

Press Release

Pitney Bowes Announces Full Year and Fourth Quarter 2021 Financial Results

STAMFORD, Conn, February 1, 2022 – Pitney Bowes (NYSE: PBI), a global shipping and mailing company that provides technology, logistics, and financial services, today announced its financial results for the full year and fourth quarter 2021.

"The fourth quarter capped another important year in our transformation," said Marc B. Lautenbach, President and CEO, Pitney Bowes. "While not without challenges, we delivered our fifth consecutive year of consolidated revenue growth. In the aggregate, SendTech and Presort grew revenues and EBIT year-over-year, which is a significant achievement. Global Ecommerce had a successful peak in terms of service levels with 99 percent of all committed parcels delivered ahead of the holidays; however, supply chain challenges and shifts in consumer buying behavior led to lower volumes, impacting that segment's fourth quarter financial results."

Full Year 2021

- Revenue of \$3.7 billion, growth of 3 percent, fifth consecutive year of growth;
- GAAP EPS loss of \$0.01, Adjusted EPS of \$0.32;
- GAAP cash from operations of \$302 million;
- Free cash flow of \$154 million;
- Ended the year with \$747 million in cash and short-term investments;
- Reduced debt \$241 million and extended our maturity profile;
- Shipping-related revenues represented 50 percent of total revenue;
- Global Ecommerce revenue of \$1.7 billion, representing growth of 5 percent over prior year, growth of 48 percent versus 2019;
- Presort Services revenue growth of 10 percent over prior year and EBIT margin of 14 percent;
- SendTech revenue declined 1 percent over prior year with equipment sales growth of 11 percent.

Fourth Quarter 2021

- Revenue of \$984 million, a decline of 4 percent;
- GAAP EPS of \$0.01, Adjusted EPS of \$0.06;
- GAAP cash from operations of \$85 million;
- Free cash flow of \$39 million;
- Presort Services revenue growth of 16 percent and EBIT growth of 80 percent over prior year;



- SendTech revenue declined 6 percent over prior year;
- Global Ecommerce revenue decline of 9 percent over prior year, 46 percent growth versus 2019;
- Entered into a sale-leaseback agreement for its Shelton facility, which will generate approximately \$50 million in proceeds and is anticipated to close in Q1 2022.

Earnings per share results are summarized in the table below

	Fourth	Quarter	Full	Year
	2021	2020	2021	2020
GAAP EPS	\$0.01	\$0.11	(\$0.01)	(\$1.05)
Discontinued Operations	-	(\$0.01)	\$0.03	(\$0.06)
GAAP EPS from Continuing Operations	\$0.01	\$0.10	\$0.02	(\$1.11)
Loss on Debt Refinancing	-	-	\$0.24	\$0.16
Restructuring Charges	\$0.03	\$0.04	\$0.08	\$0.09
Gain on Sale of Assets/Business	-	-	(\$0.03)	(\$0.05)
Goodwill Impairment	-	-	-	\$1.13
Tax on Surrender of Investment Securities	-	-	-	\$0.07
Transaction Costs	\$0.01	-	\$0.01	-
Adjusted EPS	\$0.06	\$0.14	\$0.32	\$0.31

* The sum of the earnings per share may not equal the totals due to rounding.

Business Segment Reporting

Global Ecommerce facilitates domestic retail ecommerce shipping solutions, including delivery, returns and fulfillment, and global cross-border ecommerce transactions.

Presort Services provides sortation services to qualify large volumes of First Class Mail, Marketing Mail, Marketing Mail Flats and Bound Printed Matter for postal workshare discounts.

Sending Technology Solutions offers physical and digital mailing and shipping technology solutions, financing, services, supplies and other applications for small and medium businesses to help simplify and save on the sending, tracking and receiving of letters, parcels and flats.



Global Ecommerce

		Ful	l Year	
(¢ milliona)	2021	2020	% Change	% Change
(\$ millions)	2021	2020	Reported	Ex Currency
Revenue	\$1,703	\$1,619	5%	4%
EBITDA	(\$20)	(\$13)	(48%)	
EBIT	(\$99)	(\$83)	(19%)	
		Fourth	Quarter	
(¢ milliona)	2021	2020	% Change	% Change
(\$ millions)	2021	2020	Reported	Ex Currency
Revenue	\$473	\$518	(9%)	(9%)
EBITDA	(\$20)	\$3	>(100%)	
EBIT	(\$41)	(\$15)	>(100%)	

Full year revenue growth was primarily driven by higher cross-border volumes. In the fourth quarter, lower revenues were driven by a decrease in Domestic Parcel volumes, which was partly offset by an increase in revenue per parcel. Full year and fourth quarter declines in EBITDA and EBIT were driven primarily by higher transportation and labor spend. In the fourth quarter, lower volumes also adversely impacted margins.

Presort Services

		Ful	l Year	
(\$ millions)	2021	2020	% Change Reported	% Change Ex Currency
Revenue	\$573	\$521	10%	10%
EBITDA	\$107	\$88	22%	
EBIT	\$80	\$56	43%	
		Fourth	n Quarter	
(\$ millions)	2021	2020	% Change	% Change
(\$ minoris)	2021	2020	Reported	Ex Currency
Revenue	\$156	\$135	16%	16%
EBITDA	\$30	\$21	43%	
EBIT	\$23	\$13	80%	

Strong revenue growth for both the full year and fourth quarter were driven by a higher net revenue per piece along with expansion in marketing mail volumes. EBITDA and EBIT improved significantly from prior year despite higher labor and transportation costs.

SendTech Solutions

		Ful	l Year	
(\$ millions)	2021	2020	% Change Reported	% Change Ex Currency
Revenue	\$1,398	\$1,414	(1%)	(2%)
EBITDA	\$459	\$477	(4%)	
EBIT	\$429	\$443	(3%)	
		Fourth	Quarter	
(\$ millions)	2021	2020	% Change	% Change
(\$ minors)	2021	2020	Reported	Ex Currency
Revenue	\$354	\$376	(6%)	(5%)
EBITDA	\$116	\$128	(9%)	
EBIT	\$109	\$120	(9%)	

Full year revenue declined marginally as equipment sales growth of 11 percent was more than offset by a 14 percent decline in Financing revenue. The decline in high-margin financing revenue drove lower EBITDA and EBIT. For the fourth quarter, revenue decline was driven by lower equipment and financing revenue, partially offset by higher business services revenue.

2022 Expectations

The Company expects annual revenue and EBIT to grow over prior year in the low-to-mid single digit range.

The Company expects to refine expectations throughout the year, especially as Covid and supply chain issues dissipate.

Conference Call and Webcast

Management of Pitney Bowes will discuss the Company's results in a broadcast over the Internet today at 8:00 a.m. EST. Instructions for listening to the earnings results via the Web are available on the Investor Relations page of the Company's web site at <u>www.pitneybowes.com</u>.

About Pitney Bowes

Pitney Bowes (NYSE:PBI) is a global shipping and mailing company that provides technology, logistics, and financial services to more than 90 percent of the Fortune 500.



Small business, retail, enterprise, and government clients around the world rely on Pitney Bowes to remove the complexity of sending mail and parcels. For additional information, visit: <u>www.pitneybowes.com</u>

Editorial -	Financial -
Bill Hughes	Ned Zachar, CFA
Chief Communications Officer	VP, Investor Relations
203/351-6785	203/614-1092

Use of Non-GAAP Measures

The Company's financial results are reported in accordance with generally accepted accounting principles (GAAP); however, in its disclosures the Company uses certain non-GAAP measures, such as adjusted earnings before interest and taxes (EBIT), adjusted earnings before interest, taxes, depreciation and amortization (EBITDA), adjusted earnings per share (EPS), revenue growth on a constant currency basis and free cash flow.

Adjusted EBIT, Adjusted EBITDA and Adjusted EPS exclude the impact of discontinued operations, restructuring charges, gains, losses and costs related to acquisitions and dispositions, asset impairment charges, goodwill impairment charges and other unusual or one-time items. Such items are often inconsistent in amount and frequency and as such, the Company believes that these non-GAAP measures provide investors greater insight into the underlying operating trends of the business.

In addition, revenue growth is presented on a constant currency basis to exclude the impact of changes in foreign currency exchange rates since the prior period under comparison. Constant currency is calculated by converting the current period non-U.S. dollar denominated revenue using the prior year's exchange rate for the comparable quarter. We believe that excluding the impacts of currency exchange rates provides investors a better understanding of the underlying revenue performance.

Free cash flow adjusts cash from operations calculated in accordance with GAAP for discontinued operations, capital expenditures, restructuring payments, changes in customer deposits held at the Pitney Bowes Bank, transaction costs and other special items. The Company reports free cash flow to provide investors insight into the amount of cash that management could have available for other discretionary uses.

Segment EBIT is the primary measure of profitability and operational performance at the segment level and is determined by deducting from segment revenue the related costs and



expenses attributable to the segment. Segment EBIT excludes interest, taxes, unallocated corporate expenses, restructuring charges and other unusual or one-time items. The Company also reports segment EBITDA as an additional useful measure of segment profitability and operational performance.

Complete reconciliations of non-GAAP measures to comparable GAAP measures can be found in the attached financial schedules and at the Company's web site at www.pb.com/investorrelations

This document contains "forward-looking statements" about the Company's expected or potential future business and financial performance. Forward-looking statements include. but are not limited to, statements about future revenue and earnings guidance and future events or conditions. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that could cause actual results to differ materially from those projected. In particular, we continue to navigate the impacts of the Covid-19 pandemic (Covid-19), and the effect that its unpredictability is having on our, and our client's business, financial performance and results of operations. Other factors which could cause future financial performance to differ materially from expectations, and which may also be exacerbated by Covid-19 or a negative change in the economy, include, without limitation, declining physical mail volumes; changes in postal regulations or the operations and financial health of posts in the U.S. or other major markets or changes to the broader postal or shipping markets; the loss of, or significant changes to, our contractual relationships with the United States Postal Service (USPS) or USPS' performance under those contracts; our ability to continue to grow and manage volumes, gain additional economies of scale and improve profitability within our Global Ecommerce segment; changes in labor and transportation availability and costs; ; and other factors as more fully outlined in the Company's 2020 Form 10-K Annual Report and other reports filed with the Securities and Exchange Commission. Pitney Bowes assumes no obligation to update any forward-looking statements contained in this document as a result of new information, events or developments.

Note: Consolidated statements of income; revenue, EBIT and EBITDA by business segment; and reconciliations of GAAP to non-GAAP measures for the three months and twelve months ended December 31, 2021 and 2020, and consolidated balance sheets at December 30, 2021 and 2020 are attached.

Pitney Bowes Inc.

Consolidated Statements of Operations

(Unaudited; in thousands, except per share amounts)

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Supplies 40,346 41,165 159,383 159,282 Total revolue 983,712 1.028,417 3.673,561 3.554,075 Costs and spenses:	Financing		71,217		80,276		294,418		341,034
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Costs and expenses: Cost of business services 579,913 592,137 2,034,477 1,904,078 Cost of support services 37,060 35,856 149,706 149,988 Financing interest expense 11,690 12,108 47,059 48,162 Cost of equipment sales 66,292 69,821 25,914 232,513 Cost of supplies 11,597 10,928 43,980 41,679 Cost of retails 5,487 7,145 24,427 25,600 Selling, general and administrative 224,847 242,441 924,163 963,323 Restructuring charges 7,569 8,207 19,003 20,712 Goodwill impairment - - 198,169 116,769 415,74 Interest expense, net 23,070 26,249 96,866 105,753 Other components of net pension and postretirement expense (income) 302 (11,834) 1,010 (1,708) Other components of net pension and postretirement expense (income) 302 (1634) 1,010 61,773 Restruc	Rentals		18,877		18,821		74,005		74,279
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$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Financing interest expense		11,690		12,108		47,059		48,162
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Cost of equipment sales		66,292		69,821		251,914		235,153
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Income (loss) from continuing operations $1,791$ $17,799$ $3,507$ $(190,491)$ (Loss) income from discontinued operations, net of tax (524) $2,467$ $(4,858)$ $10,115$ Net income (loss)\$ $1,267$ \$ $20,266$ \$ (1351) \$ $(180,376)$ Basic earnings (loss) per share (1): Continuing operations Net income (loss)\$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations Net income (loss)\$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations Net income (loss)\$ 0.01 \$ 0.02 \$ (1.11) Diluted earnings (loss) per share (1): Continuing operations Discontinued operations Net income (loss)\$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations Net income (loss)\$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations Net income (loss)\$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations Net income (loss)\$ 0.01 \$ 0.02 \$ (1.11) $\frac{1}{5}$ $\frac{1}{5}$ $\frac{1}{5}$ 0.01 \$ 0.02 \$ (1.11) $\frac{1}{5}$ 0.01 \$ 0.10 \$ 0.02 \$ (1.11) $\frac{1}{5}$ <			,						
(Loss) income from discontinued operations, net of tax(524) $2,467$ ($4,858$) $10,115$ Net income (loss) $$$ $1,267$ $$$ $2,467$ $(4,858)$ $10,115$ Basic earnings (loss) per share (1): Continuing operations Net income (loss) $$$ 0.01 $$$ 0.01 $$$ 0.02 $$$ (1.11) Diluted earnings (loss) per share (1): Continuing operations Discontinued operations Net income (loss) $$$ 0.01 <			. ,		. ,				
Net income (loss) $$$ 1,267$ $$$ 20,266$ $$$ (1,351)$ $$$ (180,376)$ Basic earnings (loss) per share (1): Continuing operations $$$ 0.01$ $$ 0.10$ $$ 0.02$ $$ (1.11)$ Discontinued operations $ 0.01$ $$ 0.02$ $$ (1.11)$ Discontinued operations $ 0.01$ $$ (0.03)$ 0.06 Net income (loss) $$$ 0.01$ $$ 0.12$ $$ (0.01)$ $$ (1.05)$ Diluted earnings (loss) per share (1): Continuing operations $$ 0.01$ $$ 0.10$ $$ 0.02$ $$ (1.11)$ Discontinued operations $$ 0.01$ $$ 0.10$ $$ 0.02$ $$ (1.11)$ Discontinued operations $$ 0.01$ $$ 0.10$ $$ 0.02$ $$ (1.11)$ Discontinued operations $$ 0.01$ $$ 0.10$ $$ 0.02$ $$ (1.11)$ Discontinued operations $$ 0.01$ $$ 0.02$ $$ (1.11)$ Discontinued operations $$ 0.01$ $$ 0.01$ $$ (0.03)$ $$ 0.06$ Net income (loss) $$ 0.01$ $$ 0.11$ $$ (0.01)$ $$ (1.05)$,						())
Basic earnings (loss) per share (1): $\$$ 0.01 $\$$ 0.10 $\$$ 0.02 $\$$ (1.11) Discontinued operations - 0.01 $\$$ 0.02 $\$$ (1.11) Discontinued operations - 0.01 $\$$ 0.02 $\$$ (1.11) Discontinued operations $$$ 0.01 $\$$ 0.12 $\$$ (0.03) 0.06 Diluted earnings (loss) per share (1): Continuing operations $\$$ 0.01 $\$$ 0.02 $\$$ (1.11) Discontinued operations $$$ 0.01 $$$ 0.01 $$$ 0.01 $$$ (0.03) 0.06 $$$. ,	. <u> </u>				<u> </u>	
Continuing operations \$ 0.01 \$ 0.10 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.01 \$ 0.02 \$ (1.11) Net income (loss) \$ 0.01 \$ 0.01 \$ 0.02 \$ (1.05) Diluted earnings (loss) per share (1): \$ 0.01 \$ 0.01 \$ 0.02 \$ (1.11) Continuing operations \$ 0.01 \$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations \$ 0.01 \$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations \$ 0.01 \$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations - Net income (loss) \$ 0.01 \$ 0.01 \$ (0.03) 0.06 \$ 0.01 \$ 0.01 \$ 0.01 \$ 0.02 \$ (1.11)	Net income (loss)	\$	1,267	\$	20,266	\$	(1,351)	\$	(180,376)
Discontinued operations - 0.01 (0.03) 0.06 Net income (loss) \$ 0.01 \$ 0.12 \$ (0.01) \$ 0.06 Diluted earnings (loss) per share (1): Continuing operations \$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.01 \$ 0.06 Net income (loss) \$ 0.01 \$ 0.11 \$ (0.01) \$ (1.05)	Basic earnings (loss) per share (1):								
Net income (loss) \$ 0.01 \$ 0.12 \$ (0.01) \$ (1.05) Diluted earnings (loss) per share (1): Continuing operations \$ 0.01 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.03) 0.06 Net income (loss) \$ 0.01 \$ 0.11 \$ (0.01) \$ (1.05)	Continuing operations	\$	0.01	\$	0.10	\$	0.02	\$	(1.11)
Diluted earnings (loss) per share (1): \$ 0.01 \$ 0.10 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.02 \$ (1.11) Discontinued operations - 0.01 \$ 0.03 0.06 Net income (loss) \$ 0.01 \$ 0.11 \$ (0.01) \$ (1.05)	Discontinued operations		-				(0.03)		0.06
Continuing operations \$ 0.01 \$ 0.10 \$ 0.02 \$ (1.11) Discontinued operations - - 0.01 (0.03) 0.06 Net income (loss) \$ 0.01 \$ 0.01 \$ (1.05)	Net income (loss)	\$	0.01	\$	0.12	\$	(0.01)	\$	(1.05)
Discontinued operations - 0.01 (0.03) 0.06 Net income (loss) \$ 0.01 \$ 0.11 \$ (0.01) \$ (1.05)	Diluted earnings (loss) per share (1):								
Net income (loss) \$ 0.01 \$ (0.01) \$ (1.05)	Continuing operations	\$	0.01	\$	0.10	\$	0.02	\$	(1.11)
	•		-						
Weighted-average shares used in diluted earnings per share 179,506 176,835 179,105 171,519	Net income (loss)	\$	0.01	\$	0.11	\$	(0.01)	\$	(1.05)
	Weighted-average shares used in diluted earnings per share		179,506		176,835		179,105		171,519

(1) The sum of the earnings per share amounts may not equal the totals due to rounding.

Pitney Bowes Inc. Consolidated Balance Sheets

(Unaudited; in thousands)

Assets	De	cember 31, 2021	De	cember 31, 2020
Current assets:				
Cash and cash equivalents	\$	732,480	\$	921,450
Short-term investments		14,440		18,974
Accounts and other receivables, net		334,630		389,240
Short-term finance receivables, net		560,680		568,050
Inventories		78,588		71,480
Current income taxes		13,894		23,219
Other current assets and prepayments		154,165		120,145
Total current assets		1,888,877		2,112,558
Property, plant and equipment, net		429,162		391,280
Rental property and equipment, net		34,774		38,435
Long-term finance receivables, net		587,427		605,292
Goodwill		1,135,103		1,152,285
Intangible assets, net		132,442		159,839
Operating lease assets		208,428		201,916
Noncurrent income taxes		68,398		71,244
Other assets		471,084		491,514
Total assets	\$	4,955,695	\$	5,224,363
<u>Liabilities and stockholders' equity</u> Current liabilities: Accounts payable and accrued liabilities	\$	919,367	\$	880,616
Customer deposits at Pitney Bowes Bank		632,062		617,200
Current operating lease liabilities		40,299		39,182
Current portion of long-term debt		24,739		216,032
Advance billings		99,280		114,550
Current income taxes		9,017		2,880
Total current liabilities		1,724,764		1,870,460
Long-term debt		2,299,099		2,348,361
Deferred taxes on income		286,445		279,451
Tax uncertainties and other income tax liabilities		31,935		38,163
Noncurrent operating lease liabilities		192,092		180,292
Other noncurrent liabilities		308,728		437,015
Total liabilities		4,843,063		5,153,742
Stockholders' equity:		000 000		000.000
Common stock		323,338		323,338
Additional paid-in-capital		2,485		68,502
Retained earnings		5,169,270		5,205,421
Accumulated other comprehensive loss		(780,312)		(839,131)
Treasury stock, at cost		(4,602,149)		(4,687,509)
Total stockholders' equity		112,632		70,621
Total liabilities and stockholders' equity	\$	4,955,695	\$	5,224,363

Pitney Bowes Inc. Business Segment Revenue

(Unaudited; in thousands)

	Three	months ended Dec	ember 31,	Twelve m	onths ended Dece	ember 31,
	2021	2020	% Change	2021	2020	% Change
Global Ecommerce	\$ 473,054	\$ 518,140	(9%)	\$ 1,702,580	\$ 1,618,897	5%
Presort Services	156,439	134,660	16%	573,480	521,212	10%
Sending Technology Solutions	354,219	375,617	(6%)	1,397,501	1,413,966	(1%)
Total revenue - GAAP	983,712	1,028,417	(4%)	3,673,561	3,554,075	3%
Currency impact on revenue	(317	-		(27,910)	-	
Revenue, at constant currency	\$ 983,395	\$ 1,028,417	(4%)	\$ 3,645,651	\$ 3,554,075	3%

Pitney Bowes Inc. Business Segment EBIT & EBITDA

(Unaudited; in thousands)

					Thr	ee m	onths en	ded	Decembe	r 31,				
			2021						2020				% cha	inge
	EBIT (1)		D&A	EBITDA		Е	BIT (1)		D&A	E	EBITDA		EBIT	EBITDA
Global Ecommerce	\$ (40,51	6) \$	20,957	\$ (19,559)		\$	(14,768)	\$	17,490	\$	2,722		>(100%)	>(100%)
Presort Services	23,47	'4	6,711	30,185			13,041		8,107		21,148		80%	43%
Sending Technology Solutions	108,87	'4	7,116	115,990			119,506		8,545		128,051		(9%)	(9%)
Segment total	\$ 91,83	32 \$	34,784	126,616		\$	117,779	\$	34,142	-	151,921	_	(22%)	(17%)
Reconciliation of Segment EBITDA to Net Income:														
Segment depreciation and amortization				(34,784)							(34,142)			
Unallocated corporate expenses				(44,817)							(53,766)			
Restructuring charges				(7,569)							(8,207)			
Loss on debt refinancing				(633)							-			
Transaction costs				(2,582)							-			
Interest, net				(34,760)							(38,357)			
Benefit for income taxes				320							350			
Income from continuing operations				1,791							17,799			
(Loss) income from discontinued operations, net of tax	c			(524)							2,467			
Net income				\$ 1,267						\$	20,266			

			Tv	velve months er	ded Decembe	er 31,		
		2021			2020		% cha	nge
	EBIT (1)	D&A	EBITDA	EBIT (1)	D&A	EBITDA	EBIT	EBITDA
Global Ecommerce	\$ (98,673)	\$ 79,128	\$ (19,545)	\$ (82,894)	\$ 69,676	\$ (13,218)	(19%)	(48%)
Presort Services	79,721	27,243	106,964	55,799	31,769	87,568	43%	22%
Sending Technology Solutions	429,415	29,951	459,366	442,648	34,316	476,964	(3%)	(4%)
Segment Total	\$ 410,463	\$ 136,322	546,785	\$ 415,553	\$ 135,761	551,314	(1%)	(1%)
Reconciliation of Segment EBITDA to Net Loss:								
Segment depreciation and amortization			(136,322)			(135,761)		
Unallocated corporate expenses			(207,774)			(200,406)		
Restructuring charges			(19,003)			(20,712)		
Gain on sale of assets/business			11,635			11,908		
Loss on debt refinancing			(56,209)			(36,987)		
Goodwill impairment			-			(198,169)		
Transaction costs			(2,582)			(641)		
Interest, net			(143,945)			(153,915)		
Benefit (provision) for income taxes			10,922			(7,122)		
Income (loss) from continuing operations			3,507			(190,491)		
(Loss) income from discontinued operations, net of tax	((4,858)			10,115		
Net loss			\$ (1,351)			\$ (180,376)		

(1) Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, and other items that are not allocated to a particular business segment.

Pitney Bowes Inc.

Reconciliation of Reported Consolidated Results to Adjusted Results

(Unaudited; in thousands, except per share amounts)

	Thre	ee months e 3	ended 31,	December		Twelve mo Decerr		
		2021		2020		2021		2020
Reconciliation of reported net income (loss) to adjusted EBIT and EBITDA								
Net income (loss)	\$	1,267	\$	20,266	\$	(1,351)	\$	(180,376)
Loss (income) from discontinued operations, net of tax		524		(2,467)		4,858		(10,115)
(Benefit) provision for income taxes		(320)		(350)		(10,922)		7,122
Income (loss) from continuing operations before taxes		1,471		17,449		(7,415)		(183,369)
Restructuring charges		7,569		8,207		19,003		20,712
Gain on sale of assets/business		-		-		(11,635)		(11,908)
Loss on debt refinancing		633		-		56,209		36,987
Goodwill impairment		-		-		-		198,169
Transaction costs		2,582		-		2,582		641
Adjusted net income before tax		12,255		25,656		58,744		61,232
Interest, net		34,760		38,357		143,945		153,915
Adjusted EBIT		47,015		64,013		202,689		215,147
Depreciation and amortization		41,634		40,222		162,859		160,625
Adjusted EBITDA	\$	88,649	\$	104,235	\$	365,548	\$	375,772
Reconciliation of reported diluted earnings (loss) per share to adjusted diluted earnings per share ⁽¹⁾ Diluted earnings (loss) per share	\$	0.01	\$	0.11	\$	(0.01)	\$	(1.05)
Loss (income) from discontinued operations, net of tax	Ψ	0.01	Ψ	(0.01)	Ψ	0.03	Ψ	(0.06)
Restructuring charges		0.03		0.04		0.03		0.09
Gain on sale of assets/business		-		- 0.04		(0.03)		(0.05)
Loss on debt refinancing		-		_		0.24		0.16
Goodwill impairment		-		_		- 0.24		1.13
Tax on surrender of investment securities		-		-		-		0.07
Transaction costs		0.01		-		0.01		-
Adjusted diluted earnings per share	\$	0.06	\$	0.14	\$	0.32	\$	0.31
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Reconciliation of reported net cash from operating activities to free cash flow								
Net cash provided by operating activities	\$	85,341	\$	110,806	\$	301,515	\$	301,972
Net cash (provided by) used in operating activities - discontinued operations		-		(511)		-		37,912
Capital expenditures		(43,135)		(24,200)		(184,042)		(104,987)
		7,143		4,145		21,990		20,014
Restructuring payments		.,		.,		21,000		20,014
Change in customer deposits at PB Bank		(10,650)		6,618		14,862		26,082
		•		,				

 $^{(1)}$ The sum of the earnings per share amounts may not equal the totals due to rounding.