pitney bowes (c|()

## Pitney Bowes <br> Second Quarter 2015 Earnings

July 30, 2015

The Company's financial results are reported in accordance with generally accepted accounting principles (GAAP). The Company uses measures such as adjusted earnings before interest and taxes (EBIT), adjusted earnings per share, adjusted income from continuing operations and free cash flow to exclude the impact of special items like restructuring charges, tax adjustments, and goodwill and asset write-downs, because, while these are actual Company expenses, they can mask underlying trends associated with its business. Such items are often inconsistent in amount and frequency and as such, the adjustments allow an investor greater insight into the current underlying operating trends of the business.

The use of free cash flow provides investors insight into the amount of cash that management could have available for other discretionary uses. It adjusts GAAP cash from operations for capital expenditures, as well as special items like cash used for restructuring charges, unusual tax settlements or payments and contributions to its pension funds. Management uses segment EBIT to measure profitability and performance at the segment level. EBIT is determined by deducting from revenue the related costs and expenses attributable to the segment. Segment EBIT excludes interest, taxes, general corporate expenses not allocated to a particular business segment, restructuring charges and goodwill and asset impairments, which are recognized on a consolidated basis. In addition, revenue growth is presented on a constant currency basis to exclude the impact of changes in foreign currency exchange rates since the prior period under comparison. Constant currency measures are intended to help investors better understand the underlying operational performance of the business excluding the impacts of shifts in currency exchange rates over the period.

Pitney Bowes has provided a quantitative reconciliation to GAAP in supplemental schedules. This information may also be found at the Company's web site www.pb.com/investorrelations.
"We are at an inflection point in our transformation where the cumulative effects of the steps we have taken over the past 30 months position us for long-term growth and profitability. While we continued to make progress on our way to transform Pitney Bowes, our second quarter financial results were mixed. Our Presort Services business performed well and our North American Small and Medium Business continued to improve. However, growth in our Ecommerce business was negatively affected by the strong dollar and our performance in Europe was below our expectations.
"That said, the actions we have taken over the last two years have strengthened our hand and improved our competitive position. As a result, we are poised for sustained improvement in the second half and beyond. For this reason, we will begin executing our authorized share repurchase program with the intent to complete the program by the end of this year."

- Marc B. Lautenbach, President and CEO

Pitney Bowes

## Recent Announcements

Pitney Bowes Launches Relay ${ }^{\text {TM }}$ Suite to Deliver Industry-leading Document Security, Accuracy and Flexibility for Small and Medium Businesses - July 15, 2015

GE and Pitney Bowes Join Forces to Bring the Power of Industrial Internet to the World of Commerce

Pitney Bowes Named a Top 5 Best IT Employer in India - July 13, 2015

Harrods Among Eleven Iconic British Retailers that Choose Borderfree to Drive Global Ecommerce Growth

- June 25, 2015

Borderfree Expands Global Ecommerce Platform and Service to Include more than 220 Countries and Territories June 17, 2015

## The Company continues to make progress against its long-term strategy to transform and unlock value



The portfolio and mix of revenue by business is rebalancing in-line with the Company's long-term expectation

2012


## Q2 2015



Future State


SMB Solutions
Enterprise Business Solutions
Digital Commerce Solutions
Imagitas

## Second Quarter 2015 and Business Segment Results

## Second Quarter 2015 - Financial Highlights

- Revenue of $\$ 881$ million
- 4 percent decline on a constant currency basis
- 8 percent decline as reported
- 3 percent decline when adjusted for the impacts of currency and the divestment of certain European revenue streams
- GAAP EPS of $\$ 0.75$
- Adjusted EPS of $\$ 0.45$, excludes:
- \$0.44 of Other Income due to the net gain from the sale of Imagitas;
- $\$ 0.05$ of Other Expense for the resolution in principle of an outstanding legal matter and transaction costs and fees related to the Borderfree and Imagitas transactions;
- \$0.04 of compensation expense related to the vesting of options associated with the Borderfree acquisition; and
- $\$ 0.04$ for Restructuring and asset impairment charges.
- The Company achieved its EPS despite the inclusion of $\$ 0.03$ in reductions related to currency translation, loss of one month of Imagitas earnings and one month of amortization of intangibles related to Borderfree.


## Second Quarter 2015 - Financial Highlights

- Adjusted SG\&A of $\$ 305$ million
- Decline of $\$ 33$ million from prior year, or 10 percent
- SG\&A:Revenue improved to 34.6\%
- Adjusted SG\&A excludes a $\$ 10$ million one-time compensation-based charge related to the Borderfree acquisition
- Reported SG\&A of $\$ 316$ million; a decline of $\$ 23$ million from prior year
- Adjusted EBIT of $\$ 180$ million
- Adjusted EBIT margin 20.4\%
- Net income of $\$ 152$ million
- Free cash flow of $\$ 84$ million
- GAAP cash from operations of $\$ 96$ million


## Second Quarter 2015 - Financial Highlights

- 2015 annual guidance
- Increasing annual GAAP EPS guidance as a result of the net gain on the sale of Imagitas; partially offset by costs associated with the Borderfree acquisition; restructuring and asset impairment charges; and other expenses.
- Updating revenue guidance to reflect results year-to-date.
- Updating annual adjusted EPS and free cash flow guidance solely to reflect the operational impacts of the Borderfree acquisition and Imagitas sale.
- Established new segment reporting for the Digital Commerce Solutions segment.


## Second Quarter 2015 - Transactions

- Acquisition of Borderfree for approximately $\$ 400$ million, inclusive of cash and net of cash on Borderfree's balance sheet.
- Sale of the Marketing Services business, Imagitas, which will generate net proceeds of approximately $\$ 270$ million, net of transaction fees, cash on their balance sheet and taxes when paid.
- Sale of former World Headquarters building for $\$ 39$ million.


## Second Quarter 2015 - Adjusted Results ${ }^{(1)}$

\$ millions, except EPS

$\square \mathrm{Y} / \mathrm{Y}$ revenue declined 3\% when adjusted for currency and divested revenues
${ }^{(1)}$ Adjusted numbers exclude one-time items.
A reconciliation of GAAP to Non-GAAP measures can be found in the appendix of this presentation.

## Second Quarter 2015 - Impacts of Currency

## Revenue Mix



- With $25 \%$ of the Company's revenue generated outside the U.S. this quarter, changes in foreign currency impacted Q2 2015 results:
- Revenue: (\$36) million or (4\%)
- EPS: (\$0.02)
- The strengthening U.S. dollar also made purchases from the U.S. more expensive, which impacted our ecommerce business.


## Second Quarter 2015 - Underlying Revenue Performance

| Revenue (\$ millions) | Q2 2015 | Q2 2014 | Y/Y \%, Reported | Y/Y \%, Ex Currency | Y/Y \%, <br> Ex Currency \& Divested Rev * |
| :---: | :---: | :---: | :---: | :---: | :---: |
| North America Mailing | 357 | 371 | (4\%) | (3\%) |  |
| International Mailing | 111 | 153 | (28\%) | (15\%) | (8\%) |
| SMB Revenue | \$467 | \$524 | (11\%) | (6\%) | (4\%) |
| Production Mail | 98 | 112 | (13\%) | (7\%) | (6\%) |
| Presort Service | 114 | 111 | +2\% | +2\% |  |
| Enterprise Revenue | \$212 | \$223 | (5\%) | (2\%) |  |
| Software Solutions | 99 | 109 | (9\%) | (4\%) |  |
| Global Ecommerce | 78 | 69 | +14\% | +15\% |  |
| Digital Commerce Revenue | \$177 | \$177 | 0\% | +4\% |  |
| Other | \$25 | \$33 | (26\%) | (26\%) |  |
| Total PBI Revenue | \$881 | \$958 | (8\%) | (4\%) | (3\%) |

## Second Quarter 2015 - Earnings Per Share Reconciliation ${ }^{(1)}$

|  | Q2 2015 | Q2 2014 |
| :--- | :---: | :---: |
| Adjusted EPS <br> from continuing operations | $\$ 0.45$ | $\$ 0.46$ |
| Other income | $\$ 0.44$ |  |
| Other expense | $(\$ 0.05)$ |  |
| SG\&A - compensation expense | $(\$ 0.04)$ |  |
| Restructuring charges <br> and asset impairments | $(\$ 0.04)$ | $(\$ 0.03)$ |
| GAAP EPS <br> from continuing operation | $\$ 0.75$ | $\$ 0.43$ |
| Discontinued operations | - | $\$ 0.03$ |
| GAAP EPS | $\$ 0.75$ | $\$ 0.46$ |

${ }^{(1)}$ The sum of the earnings per share may not equal the totals above due to rounding.

## Q2 Financial Performance Business Segments

| SMB Solutions Group (\$ millions) | Q2 2015 | Q2 2014 | Y/Y \%, Reported | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \% \text {, } \\ \text { Ex } \\ \text { Currency } \end{gathered}$ | Y/Y \%, Ex Currency \& Revenues* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| North America Mailing | \$357 | \$371 | (4\%) | (3\%) | (3\%) |
| International Mailing | 111 | 153 | (28\%) | (15\%) | (8\%) |
| SMB Revenue | \$467 | \$524 | (11\%) | (6\%) | (4\%) |
| North America Mailing | \$159 | \$157 | 2\% |  |  |
| International Mailing | 14 | 26 | (47\%) |  |  |
| SMB EBIT | \$174 | \$183 | (5\%) |  |  |

North America Mailing

- The decline in revenue for the quarter was the lowest rate of decline in five quarters, reflecting a continuation of the stabilization in results.
- Equipment sales declined at a low-single digit rate as the disruption from the change in go-to-market subsides and the sales organization becomes more productive.
- Recurring revenue stream trends were in-line with prior quarters.
- EBIT margin improved versus the prior year due to the mix of business, organizational streamlining and on-going cost reduction initiatives.


## International Mailing

- Results continued to be impacted by the implementation of the go-to-market initiative. All major markets, except France, have completed the go-to-market resource shift and are focused on improving productivity. France has completed its consultation phase and is expected to complete its go-to-market transition in the third quarter.
- Revenue comparison was also adversely impacted by the timing of postal rate changes in a number of countries.
- EBIT margin declined versus the prior year primarily due to lower mail finishing equipment sales, the impact of currency on some supply chain costs and the timing of postal rate changes.


## Q2 Financial Performance Business Segments

| Enterprise Solutions Group (\$ millions) | Q2 2015 | Q2 2014 | Y/Y \%, Reported | Y/Y \%, Ex Currency | Y/Y \%, Ex Currency \& Divested Revenues* |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Production Mail | \$98 | \$112 | (13\%) | (7\%) | (6\%) |
| Presort Services | 114 | 111 | 2\% | 2\% | 2\% |
| Enterprise Revenue | \$212 | \$223 | (5\%) | (2\%) | (2\%) |
| Production Mail | \$10 | \$11 | (5\%) |  |  |
| Presort Services | 24 | 22 | 5\% |  |  |
| Enterprise EBIT | \$34 | \$33 | 2\% |  |  |

## Production Mail

- Revenue declined during the quarter due lower support services revenue and fewer equipment sales in Europe and Asia.
- U.S. equipment sales grew as a result of an increase in the number of inserting equipment installations.
- EBIT margin improved versus the prior year due to a favorable geographic mix and higher margin equipment sales, as well as on-going cost reduction initiatives.


## Presort Services

- Revenue benefited from higher volume of First Class mail processed versus the prior year.
- EBIT margin improved versus the prior year due to the revenue growth and on-going operational productivity.


## Q2 Financial Performance Business Segments

| Digital Commerce Solutions <br> Group <br> (\$ millions) | Q2 2015 | Q2 2014 | Y/Y \%, <br> Reported | Y/Y \%, <br> Ex Currency |
| :--- | :---: | :---: | :---: | :---: |
| Software Solutions | $\$ 99$ | $\$ 109$ | $(9 \%)$ | $(4 \%)$ |
| Global Ecommerce | 78 | 69 | $14 \%$ | $15 \%$ |
| Digital Commerce Revenue | $\mathbf{\$ 1 7 7}$ | $\mathbf{\$ 1 7 7}$ | $\mathbf{0 \%}$ | $\mathbf{4 \%}$ |
| Software Solutions | $\$ 16$ | $\$ 10$ | $64 \%$ |  |
| Global Ecommerce | 3 | 4 | $\mathbf{( 1 9 \% )}$ |  |
| Digital Commerce EBIT | $\mathbf{\$ 1 9}$ | $\mathbf{\$ 1 4}$ | $\mathbf{4 1 \%}$ |  |

## Software Services

- Revenue was impacted by lower licensing and services sales in Europe and Asia Pacific, which offset growth in licensing revenue in the Americas.
- However, as a result of go-to-market initiatives and new product introductions, the business is signing on a larger number of quality, mid-sized deals, which will reduce dependency on one-time large deals and drive new client acquisition.
- EBIT margin improved as a result of greater channel efficiency and consistency, as well as focused cost reduction initiatives to streamline the operations.


## Global Ecommerce

- Revenue includes the Borderfree acquisition late in the quarter and expansion of the eBay UK outbound cross-border service. However, outbound package shipments from the U.S. continued to be pressured by the strong U.S. dollar.
- Shipping solutions revenue strengthened as a result of additional new clients. The shipping business is also benefiting directly from improvements in the SMB channel that markets its solutions to mid-sized companies.
- EBIT margin was impacted by on-going operational costs and integration investments related to the Borderfree acquisition as well as continued


## Q2 Financial Performance Business Segments

| Other (\$ millions) | Q2 2015 | Q2 2014 | Y/Y \%, Reported | Y/Y \%, Ex Currency |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | \$25 | \$33 | (26\%) | (26\%) |
| EBIT | \$6 | \$4 | 30\% |  |

Other
As a result of the sale of the marketing services business in May, the Company recognized only two months of reported revenue this quarter versus a full quarter of revenue in the prior year.

## 2015 Guidance

## 2015 Guidance - Revenue Updating annual guidance

## 2015 Guidance

Revenue growth, excluding the impacts of currency

$$
-1 \% \text { to }+1 \%
$$

The Company expects trends in the business to improve in the second half of the year versus the first half of the year as a result of recent actions taken to position the portfolio for growth, including go-to-market improvements, new product launches, client wins and partnerships.

Based on year-to-date results and the Company's expectation of constant currency revenue growth of 1 percent to 5 percent in the second half of the year, the Company is adjusting its annual revenue guidance.

## 2015 Guidance - GAAP EPS Increasing annual guidance

## 2015 Guidance

GAAP Earnings per Share
\$2.06 to \$2.21

The Company is increasing its annual GAAP EPS guidance to include:

- $\$ 0.44$ - Other income related to the net gain from the sale of Imagitas;
- $\$ 0.05$ - Other expense for the resolution in principle of an outstanding legal matter and transaction costs and fees related to the Borderfree and Imagitas transactions;
- \$0.04 - Restructuring and asset impairment charges;
- $\$ 0.04$ - Compensation expense related to the vesting of options associated with the Borderfree acquisition;
- \$0.06 - Reduced earnings as a result of the sale of Imagitas; and
- $\$ 0.04$ - Reduced earnings related to Borderfree, which includes principally amortization of intangibles and integration investments net of early savings from expected synergies.


## 2015 Guidance - Adjusted EPS and Free Cash Flow Updating annual guidance

| Adjusted Earnings per Share | 2015 Guidance |
| :--- | :---: |
| Free Cash Flow (\$ millions) | $\$ 1.75$ to $\$ 1.90$ |

The Company is updating its annual adjusted EPS and free cash flow guidance solely to reflect the Borderfree acquisition and Imagitas sale.

Adjusted EPS now includes:

- \$0.06 - Reduced earnings as a result of the sale of Imagitas; and
- \$0.04 - Reduced earnings related to Borderfree, which includes principally amortization of intangibles and integration investments net of early savings from expected synergies

Free Cash Flow adjusted $\$ 25$ million to reflect the earnings impact of the Borderfree and Imagitas transactions.

## Appendix

## Financial Segment Reporting

The Company has revised its business segment reporting for its Digital Commerce Solutions segment. The Company's business segment reporting reflects the clients served in each market and the way it manages these segments for growth and profitability. The reporting segment groups are the SMB Solutions group; the Enterprise Business Solutions group; the Digital Commerce Solutions group; and the Other segment.

The SMB Solutions group offers mailing equipment, financing, services and supplies for small and medium businesses to efficiently create mail and evidence postage. This group includes the North America Mailing and International Mailing segments. North America Mailing includes the operations of U.S. and Canada Mailing. International Mailing includes all other SMB operations around the world.

The Enterprise Business Solutions group provides mailing and printing equipment and services for large enterprise clients to process mail, including sortation services to qualify large mail volumes for postal worksharing discounts. This group includes the global Production Mail and Presort Services segments.

The Digital Commerce Solutions group provides customer engagement, customer information and location intelligence software; and solutions that facilitate global cross-border ecommerce transactions and shipping solutions for businesses of all sizes. This group includes the Software Solutions and Global Ecommerce segments.

The Other segment includes marketing services, which was sold on May 29, 2015.


Global SMB Market $=\$ 4 \mathrm{bn}$


Global Enterprise Market $=\$ 5$ bn


Global Digital Commerce Market $=\$ 25 \mathrm{bn}$

## Pitney Bowes Inc.

Consolidated Statements of Income (Unaudited)
(Dollars in thousands, except share and per share data)

Revenue:
Equipment sales
Supplies
Software
Rentals
Financing
Support services
Business services
Total revenue
$\qquad$
$2015 \quad 2014$

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| $\$$ | 165,507 | $\$$ | 191,518 |
|  | 70,636 |  | 76,284 |
|  | 99,184 |  | 109,065 |
|  | 111,312 |  | 122,443 |
|  | 101,437 |  | 107,644 |
|  | 139,237 |  |  |
|  |  |  | 158,190 |
|  | 193,578 |  | 193,306 |
|  |  |  | 958,450 |

Costs and expenses:
Cost of equipment sales
Cost of supplies
Cost of software
Cost of rentals
Financing interest expense
Cost of support services
Cost of business services
Selling, general and administrative
Research and development
Restructuring charges and asset impairments, net
Interest expense, net
Other (income) expense, net

## Total costs and expenses

Income from continuing operations before income taxes
Provision for income taxes
Income from continuing operations
(Loss) Income from discontinued operations, net of tax
Net income before attribution of noncontrolling interests
Less: Preferred stock dividends of subsidiaries attributable to noncontrolling interests
Net income - Pitney Bowes Inc.

Amounts attributable to common stockholders:
Income from continuing operations
(Loss) Income from discontinued operations, net of tax
Net income - Pitney Bowes Inc.
Basic earnings per share attributable to common stockholders ${ }^{(1)}$ : Continuing operations
Discontinued operation
Net income - Pitney Bowes Inc.
iluted earnings per share attributable to common stockholders ${ }^{(1)}$ : Continuing operations
Discontinued operations
Net income - Pitney Bowes Inc.
Weighted-average shares used in diluted EPS
(1) The sum of the earnings per share amounts may not equal the totals due to rounding.

| 2015 |  | 2014 |  |
| :---: | :---: | :---: | :---: |
| \$ | 331,471 | \$ | 380,574 |
|  | 144,004 |  | 155,801 |
|  | 185,541 |  | 200,620 |
|  | 225,309 |  | 246,022 |
|  | 207,067 |  | 217,694 |
|  | 278,795 |  | 316,442 |
|  | 399,385 |  | 378,794 |
|  | 1,771,572 |  | 1,895,947 |
| 154,056 |  |  | 171,352 |
| 44,283 |  |  | 47,659 |
| 58,365 |  |  | 63,648 |
| 41,704 |  |  | 50,637 |
| 36,638165,106 |  |  | 40,066 |
|  |  |  | 195,703 |
| 275,555 |  |  | 263,960 |
| 630,107 |  |  | 689,759 |
| 54,540 |  |  | 54,841 |
| 14,269 |  |  | 18,140 |
| 45,035$(93,135)$ |  |  | 45,546 |
|  |  |  | 61,657 |
| 1,426,523 |  |  | 1,702,968 |
| 345,049 |  |  | 192,979 |
| 102,898 |  |  | 54,371 |
| 242,151 |  |  | 138,608 |
| (582) |  |  | 9,518 |
| 241,569 |  |  | 148,126 |
| 9,187 |  |  | 9,188 |
| \$ | 232,382 | \$ | 138,938 |
| \$ | $\begin{array}{r} 232,964 \\ (582) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 129,420 \\ 9,518 \\ \hline \end{array}$ |
| \$ | 232,382 | \$ | 138,938 |
| \$ | 1.16 | \$ | 0.64 |
|  |  |  | 0.05 |
| \$ | 1.15 | \$ | 0.69 |
| \$ | 1.15 | \$ | 0.63 |
|  | - |  | 0.05 |
| \$ | 1.15 | \$ | 0.68 |
| 202,634,107 |  | 204,101,162 |  |

## Assets

Current assets
Cash and cash equivalents
Short-term investments
Accounts receivable, gross
Allowance for doubtful accounts receivable
Accounts receivable, net
Short-term finance receivables
Allowance for credit losses
Short-term finance receivables, net
Inventories
Current income taxes
Other current assets and prepayments
Assets held for sale
Total current assets
Property, plant and equipment, net
Rental property and equipment, net
Long-term finance receivables
Allowance for credit losses
Long-term finance receivables, net
Goodwill
Intangible assets, net
Non-current income taxes
Other assets
Total assets

## Liabilities, noncontrolling interests and stockholders' equity

Current liabilities:
Accounts payable and accrued liabilities
Current income taxes
Current portion of long-term debt and notes payable
Advance billings
Total current liabilities
Deferred taxes on income
Tax uncertainties and other income tax liabilities
long-term debt
Other non-current liabilities
Total liabilities
Noncontrolling interests (Preferred stockholders' equity in subsidiaries)
Stockholders' equity:
Cumulative preferred stock, \$50 par value, 4\% convertible
Cumulative preference stock, no par value, $\$ 2.12$ convertible
Common stock, \$1 par value
Additional paid-in-capital
Retained earnings
Accumulated other comprehensive loss
Treasury stock, at cost
Total Pitney Bowes Inc. stockholders' equity
Total liabilities, noncontrolling interests and stockholders' equity

| $\begin{gathered} \text { June } 30, \\ 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2014 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 754,171 | \$ | 1,079,145 |
|  | 46,256 |  | 32,121 |
|  | 411,492 |  | 448,017 |
|  | $(11,448)$ |  | $(10,742)$ |
|  | 400,044 |  | 437,275 |
|  | 969,398 |  | 1,019,412 |
|  | $(16,508)$ |  | $(19,108)$ |
| 952,890 |  |  | 1,000,304 |
| 101,072 |  |  | 84,827 |
| 37,035 |  |  | 40,542 |
| 72,079 |  |  | 57,173 |
| - |  |  | 52,271 |
| 2,363,547 |  |  | 2,783,658 |
| 304,990 |  |  | 285,091 |
| 193,939 |  |  | 200,380 |
| 788,066 |  |  | 828,723 |
| $(7,098)$ |  |  | (9,002) |
| 780,968 |  |  | 819,721 |
| 1,747,950 |  |  | 1,672,721 |
| 223,320 |  |  | 82,173 |
| 78,766 |  |  | 96,377 |
| 560,677 |  |  | 569,110 |
| \$ | 6,254,157 | \$ | 6,509,231 |


| \$ | 1,420,283 | \$ | 1,572,971 |
| :---: | :---: | :---: | :---: |
|  | 92,803 |  | 90,167 |
|  | 521,103 |  | 324,879 |
|  | 372,783 |  | 386,846 |
|  | 2,406,972 |  | 2,374,863 |
|  | 119,634 |  | 64,839 |
|  | 85,191 |  | 86,127 |
|  | 2,473,087 |  | 2,927,127 |
|  | 681,539 |  | 682,646 |
|  | 5,766,423 |  | 6,135,602 |
|  | 296,370 |  | 296,370 |
|  | 1 |  | 1 |
|  | 522 |  | 548 |
|  | 323,338 |  | 323,338 |
|  | 155,371 |  | 178,852 |
|  | 5,054,442 |  | 4,897,708 |
|  | $(892,506)$ |  | $(846,156)$ |
|  | $(4,449,804)$ |  | (4,477,032) |
|  | 191,364 |  | 77,259 |
| \$ | 6,254,157 | \$ | 6,509,231 |


(1) Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges and other items, which are not allocated to a particular business segment
(2) Includes financing interest expense and interest expense, net.

| Six Months Ended June 30, |  |  |  |
| :---: | ---: | ---: | ---: |

## EBIT (1)

North America Mailing
International Mailing Small \& Medium Business Solutions

Production Mail
Presort Services
Enterprise Business Solutions
Software Solutions
Global Ecommerce
Digital Commerce Solutions
Other

## Total EBIT

Unallocated amounts:
Interest, net (2)
Corporate and other expenses
Restructuring charges and asset impairments, net Other income (expense), net
Acquisition related compensation expense

| \$ | $\begin{array}{r} 323,057 \\ 25,846 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 317,119 \\ 51,268 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: |
|  | 348,903 |  | 368,387 |
|  | 19,060 |  | 18,295 |
|  | 51,038 |  | 46,308 |
|  | 70,098 |  | 64,603 |
|  | 20,291 |  | 11,699 |
|  | 11,202 |  | 9,776 |
|  | 31,493 |  | 21,475 |
|  | 10,569 |  | 5,985 |
|  | 461,063 |  | 460,450 |
|  | $(81,673)$ |  | $(85,612)$ |
|  | $(102,724)$ |  | $(102,062)$ |
|  | $(14,269)$ |  | $(18,140)$ |
|  | 93,135 |  | $(61,657)$ |
|  | $(10,483)$ |  | - |
| \$ | 345,049 | \$ | 192,979 |

(1) Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges and other items, which are not allocated to a particular business segment.
(2) Includes financing interest expense and interest expense, net.
(Dollars in thousands, except per share data)

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| GAAP income from continuing operations after income taxes, as reported | \$ | 152,509 | \$ | 87,548 | \$ | 232,964 | \$ | 129,420 |
| Restructuring charges and asset impairments, net |  | 8,613 |  | 5,577 |  | 8,560 |  | 12,258 |
| Gain on sale of Imagitas |  | $(88,429)$ |  | - |  | $(88,429)$ |  | - |
| Transaction costs related to acquisitions and dispositions |  | 6,105 |  | - |  | 6,105 |  | - |
| Legal settlement |  | 4,620 |  | - |  | 4,620 |  | - |
| Acquisition related compensation expense |  | 7,246 |  | - |  | 7,246 |  | - |
| Extinguishment of debt |  | - |  | - |  | - |  | 37,833 |
| Income from continuing operations after income taxes, as adjusted | \$ | 90,664 | \$ | 93,125 | \$ | 171,066 | \$ | 179,511 |
| GAAP diluted earnings per share from continuing operations, as reported | \$ | 0.75 | \$ | 0.43 | \$ | 1.15 | \$ | 0.63 |
| Restructuring charges and asset impairments, net |  | 0.04 |  | 0.03 |  | 0.04 |  | 0.06 |
| Gain on sale of Imagitas |  | (0.44) |  | - |  | (0.44) |  | - |
| Transaction costs related to acquisitions and dispositions |  | 0.03 |  | - |  | 0.03 |  |  |
| Legal settlement |  | 0.02 |  | - |  | 0.02 |  |  |
| Acquisition related compensation expense |  | 0.04 |  | - |  | 0.04 |  | - |
| Extinguishment of debt |  | - |  | - |  | - |  | 0.19 |
| Diluted earnings per share from continuing operations, as adjusted | \$ | 0.45 | \$ | 0.46 | \$ | 0.84 | \$ | 0.88 |
| GAAP net cash provided by operating activities, as reported | \$ | 96,444 | \$ | 174,831 | \$ | 200,331 | \$ | 280,447 |
| Capital expenditures |  | $(45,027)$ |  | $(42,207)$ |  | $(88,935)$ |  | $(72,350)$ |
| Restructuring payments |  | 8,901 |  | 14,593 |  | 30,775 |  | 33,530 |
| Payments related to investment divestiture |  | 3,215 |  | - |  | 26,375 |  | - |
| Reserve account deposits |  | $(1,387)$ |  | 11,803 |  | $(21,464)$ |  | $(3,356)$ |
| Acquisition related compensation payment |  | 10,483 |  | - |  | 10,483 |  | - |
| Cash transaction fees related to acquisitions and dispositions |  | 11,116 |  | - |  | 11,116 |  | ${ }^{-}$ |
| Extinguishment of debt |  | - |  | 3,300 |  | - |  | 61,657 |
| Free cash flow, as adjusted | \$ | 83,745 | \$ | 162,320 | \$ | 168,681 | \$ | 299,928 |

Note: The sum of the earnings per share amounts may not equal the totals due to rounding.

# Reconciliation of Reported Consolidated Results to Adjusted Results 

(Unaudited)
(Dollars in thousands)

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| GAAP income from continuing operations |  |  |  |  |  |  |  |  |
| Restructuring charges and asset impairments, net |  | 8,613 |  | 5,577 |  | 8,560 |  | 12,258 |
| Gain on sale of Imagitas |  | $(88,429)$ |  | - |  | $(88,429)$ |  | - |
| Transaction costs related to acquisitions and dispositions |  | 6,105 |  | - |  | 6,105 |  |  |
| Legal settlement |  | 4,620 |  | - |  | 4,620 |  | - |
| Acquisition related compensation expense |  | 7,246 |  | - |  | 7,246 |  | - |
| Extinguishment of debt |  | . |  | - |  | - |  | 37,833 |
| Income from continuing operations after income taxes, as adjusted |  | 90,664 |  | 93,125 |  | 171,066 |  | 179,511 |
| Provision for income taxes, as adjusted |  | 45,894 |  | 49,057 |  | 96,413 |  | 84,077 |
| Preferred stock dividends of subsidiaries attributable to noncontrolling interests |  | 4,593 |  | 4,594 |  | 9,187 |  | 9,188 |
| Income from continuing operations before income taxes, as adjusted |  | 141,151 |  | 146,776 |  | 276,666 |  | 272,776 |
| Interest, net |  | 38,839 |  | 41,895 |  | 81,673 |  | 85,612 |
| Adjusted EBIT |  | 179,990 |  | 188,671 |  | 358,339 |  | 358,388 |
| Depreciation and amortization |  | 42,657 |  | 49,122 |  | 85,153 |  | 92,863 |
| Adjusted EBITDA | \$ | 222,647 | \$ | 237,793 | \$ | 443,492 | \$ | 451,251 |

## Forward-Looking Statements

This document contains "forward-looking statements" about the Company's expected or potential future business and financial performance. Forward-looking statements include, but are not limited to, statements about its future revenue and earnings guidance and other statements about future events or conditions. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that could cause actual results to differ materially from those projected. These risks and uncertainties include, but are not limited to: mail volumes; the uncertain economic environment; timely development, market acceptance and regulatory approvals, if needed, of new products; fluctuations in customer demand; changes in postal regulations; interrupted use of key information systems; management of outsourcing arrangements; the implementation of a new enterprise resource planning system; changes in business portfolio; the success of our investment in rebranding the Company; the risk of customer concentration in our Digital Commerce Solutions group; integrating newly acquired businesses, including operations and product and service offerings; foreign currency exchange rates; changes in our credit ratings; management of credit risk; changes in interest rates; the financial health of national posts; and other factors beyond its control as more fully outlined in the Company's 2014 Form 10-K Annual Report and other reports filed with the Securities and Exchange Commission. Pitney Bowes assumes no obligation to update any forwardlooking statements contained in this document as a result of new information, events or developments.

> Note: Consolidated statements of income; revenue and EBIT by business segment; and reconciliation of GAAP to non-GAAP measures for the three months ended June 30, 2015 and 2014, and consolidated balance sheets at June 30, 2015 and December 31, 2014 are attached.

