Pitney Bowes Inc.
Consolidated Statements of Income
(Unaudited; in thousands, except share and per share amounts)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Equipment sales | \$ | 85,551 | \$ | 93,811 | \$ | 175,338 | \$ | 200,519 |
| Supplies |  | 46,490 |  | 55,457 |  | 97,443 |  | 115,450 |
| Software |  | 72,206 |  | 91,703 |  | 145,524 |  | 167,997 |
| Rentals |  | 18,445 |  | 19,454 |  | 40,602 |  | 44,419 |
| Financing |  | 92,419 |  | 97,129 |  | 189,462 |  | 197,478 |
| Support services |  | 127,683 |  | 138,598 |  | 256,304 |  | 279,248 |
| Business services |  | 417,985 |  | 369,088 |  | 824,508 |  | 756,712 |
| Total revenue |  | 860,779 |  | 865,240 |  | 1,729,181 |  | 1,761,823 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of equipment sales |  | 58,570 |  | 58,948 |  | 122,235 |  | 121,417 |
| Cost of supplies |  | 11,758 |  | 15,738 |  | 25,308 |  | 32,685 |
| Cost of software |  | 23,419 |  | 26,957 |  | 46,802 |  | 51,086 |
| Cost of rentals |  | 8,418 |  | 8,464 |  | 18,133 |  | 21,212 |
| Financing interest expense |  | 11,043 |  | 11,194 |  | 22,407 |  | 22,258 |
| Cost of support services |  | 40,448 |  | 42,306 |  | 82,227 |  | 88,371 |
| Cost of business services |  | 337,918 |  | 290,567 |  | 664,964 |  | 584,946 |
| Selling, general and administrative |  | 278,545 |  | 289,427 |  | 579,527 |  | 592,237 |
| Research and development |  | 22,630 |  | 23,574 |  | 44,404 |  | 48,069 |
| Restructuring charges and asset impairments, net |  | 7,279 |  | 11,503 |  | 10,877 |  | 12,407 |
| Interest expense, net |  | 28,019 |  | 30,775 |  | 55,621 |  | 62,789 |
| Other components of net pension and postretirement cost |  | $(1,618)$ |  | $(2,499)$ |  | $(2,256)$ |  | $(4,218)$ |
| Other (income) expense |  | (27) |  | - |  | 17,683 |  | - |
| Total costs and expenses |  | 826,402 |  | 806,954 |  | 1,687,932 |  | 1,633,259 |
| Income from continuing operations before taxes |  | 34,377 |  | 58,286 |  | 41,249 |  | 128,564 |
| Provision for income taxes |  | 4,099 |  | 7,899 |  | 12,400 |  | 26,694 |
| Income from continuing operations |  | 30,278 |  | 50,387 |  | 28,849 |  | 101,870 |
| (Loss) income from discontinued operations, net of tax |  | $(6,581)$ |  | 1,208 |  | $(7,811)$ |  | 9,695 |
| Net income | \$ | 23,697 | \$ | 51,595 | \$ | $\underline{\text { 21,038 }}$ | \$ | 111,565 |
|  |  |  |  |  |  |  |  |  |
| Basic earnings (loss) per share (1): |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.17 | \$ | 0.27 | \$ | 0.16 | \$ | 0.54 |
| Discontinued operations |  | (0.04) |  | 0.01 |  | (0.04) |  | 0.05 |
| Net income | \$ | 0.13 | \$ | 0.28 | \$ | 0.12 | \$ | 0.60 |
| Diluted earnings (loss) per share (1): |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.17 | \$ | 0.27 | \$ | 0.16 | \$ | 0.54 |
| Discontinued operations |  | (0.04) |  | 0.01 |  | (0.04) |  | 0.05 |
| Net income | \$ | 0.13 | \$ | 0.27 | \$ | 0.12 | \$ | 0.59 |
| Weighted-average shares used in diluted earnings per share |  | ,280,533 |  | ,113,750 |  | 2,638,896 |  | 8,056,884 |

[^0]
## Pitney Bowes Inc.

## Consolidated Balance Sheets

(Unaudited; in thousands, except share amounts)

## Assets

Current assets:
Cash and cash equivalents
Short-term investments
Accounts and other receivables, net
Short-term finance receivables, net
Inventories
Current income taxes
Other current assets and prepayments
Assets of discontinued operations
Total current assets
Property, plant and equipment, net
Rental property and equipment, net
Long-term finance receivables, net
Goodwill
Intangible assets, net
Operating lease assets
Noncurrent income taxes
Other assets
Total assets

## Liabilities and stockholders' equity

Current liabilities:
Accounts payable and accrued liabilities
Current operating lease liabilities
Current portion of long-term debt
Advance billings
Current income taxes
Liabilities of discontinued operations
Total current liabilities

## Long-term debt

Deferred taxes on income
Tax uncertainties and other income tax liabilities
Noncurrent operating lease liabilities
Other noncurrent liabilities
Total liabilities
Stockholders' equity:
Cumulative preferred stock, $\$ 50$ par value, $4 \%$ convertible
Cumulative preference stock, no par value, $\$ 2.12$ convertible
Common stock, \$1 par value
Additional paid-in-capital
Retained earnings
Accumulated other comprehensive loss
Treasury stock, at cost
Total stockholders' equity
Total liabilities and stockholders' equity

| $\begin{gathered} \text { June 30, } \\ 2019 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2018 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 771,042 | \$ | 867,262 |
|  | 59,516 |  | 59,391 |
|  | 419,776 |  | 456,138 |
|  | 682,828 |  | 752,773 |
|  | 73,347 |  | 62,279 |
|  | 22,474 |  | 5,947 |
|  | 132,878 |  | 100,625 |
|  | - |  | 4,854 |
|  | 2,161,861 |  | 2,309,269 |
|  | 416,512 |  | 410,114 |
|  | 36,917 |  | 46,228 |
|  | 554,075 |  | 536,369 |
|  | 1,754,610 |  | 1,766,511 |
|  | 212,596 |  | 227,137 |
|  | 180,983 |  | 156,788 |
|  | 63,013 |  | 66,326 |
|  | 377,420 |  | 419,677 |
| \$ | 5,757,987 | \$ | 5,938,419 |


| \$ | 1,295,712 | \$ | 1,390,362 |
| :---: | :---: | :---: | :---: |
|  | 34,612 |  | 37,208 |
|  | 214,927 |  | 199,535 |
|  | 211,061 |  | 229,379 |
|  | 6,011 |  | 15,284 |
|  | - |  | 3,276 |
|  | 1,762,323 |  | 1,875,044 |
|  | 3,029,246 |  | 3,066,073 |
|  | 264,191 |  | 254,353 |
|  | 45,586 |  | 39,548 |
|  | 154,648 |  | 127,237 |
|  | 449,021 |  | 474,322 |
|  | 5,705,015 |  | 5,836,577 |


|  | - |  | 1 |
| :---: | :---: | :---: | :---: |
|  | - |  | 396 |
|  | 323,338 |  | 323,338 |
|  | 105,341 |  | 121,475 |
|  | 5,282,374 |  | 5,279,682 |
|  | $(907,678)$ |  | $(948,961)$ |
|  | $(4,750,403)$ |  | (4,674,089) |
|  | 52,972 |  | 101,842 |
| \$ | 5,757,987 | \$ | 5,938,419 |

## Pitney Bowes Inc.

## Business Segment Revenue

(Unaudited; in thousands)
REVENUE
Global Ecommerce
Presort Services
Commerce Services

North America Mailing
International Mailing
Small \& Medium Business Solutions
Software Solutions
Total revenue

| Three months ended June 30, |  |  |  |  | Six months ended June 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 |  | 2018 |  | \% Change | 2019 |  | 2018 |  | \% Change |
| \$ | 282,319 | \$ | 239,100 | 18\% | \$ | 548,573 | \$ | 485,690 | 13\% |
|  | 128,138 |  | 122,730 | 4\% |  | 262,985 |  | 257,188 | 2\% |
|  | 410,457 |  | 361,830 | 13\% |  | 811,558 |  | 742,878 | 9\% |
|  | 303,417 |  | 318,901 | (5\%) |  | 618,891 |  | 659,712 | (6\%) |
|  | 74,699 |  | 92,806 | (20\%) |  | 153,208 |  | 191,236 | (20\%) |
|  | 378,116 |  | 411,707 | (8\%) |  | 772,099 |  | 850,948 | (9\%) |
|  | 72,206 |  | 91,703 | (21\%) |  | 145,524 |  | 167,997 | (13\%) |
| \$ | 860,779 | \$ | 865,240 | (1\%) | \$ | 1,729,181 | \$ | 1,761,823 | (2\%) |

Reconciliation of reported revenue to revenue excluding currency and Market Exits

Total revenue
Currency impact on revenue
Revenue, at constant currency
Less revenue from Market Exits
Revenue, excluding currency and Market Exits

## Pitney Bowes Inc.

## Business Segment EBIT \& EBITDA

(Unaudited; in thousands)

|  | Three Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  |  |  |  | 2018 |  |  |  |  |  | \%change |  |
|  | EBIT (1) |  | D\&A |  | EBITDA | EBIT (1) |  | D\&A |  | EBITDA |  | EBIT | EBITDA |
| Global Ecommerce | \$ (15,576) | \$ | 16,883 | \$ | 1,307 | \$ | $(5,993)$ | \$ | 15,467 | \$ | 9,474 | $>(100 \%)$ | (86\%) |
| Presort Services | 15,462 |  | 7,087 |  | 22,549 |  | 12,565 |  | 6,623 |  | 19,188 | 23\% | 18\% |
| Commerce Services | (114) |  | 23,970 |  | 23,856 |  | 6,572 |  | 22,090 |  | 28,662 | >(100\%) | (17\%) |
| North America Mailing | 112,804 |  | 9,794 |  | 122,598 |  | 120,139 |  | 8,049 |  | 128,188 | (6\%) | (4\%) |
| International Mailing | 11,934 |  | 2,115 |  | 14,049 |  | 13,091 |  | 2,322 |  | 15,413 | (9\%) | (9\%) |
| Small \& Medium Business Solutions | 124,738 |  | 11,909 |  | 136,647 |  | 133,230 |  | 10,371 |  | 143,601 | (6\%) | (5\%) |
| Software Solutions | 2,002 |  | 2,356 |  | 4,358 |  | 18,433 |  | 2,564 |  | 20,997 | (89\%) | (79\%) |
| Segment Total | \$ 126,626 | \$ | 38,235 |  | 164,861 | \$ | 158,235 | \$ | 35,025 |  | 193,260 | (20\%) | (15\%) |
| Reconciliation of Segment EBITDA to Net Income: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Segment depreciation and amortization (2) |  |  |  |  | $(38,235)$ |  |  |  |  |  | $(35,025)$ |  |  |
| Unallocated corporate expenses |  |  |  |  | $(43,785)$ |  |  |  |  |  | $(46,477)$ |  |  |
| Restructuring charges and asset impairments, net |  |  |  |  | $(7,279)$ |  |  |  |  |  | $(11,503)$ |  |  |
| Gain on disposition of businesses |  |  |  |  | 27 |  |  |  |  |  | - |  |  |
| Interest, net |  |  |  |  | $(39,062)$ |  |  |  |  |  | $(41,969)$ |  |  |
| Transaction costs |  |  |  |  | $(2,150)$ |  |  |  |  |  | - |  |  |
| Provision for income taxes |  |  |  |  | $(4,099)$ |  |  |  |  |  | $(7,899)$ |  |  |
| Income from continuing operations |  |  |  |  | 30,278 |  |  |  |  |  | 50,387 |  |  |
| (Loss) income from discontinued operations, net of tax |  |  |  |  | $(6,581)$ |  |  |  |  |  | 1,208 |  |  |
| Net income |  |  |  | \$ | 23,697 |  |  |  |  | \$ | 51,595 |  |  |

Global Ecommerce
Presort Services
$\quad$ Commerce Services
North America Mailing
International Mailing
Small \& Medium Business Solutions
Software Solutions
Segment Total

| Six Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 |  |  |  |  | 2018 |  |  |  |  |  | \%change |  |
| EBIT (1) |  | D\&A |  | EBITDA | EBIT (1) |  | D\&A |  | EBITDA |  | EBIT | EBITDA |
| \$ $(30,176)$ | \$ | 33,341 | \$ | 3,165 | \$ | $(13,704)$ | \$ | 29,897 | \$ | 16,193 | $>(100 \%)$ | (80\%) |
| 30,528 |  | 14,008 |  | 44,536 |  | 39,591 |  | 12,785 |  | 52,376 | (23\%) | (15\%) |
| 352 |  | 47,349 |  | 47,701 |  | 25,887 |  | 42,682 |  | 68,569 | (99\%) | (30\%) |
| 223,417 |  | 16,234 |  | 239,651 |  | 248,707 |  | 15,548 |  | 264,255 | (10\%) | (9\%) |
| 23,724 |  | 4,533 |  | 28,257 |  | 29,113 |  | 5,932 |  | 35,045 | (19\%) | (19\%) |
| 247,141 |  | 20,767 |  | 267,908 |  | 277,820 |  | 21,480 |  | 299,300 | (11\%) | (10\%) |
| 3,694 |  | 4,836 |  | 8,530 |  | 20,925 |  | 4,808 |  | 25,733 | (82\%) | (67\%) |
| \$ 251,187 | \$ | 72,952 |  | 324,139 | \$ | 324,632 | \$ | 68,970 |  | 393,602 | (23\%) | (18\%) |

## Reconciliation of Segment EBITDA to Net Income:

Segment depreciation and amortization (2)
Unallocated corporate expenses
Restructuring charges and asset impairments, net
Loss on disposition of businesses
Interest, net
Transaction costs
Provision for income taxes
Income from continuing operations
(Loss) income from discontinued operations, net of tax Net income

| $(72,952)$ | $(68,970)$ |
| :---: | ---: |
| $(99,474)$ | $(97,559)$ |
| $(10,877)$ | $(12,407)$ |
| $(17,683)$ | - |
| $(78,028)$ | $(85,047)$ |
| $(3,876)$ | $(1,055)$ |
| $(12,400)$ |  |
| 28,849 | $(26,694)$ |
| $(7,811)$ |  |
| $\$ 21,038$ |  |

(1) Segment EBIT excludes interest, taxes, general corportae expenses, restructuring charges, and other items that are not allocated to a particular business segment.
(2) Includes depreciation and amortization expense of reporting segments only, and excludes corporate depreciation and amortization expense of $\$ 5,213$ and $\$ 5,572$ for the three months ended June 30, 2019 and 2018, respectively, and $\$ 9,861$ and $\$ 11,365$ for the six months ended June 30, 2019 and 2018, respectively.

## Pitney Bowes Inc.

Reconciliation of Reported Consolidated Results to Adjusted Results
(Unaudited; in thousands, except per share amounts)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2019 |  | 2018 |  |
| Reconciliation of reported net income to adjusted earnings |  |  |  |  |  |  |  |  |
| Net income | \$ | 23,697 | \$ | 51,595 | \$ | 21,038 | \$ | 111,565 |
| Loss (income) from discontinued operations, net of tax |  | 6,581 |  | $(1,208)$ |  | 7,811 |  | $(9,695)$ |
| Restructuring charges and asset impairments, net |  | 5,252 |  | 8,461 |  | 7,911 |  | 9,132 |
| (Gain) loss on disposition of businesses |  | (27) |  | - |  | 19,396 |  | - |
| Transaction costs |  | 1,602 |  | - |  | 2,891 |  | 786 |
| Tax legislation |  | - |  | $(5,980)$ |  | - |  | $(5,980)$ |
| Adjusted net income |  | 37,105 |  | 52,868 |  | 59,047 |  | 105,808 |
| Provision for income taxes, as adjusted |  | 6,674 |  | 16,921 |  | 14,638 |  | 36,216 |
| Interest, net |  | 39,062 |  | 41,969 |  | 78,028 |  | 85,047 |
| Adjusted EBIT |  | 82,841 |  | 111,758 |  | 151,713 |  | 227,071 |
| Depreciation and amortization |  | 43,448 |  | 40,597 |  | 82,813 |  | 80,335 |
| Adjusted EBITDA | \$ | 126,289 | \$ | 152,355 | \$ | 234,526 | \$ | 307,406 |
| Reconciliation of reported diluted earnings per share to adjusted diluted earnings per share |  |  |  |  |  |  |  |  |
| Diluted earnings per share | \$ | 0.13 | \$ | 0.27 | \$ | 0.12 | \$ | 0.59 |
| Loss (income) from discontinued operations, net of tax |  | 0.04 |  | (0.01) |  | 0.04 |  | (0.05) |
| Restructuring charges and asset impairments, net |  | 0.03 |  | 0.04 |  | 0.04 |  | 0.05 |
| (Gain) loss on disposition of businesses |  | (0.00) |  | - |  | 0.11 |  | - |
| Transaction costs |  | 0.01 |  | - |  | 0.02 |  | 0.00 |
| Tax legislation |  | - |  | (0.03) |  | - |  | (0.03) |
| Adjusted diluted earnings per share | \$ | 0.21 | \$ | 0.28 | \$ | 0.32 | \$ | 0.56 |

Note: The sum of the earnings per share amounts may not equal the totals due to rounding.

| Reconciliation of reported net cash from operating activities to free cash flow |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | \$ | 16,925 | \$ | 85,040 | \$ | 86,782 | \$ | 154,493 |
| Net cash used in (provided by) operating activities - discontinued operatior |  | 3,267 |  | $(16,916)$ |  | 6,881 |  | $(41,772)$ |
| Capital expenditures |  | $(32,441)$ |  | $(50,640)$ |  | $(61,327)$ |  | $(79,481)$ |
| Restructuring payments |  | 6,139 |  | 11,943 |  | 14,283 |  | 27,528 |
| Reserve account deposits |  | 14,720 |  | (695) |  | $(8,316)$ |  | 5,959 |
| Transaction costs paid |  | 4,269 |  | 1,444 |  | 6,108 |  | 4,037 |
| Free cash flow | \$ | 12,879 | \$ | 30,176 | \$ | 44,411 | \$ | 70,764 |


[^0]:    (1) The sum of the earnings per share amounts may not equal the totals due to rounding.

