## Pitney Bowes Inc.

## Consolidated Statements of Income

(Unaudited; in thousands, except share and per share amounts)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  | 2018 |  | 2017 |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Equipment sales | \$ | 105,750 | \$ | 121,384 | \$ | 216,121 | \$ | 245,887 |
| Supplies |  | 55,457 |  | 58,639 |  | 115,450 |  | 119,694 |
| Software |  | 91,702 |  | 81,319 |  | 167,996 |  | 154,165 |
| Rentals |  | 91,809 |  | 95,447 |  | 186,435 |  | 194,754 |
| Financing |  | 76,671 |  | 83,653 |  | 156,774 |  | 169,398 |
| Support services |  | 72,171 |  | 72,068 |  | 145,194 |  | 147,273 |
| Business services |  | 367,876 |  | 217,903 |  | 754,414 |  | 442,422 |
| Total revenue |  | 861,436 |  | 730,413 |  | 1,742,384 |  | 1,473,593 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of equipment sales |  | 47,106 |  | 51,506 |  | 93,160 |  | 96,122 |
| Cost of supplies |  | 15,738 |  | 16,216 |  | 32,685 |  | 33,068 |
| Cost of software |  | 26,459 |  | 23,361 |  | 50,514 |  | 46,515 |
| Cost of rentals |  | 21,078 |  | 21,143 |  | 45,132 |  | 41,422 |
| Financing interest expense |  | 12,346 |  | 12,843 |  | 24,571 |  | 25,817 |
| Cost of support services |  | 39,609 |  | 41,772 |  | 82,736 |  | 83,421 |
| Cost of business services |  | 293,480 |  | 153,063 |  | 590,879 |  | 303,906 |
| Selling, general and administrative ${ }^{(1)}$ |  | 282,456 |  | 283,073 |  | 577,894 |  | 573,645 |
| Research and development |  | 31,073 |  | 30,328 |  | 61,395 |  | 59,282 |
| Restructuring charges and asset impairments, net |  | 11,503 |  | 25,990 |  | 12,407 |  | 27,639 |
| Other components of net pension and postretirement cost ${ }^{(1)}$ |  | $(2,499)$ |  | 1,267 |  | $(4,218)$ |  | 2,723 |
| Interest expense, net |  | 29,623 |  | 27,600 |  | 60,476 |  | 53,276 |
| Total costs and expenses |  | 807,972 |  | 688,162 |  | 1,627,631 |  | 1,346,836 |
| Income from continuing operations before taxes |  | 53,464 |  | 42,251 |  | 114,753 |  | 126,757 |
| Provision for income taxes |  | 6,458 |  | 790 |  | 22,721 |  | 27,872 |
| Income from continuing operations |  | 47,006 |  | 41,461 |  | 92,032 |  | 98,885 |
| Income from discontinued operations, net of tax |  | 1,208 |  | 7,440 |  | 9,695 |  | 15,149 |
| Net income | \$ | 48,214 | \$ | 48,901 | \$ | 101,727 | \$ | 114,034 |
| Basic earnings per share attributable to common stockholders ${ }^{(2)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.25 | \$ | 0.22 | \$ | 0.49 | \$ | 0.53 |
| Discontinued operations |  | 0.01 |  | 0.04 |  | 0.05 |  | 0.08 |
| Net income | \$ | 0.26 | \$ | 0.26 | \$ | 0.54 | \$ | 0.61 |
| Diluted earnings per share attributable to common stockholders ${ }^{(2)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.25 | \$ | 0.22 | \$ | 0.49 | \$ | 0.53 |
| Discontinued operations |  | 0.01 |  | 0.04 |  | 0.05 |  | 0.08 |
| Net income | \$ | 0.26 | \$ | 0.26 | \$ | 0.54 | \$ | 0.61 |
| Weighted-average shares used in diluted earnings per share |  | ,113,750 |  | ,377,059 |  | 88,056,884 |  | 6,944,571 |

${ }^{(1)}$ Effective January 1, 2018, components of net periodic pension and postretirement costs, other than service costs, are required to be reported separately. Accordingly, for the three and six months ended June 30, 2017, $\$ 1.3$ million and $\$ 2.7$ million of costs have been reclassified from selling, general and administrative expense to other components of net pension and postretirement cost.
${ }^{(2)}$ The sum of the earnings per share amounts may not equal the totals due to rounding.

## Pitney Bowes Inc.

## Consolidated Balance Sheets

(Unaudited; in thousands, except share amounts)

| Assets | June 30,$2018$ |  | $\begin{gathered} \text { December 31, } \\ 2017 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 689,870 | \$ | 1,009,021 |
| Short-term investments |  | 55,699 |  | 48,988 |
| Accounts receivable, net |  | 408,703 |  | 427,022 |
| Short-term finance receivables, net |  | 812,055 |  | 828,003 |
| Inventories |  | 49,051 |  | 40,769 |
| Current income taxes |  | 39,100 |  | 58,439 |
| Other current assets and prepayments |  | 102,104 |  | 74,589 |
| Assets of discontinued operations |  | 313,356 |  | 334,848 |
| Total current assets |  | 2,469,938 |  | 2,821,679 |
| Property, plant and equipment, net |  | 398,909 |  | 373,503 |
| Rental property and equipment, net |  | 180,585 |  | 183,956 |
| Long-term finance receivables, net |  | 597,302 |  | 652,087 |
| Goodwill |  | 1,767,848 |  | 1,774,645 |
| Intangible assets, net |  | 249,125 |  | 272,186 |
| Noncurrent income taxes |  | 54,099 |  | 59,909 |
| Other assets |  | 528,945 |  | 540,750 |
| Total assets | \$ | 6,246,751 | \$ | 6,678,715 |
| Liabilities and stockholders' equity |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable and accrued liabilities | \$ | 1,349,344 | \$ | 1,450,149 |
| Current income taxes |  | 5,686 |  | 8,823 |
| Current portion of long-term debt |  | 334,999 |  | 271,057 |
| Advance billings |  | 237,709 |  | 257,766 |
| Liabilities of discontinued operations |  | 84,219 |  | 72,808 |
| Total current liabilities |  | 2,011,957 |  | 2,060,603 |
| Deferred taxes on income |  | 234,190 |  | 234,643 |
| Tax uncertainties and other income tax liabilities |  | 105,803 |  | 116,551 |
| Long-term debt |  | 3,237,810 |  | 3,559,278 |
| Other noncurrent liabilities |  | 461,074 |  | 519,079 |
| Total liabilities |  | 6,050,834 |  | 6,490,154 |
| Stockholders' equity: |  |  |  |  |
| Cumulative preferred stock, \$50 par value, 4\% convertible |  | 1 |  | 1 |
| Cumulative preference stock, no par value, \$2.12 convertible |  | 415 |  | 441 |
| Common stock, \$1 par value |  | 323,338 |  | 323,338 |
| Additional paid-in-capital |  | 122,732 |  | 138,367 |
| Retained earnings |  | 5,248,991 |  | 5,229,584 |
| Accumulated other comprehensive loss |  | $(810,251)$ |  | $(792,173)$ |
| Treasury stock, at cost |  | (4,689,309) |  | $(4,710,997)$ |
| Total stockholders' equity |  | 195,917 |  | 188,561 |
| Total liabilities and stockholders' equity | \$ | 6,246,751 | \$ | 6,678,715 |


|  | Pitney Bowes Inc. Business Segments (Unaudited; in thousands) |  |  |  |  | Six months ended June 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended June 30, |  |  |  |  |  |  |  |  |  |
|  | 2018 |  | 2017 |  | \% Change | 2018 |  | 2017 |  | \% Change |
| revenue |  |  |  |  |  |  |  |  |  |  |
| Global Ecommerce | \$ | 239,100 | \$ | 94,506 | >100\% | \$ | 485,690 | \$ | 182,658 | >100\% |
| Presort Services |  | 122,730 |  | 118,452 | 4\% |  | 257,188 |  | 251,129 | 2\% |
| Commerce Services |  | 361,830 |  | 212,958 | 70\% |  | 742,878 |  | 433,787 | 71\% |
| North America Mailing |  | 314,546 |  | 340,949 | (8\%) |  | 640,115 |  | 696,902 | (8\%) |
| International Mailing |  | 93,358 |  | 95,425 | (2\%) |  | 191,395 |  | 188,624 | 1\% |
| Small \& Medium Business Solutions |  | 407,904 |  | 436,374 | (7\%) |  | 831,510 |  | 885,526 | (6\%) |
| Software Solutions |  | 91,702 |  | 81,081 | 13\% |  | 167,996 |  | 154,280 | 9\% |
| Total revenue | \$ | 861,436 | \$ | 730,413 | 18\% | \$ | 1,742,384 | \$ | 1,473,593 | 18\% |
| EBIT |  |  |  |  |  |  |  |  |  |  |
| Global Ecommerce | \$ | $(5,993)$ | \$ | $(4,030)$ | (49\%) | \$ | $(13,704)$ | \$ | $(8,300)$ | (65\%) |
| Presort Services |  | 12,565 |  | 19,270 | (35\%) |  | 39,591 |  | 49,987 | (21\%) |
| Commerce Services |  | 6,572 |  | 15,240 | (57\%) |  | 25,887 |  | 41,687 | (38\%) |
| North America Mailing |  | 115,193 |  | 120,797 | (5\%) |  | 234,763 |  | 262,041 | (10\%) |
| International Mailing |  | 13,215 |  | 14,020 | (6\%) |  | 29,246 |  | 27,430 | 7\% |
| Small \& Medium Business Solutions |  | 128,408 |  | 134,817 | (5\%) |  | 264,009 |  | 289,471 | (9\%) |
| Software Solutions |  | 18,433 |  | 5,091 | >100\% |  | 20,925 |  | 6,397 | $>100 \%$ |
| Segment EBIT ${ }^{(1)}$ | \$ | 153,413 | \$ | $\underline{ } 155,148$ | (1\%) | \$ | 310,821 | \$ | 337,555 | (8\%) |
| EBITDA |  |  |  |  |  |  |  |  |  |  |
| Global Ecommerce | \$ | 9,474 | \$ | 3,157 | >100\% | \$ | 16,193 | \$ | 6,210 | >100\% |
| Presort Services |  | 19,188 |  | 26,196 | (27\%) |  | 52,376 |  | 64,111 | (18\%) |
| Commerce Services |  | 28,662 |  | 29,353 | (2\%) |  | 68,569 |  | 70,321 | (2\%) |
| North America Mailing |  | 132,569 |  | 137,157 | (3\%) |  | 268,996 |  | 294,427 | (9\%) |
| International Mailing |  | 17,469 |  | 18,368 | (5\%) |  | 38,021 |  | 36,475 | 4\% |
| Small \& Medium Business Solutions |  | 150,038 |  | 155,525 | (4\%) |  | 307,017 |  | 330,902 | (7\%) |
| Software Solutions |  | 20,819 |  | 7,381 | >100\% |  | 25,732 |  | 10,775 | >100\% |
| Segment EBITDA ${ }^{(2)}$ | \$ | 199,519 | \$ | 192,259 | 4\% | \$ | 401,318 | \$ | 411,998 | (3\%) |


| Segment EBITDA | \$ | 199,519 | \$ | 192,259 | \$ | 401,318 | \$ | 411,998 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Less: Segment depreciation and amortization ${ }^{(3)}$ |  | $(46,106)$ |  | $(37,111)$ |  | $(90,497)$ |  | $(74,443)$ |
| Segment EBIT |  | 153,413 |  | 155,148 |  | 310,821 |  | 337,555 |
| Corporate expenses |  | $(46,477)$ |  | $(52,549)$ |  | (97,561) |  | $(110,151)$ |
| Adjusted EBIT |  | 106,936 |  | 102,599 |  | 213,260 |  | 227,404 |
| Interest, net ${ }^{(4)}$ |  | $(41,969)$ |  | $(40,443)$ |  | $(85,047)$ |  | $(79,093)$ |
| Restructuring charges and asset impairments, net |  | $(11,503)$ |  | $(25,990)$ |  | $(12,407)$ |  | $(27,639)$ |
| Gain on sale of technology |  | - |  | 6,085 |  | - |  | 6,085 |
| Transaction costs |  | - |  | - |  | $(1,053)$ |  | - |
| Provision for income taxes |  | $(6,458)$ |  | (790) |  | $(22,721)$ |  | $(27,872)$ |
| Income from continuing operations |  | 47,006 |  | 41,461 |  | 92,032 |  | 98,885 |
| Income from discontinued operations, net of tax |  | 1,208 |  | 7,440 |  | 9,695 |  | 15,149 |
| Net income | \$ | 48,214 | \$ | 48,901 | \$ | 101,727 | \$ | 114,034 |

${ }^{(1)}$ Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, and other items that are not allocated to a particular business segment.
${ }^{(2)}$ Segment EBITDA is calculated as Segment EBIT plus Segment depreciation and amortization expense.
${ }^{(3)}$ Includes depreciation and amortization expense of reporting segments only. Does not include corporate depreciation and amortization expense
${ }^{(4)}$ Includes financing interest expense and interest expense, net.

Pitney Bowes Inc.
Reconciliation of Reported Consolidated Results to Adjusted Results
(Unaudited; in thousands, except per share amounts)

|  | Three months ended June 30, |  |  |  | Y/Y Chg. | Six months ended June 30, |  |  |  | Y/Y Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  |  | 2018 |  | 2017 |  |  |
| Reconciliation of reported revenue to revenue excluding currency |  |  |  |  |  |  |  |  |  |  |
| Revenue, as reported | \$ | 861,436 | \$ | 730,413 |  | \$ | 1,742,384 | \$ | 1,473,593 |  |
| Favorable impact on revenue due to currency |  | $(7,683)$ |  | - |  |  | $(23,609)$ |  | - |  |
| Revenue, excluding currency | \$ | 853,753 | \$ | 730,413 | 17\% | \$ | 1,718,775 | \$ | 1,473,593 | 17\% |

Reconciliation of reported net income to adjusted net income

| Net income | $\$$ | 48,214 |
| :--- | :---: | :---: |
| Income from discontinued operations, net of tax | $(1,208)$ | 48,901 |
| Restructuring charges and asset impairments, net | 8,461 | $(7,440)$ |
| Tax legislation | $(5,980)$ | 17,398 |
| Transaction costs | - | - |
| Gain on sale of technology | - | - |
| Net income, as adjusted | $\$ 15,605)$ |  |


| $\$$ | 101,727 | $\$$ | 114,034 |
| :---: | ---: | :--- | ---: | ---: |
|  | $(9,695)$ |  | $(15,149)$ |
|  | 9,132 |  | 18,435 |
|  | $(5,980)$ |  | - |
|  | 786 |  | - |
|  | - |  | $(5,605)$ |
|  | 95,970 |  | 111,715 |

Reconciliation of reported diluted earnings per share to adjusted
diluted earnings per share
Diluted earnings per share

Income from discontinued operations, net of tax
Restructuring charges and asset impairments, $n$
Tax legislation

| $\$$ | 0.26 | $\$$ | 0.26 |
| :--- | :---: | :--- | ---: |
|  | $(0.01)$ |  | $(0.04)$ |
|  | 0.05 |  | 0.09 |
|  | $(0.03)$ |  | - |
|  | - |  | - |
|  | - |  | $(0.03)$ |
|  | 0.26 |  | $\$$ |


| $\$$ | 0.54 | $\$$ | 0.61 |
| :--- | :---: | :--- | ---: |
|  | $(0.05)$ |  | $(0.08)$ |
|  | 0.05 |  | 0.10 |
|  | $(0.03)$ |  | - |
|  | - |  | - |
|  | - |  | $(0.03)$ |
|  | 0.51 |  | $\$$ |

Note: The sum of the earnings per share amounts may not equal the totals due to rounding.

| Reconciliation of reported net cash from operating activities to free cash flow | \$ |  | \$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities |  | 92,362 |  | 30,641 |
| Net cash provided by operating activities - discontinued operations |  | $(16,916)$ |  | $(10,248)$ |
| Capital expenditures |  | $(57,962)$ |  | $(40,140)$ |
| Restructuring payments |  | 11,943 |  | 5,667 |
| Reserve account deposits |  | (695) |  | 21,860 |
| Transaction costs paid |  | 1,444 |  | - |
| Free cash flow | \$ | 30,176 | \$ | 7,780 |


| $\$$ | 175,034 |  | $\$$ |
| :---: | :---: | :---: | :---: |
|  | $(41,772)$ |  | 184,647 |
|  | $(100,022)$ |  | $(14,096)$ |
|  | 27,528 |  | $17,644)$ |
|  | 5,959 |  | 2,514 |
|  | 4,037 |  |  |
|  |  |  | - |
|  | 70,764 |  |  |
|  |  | $\$$ | 114,872 |

