)$ | \$ | 42,924 | \$ | 403 | (70\%) | >(100\%) |
| Presort Services |  | 47,334 |  | 16,859 |  | 64,193 |  | 32,483 |  | 13,419 |  | 45,902 | 46\% | 40\% |
| Sending Technology Solutions |  | 194,151 |  | 14,850 |  | 209,001 |  | 200,140 |  | 14,911 |  | 215,051 | (3\%) | (3\%) |
| Segment total |  | \$ 169,164 | \$ | 64,743 |  | 233,907 | \$ | 190,102 | \$ | 71,254 |  | 261,356 | (11\%) | (11\%) |

## Reconciliation of Segment EBITDA to Net (Loss) Income:

Segment depreciation and amortization

| $(64,743)$ | $(71,254)$ |
| :---: | ---: |
| $(104,058)$ | $(98,595)$ |
| $(26,042)$ | $(8,408)$ |
| $(118,599)$ | - |
| 3,064 | $(4,993)$ |
| $(10,905)$ | - |
| - | 14,372 |
| - | $(2,878)$ |
| $(74,561)$ | $(67,266)$ |
| 12,665 |  |
| $(149,272)$ |  |

(1) Adjusted segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, goodwill impairment, and other items that are not allocated to a particular business segment.

## Pitney Bowes Inc.

## Reconciliation of Reported Consolidated Results to Adjusted Results

(Unaudited; in thousands, except per share amounts)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2023 |  | 2022 |  | 2023 |  | 2022 |  |
| Reconciliation of reported net (loss) income to adjusted EBIT and adjusted EBITDA |  |  |  |  |  |  |  |  |
| Net (loss) income | \$ | $(141,535)$ | \$ | 4,336 | \$ | $(149,272)$ | \$ | 25,157 |
| Benefit for income taxes |  | $(9,415)$ |  | $(7,026)$ |  | $(12,665)$ |  | $(2,823)$ |
| (Loss) income before taxes |  | $(150,950)$ |  | $(2,690)$ |  | $(161,937)$ |  | 22,334 |
| Restructuring charges |  | 22,443 |  | 4,224 |  | 26,042 |  | 8,408 |
| Goodwill impairment |  | 118,599 |  | - |  | 118,599 |  | - |
| (Gain) loss on debt redemption |  | (228) |  | - |  | $(3,064)$ |  | 4,993 |
| Proxy solicitation fees |  | 4,538 |  | - |  | 10,905 |  | - |
| Gain on sale of assets |  | - |  | - |  | - |  | $(14,372)$ |
| Loss on sale of business, including transaction costs |  | - |  | 3,756 |  | - |  | 2,878 |
| Adjusted net (loss) income before tax |  | $(5,598)$ |  | 5,290 |  | $(9,455)$ |  | 24,241 |
| Interest, net |  | 37,683 |  | 33,540 |  | 74,561 |  | 67,266 |
| Adjusted EBIT |  | 32,085 |  | 38,830 |  | 65,106 |  | 91,507 |
| Depreciation and amortization |  | 39,873 |  | 43,470 |  | 79,770 |  | 85,472 |
| Adjusted EBITDA | \$ | 71,958 | \$ | 82,300 | \$ | 144,876 | \$ | 176,979 |
| Reconciliation of reported diluted (loss) earnings per share to adjusted diluted (loss) earnings per share |  |  |  |  |  |  |  |  |
| Diluted (loss) earnings per share | \$ | (0.81) | \$ | 0.02 | \$ | (0.85) | \$ | 0.14 |
| Restructuring charges |  | 0.09 |  | 0.02 |  | 0.11 |  | 0.03 |
| Goodwill impairment |  | 0.67 |  | - |  | 0.67 |  | - |
| (Gain) loss on debt redemption |  | (0.00) |  | - |  | (0.01) |  | 0.02 |
| Proxy solicitation fees |  | 0.02 |  | - |  | 0.05 |  | - |
| Gain on sale of assets |  | - |  | - |  | - |  | (0.06) |
| Loss on sale of business, including transaction costs |  | - |  | 0.02 |  | - |  | 0.00 |
| Tax benefit on sale of business |  | - |  | (0.03) |  | - |  | (0.03) |
| Adjusted diluted (loss) earnings per share ${ }^{(1)}$ | \$ | (0.02) | \$ | 0.02 | \$ | (0.04) | \$ | 0.10 |

${ }^{(1)}$ The sum of the earnings per share amounts may not equal the totals due to rounding.

## Reconciliation of reported net cash from operating activities to free cash flow

| Net cash from operating activities | \$ | (44) | \$ | 35,132 | \$ | $(39,758)$ | \$ | 45,694 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital expenditures |  | $(25,980)$ |  | $(31,619)$ |  | $(54,646)$ |  | $(64,174)$ |
| Restructuring payments |  | 8,242 |  | 4,970 |  | 12,883 |  | 8,255 |
| Proxy solicitation fees paid |  | 7,244 |  | - |  | 10,282 |  | - |
| Transaction costs paid |  | - |  | - |  | - |  | 2,132 |
| Free cash flow | \$ | $(10,538)$ | \$ | 8,483 | \$ | $(71,239)$ | \$ | $(8,093)$ |

