## Pitney Bowes Inc.

## Consolidated Statements of Income

(Unaudited; in thousands, except share and per share amounts)

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  | 2018 |  | 2017 |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Equipment sales | \$ | 100,937 | \$ | 103,514 | \$ | 317,058 | \$ | 349,401 |
| Supplies |  | 50,403 |  | 53,627 |  | 165,853 |  | 173,321 |
| Software |  | 76,026 |  | 94,226 |  | 244,022 |  | 248,391 |
| Rentals |  | 91,115 |  | 95,333 |  | 277,550 |  | 290,087 |
| Financing |  | 76,730 |  | 81,079 |  | 233,504 |  | 250,477 |
| Support services |  | 74,117 |  | 75,783 |  | 219,311 |  | 223,056 |
| Business services |  | 363,528 |  | 229,711 |  | 1,117,942 |  | 672,133 |
| Total revenue |  | 832,856 |  | 733,273 |  | 2,575,240 |  | 2,206,866 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of equipment sales |  | 39,353 |  | 49,328 |  | 132,513 |  | 145,450 |
| Cost of supplies |  | 13,967 |  | 15,209 |  | 46,652 |  | 48,277 |
| Cost of software |  | 24,743 |  | 24,107 |  | 75,257 |  | 70,622 |
| Cost of rentals |  | 21,827 |  | 20,447 |  | 66,959 |  | 61,869 |
| Financing interest expense |  | 11,954 |  | 12,629 |  | 36,525 |  | 38,446 |
| Cost of support services |  | 43,259 |  | 39,468 |  | 125,995 |  | 122,889 |
| Cost of business services |  | 291,650 |  | 166,984 |  | 882,529 |  | 470,890 |
| Selling, general and administrative ${ }^{(1)}$ |  | 269,387 |  | 288,093 |  | 847,281 |  | 861,738 |
| Research and development |  | 32,760 |  | 29,316 |  | 94,155 |  | 88,598 |
| Restructuring charges and asset impairments, net |  | 7,232 |  | 1,470 |  | 19,639 |  | 29,109 |
| Other components of net pension and postretirement cost ${ }^{(1)}$ |  | $(1,852)$ |  | 1,356 |  | $(6,070)$ |  | 4,079 |
| Interest expense, net |  | 25,483 |  | 28,601 |  | 85,959 |  | 81,877 |
| Other expense, net |  | 7,964 |  | - |  | 7,964 |  | - |
| Total costs and expenses |  | 787,727 |  | 677,008 |  | 2,415,358 |  | 2,023,844 |
| Income from continuing operations before taxes |  | 45,129 |  | 56,265 |  | 159,882 |  | 183,022 |
| (Benefit) provision for income taxes |  | $(1,976)$ |  | 10,828 |  | 20,745 |  | 38,700 |
| Income from continuing operations |  | 47,105 |  | 45,437 |  | 139,137 |  | 144,322 |
| Income from discontinued operations, net of tax |  | 29,848 |  | 11,921 |  | 39,543 |  | 27,070 |
| Net income | \$ | 76,953 | \$ | 57,358 | \$ | 178,680 | \$ | 171,392 |
|  |  |  |  |  |  |  |  |  |
| Basic earnings per share attributable to common stockholders ${ }^{(2)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.25 | \$ | 0.24 | \$ | 0.74 | \$ | 0.77 |
| Discontinued operations |  | 0.16 |  | 0.06 |  | 0.21 |  | 0.15 |
| Net income | \$ | 0.41 | \$ | 0.31 | \$ | 0.95 | \$ | 0.92 |
| Diluted earnings per share attributable to common stockholders ${ }^{(2)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.25 | \$ | 0.24 | \$ | 0.74 | \$ | 0.77 |
| Discontinued operations |  | 0.16 |  | 0.06 |  | 0.21 |  | 0.14 |
| Net income | \$ | 0.41 | \$ | 0.31 | \$ | 0.95 | \$ | 0.92 |
| Weighted-average shares used in diluted earnings per share |  | ,414,719 |  | ,756,543 |  | 88,190,057 |  | 7,200,225 |

${ }^{(1)}$ Effective January 1, 2018, components of net periodic pension and postretirement costs, other than service costs, are required to be reported separately. Accordingly, for the three and nine months ended September 30, 2017, $\$ 1.4$ million and $\$ 4.1$ million of costs have been reclassified from selling, general and administrative expense to other components of net pension and postretirement cost.
${ }^{(2)}$ The sum of the earnings per share amounts may not equal the totals due to rounding.

## Pitney Bowes Inc. <br> Consolidated Balance Sheets

(Unaudited; in thousands, except share amounts)

## Assets

Current assets:
Cash and cash equivalents
Short-term investments
Accounts receivable, net
Short-term finance receivables, net
Inventories
Current income taxes
Other current assets and prepayments
Assets of discontinued operations
Total current assets
Property, plant and equipment, net
Rental property and equipment, net
Long-term finance receivables, net
Goodwill
Intangible assets, net
Noncurrent income taxes
Other assets
Total assets

## Liabilities and stockholders' equity

Current liabilities:
Accounts payable and accrued liabilities
Current income taxes
Current portion of long-term debt
Advance billings
Liabilities of discontinued operations
Total current liabilities
Deferred taxes on income
Tax uncertainties and other income tax liabilities
Long-term debt
Other noncurrent liabilities
Total liabilities
Stockholders' equity:
Cumulative preferred stock, \$50 par value, 4\% convertible
Cumulative preference stock, no par value, $\$ 2.12$ convertible
Common stock, $\$ 1$ par value
Additional paid-in-capital
Retained earnings
Accumulated other comprehensive loss
Treasury stock, at cost
Total stockholders' equity
Total liabilities and stockholders' equity

| September 30, 2018 |  | $\begin{gathered} \text { December 31, } \\ 2017 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 759,231 | \$ | 1,009,021 |
|  | 55,929 |  | 48,988 |
|  | 378,036 |  | 427,022 |
|  | 787,121 |  | 828,003 |
|  | 48,199 |  | 40,769 |
|  | 11,395 |  | 58,439 |
|  | 92,916 |  | 74,589 |
|  | 18,273 |  | 334,848 |
|  | 2,151,100 |  | 2,821,679 |
|  | 399,347 |  | 373,503 |
|  | 179,058 |  | 183,956 |
|  | 600,129 |  | 652,087 |
|  | 1,765,083 |  | 1,774,645 |
|  | 238,167 |  | 272,186 |
|  | 54,114 |  | 59,909 |
|  | 526,937 |  | 540,750 |
| \$ | 5,913,935 | \$ | 6,678,715 |


| $\$$ | $1,342,097$ |  | $\$$ |
| ---: | ---: | ---: | ---: |
| 40,018 |  | $1,450,149$ |  |
| 192,649 |  | 8,823 |  |
| 224,141 |  | 271,057 |  |
| 10,446 |  | 257,766 |  |
|  |  | 72,808 |  |
| $1,809,351$ |  | $2,060,603$ |  |
|  |  | 234,643 |  |
| 230,663 |  | 116,551 |  |
| 101,362 |  | $3,559,278$ |  |
| $3,076,968$ |  | 519,079 |  |
| 443,925 |  | $6,490,154$ |  |


|  | 1 | 1 |
| ---: | ---: | ---: |
|  | 403 | 441 |
| 323,338 | 323,338 |  |
| 117,918 | 138,367 |  |
| $5,290,761$ | $5,229,584$ |  |
| $(804,609)$ |  | $(792,173)$ |
| $(4,676,146)$ |  | $(4,710,997)$ |
|  | 251,666 | 188,561 |
| $\$$ | $5,913,935$ |  |

Pitney Bowes Inc.
Business Segments
(Unaudited; in thousands)
REVENUE
Global Ecommerce
Presort Services
Commerce Services
North America Mailing
International Mailing
Small \& Medium Business Solutions
Software Solutions
Total revenue
EBIT
Global Ecommerce
Presort Services
Commerce Services
North America Mailing
International Mailing
Small \& Medium Business Solutions
Software Solutions
Segment EBIT ${ }^{(1)}$
EBITDA
Global Ecommerce
Presort Services
Commerce Services
North America Mailing
International Mailing
Small \& Medium Business Solutions
Software Solutions
Segment EBITDA ${ }^{(2)}$

| Three months ended September 30, |  |  |  |  | Nine months ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 |  | 2017 |  | \% Change | 2018 |  | 2017 |  | \% Change |
| \$ | 232,845 | \$ | 106,181 | >100\% | \$ | 718,535 | \$ | 288,839 | >100\% |
|  | 125,334 |  | 119,074 | 5\% |  | 382,522 |  | 370,203 | 3\% |
|  | 358,179 |  | 225,255 | 59\% |  | 1,101,057 |  | 659,042 | 67\% |
|  | 313,965 |  | 320,091 | (2\%) |  | 954,080 |  | 1,016,993 | (6\%) |
|  | 84,970 |  | 93,858 | (9\%) |  | 276,365 |  | 282,482 | (2\%) |
|  | 398,935 |  | 413,949 | (4\%) |  | 1,230,445 |  | 1,299,475 | (5\%) |
|  | 75,742 |  | 94,069 | (19\%) |  | 243,738 |  | 248,349 | (2\%) |
| \$ | 832,856 | \$ | 733,273 | 14\% | \$ | 2,575,240 | \$ | 2,206,866 | 17\% |
| \$ | $(14,330)$ | \$ | $(9,594)$ | (49\%) | \$ | $(28,034)$ | \$ | $(17,894)$ | (57\%) |
|  | 17,435 |  | 19,474 | (10\%) |  | 57,026 |  | 69,461 | (18\%) |
|  | 3,105 |  | 9,880 | (69\%) |  | 28,992 |  | 51,567 | (44\%) |
|  | 118,070 |  | 107,963 | 9\% |  | 352,833 |  | 370,004 | (5\%) |
|  | 12,794 |  | 8,809 | 45\% |  | 42,040 |  | 36,239 | 16\% |
|  | 130,864 |  | 116,772 | 12\% |  | 394,873 |  | 406,243 | (3\%) |
|  | 3,525 |  | 18,531 | (81\%) |  | 24,450 |  | 24,928 | (2\%) |
| \$ | 137,494 | \$ | 145,183 | (5\%) | \$ | 448,315 | \$ | 482,738 | (7\%) |
| \$ | 820 | \$ | $(1,970)$ | >100\% | \$ | 17,013 | \$ | 4,240 | >100\% |
|  | 24,302 |  | 25,778 | (6\%) |  | 76,678 |  | 89,889 | (15\%) |
|  | 25,122 |  | 23,808 | 6\% |  | 93,691 |  | 94,129 | (0\%) |
|  | 135,332 |  | 124,516 | 9\% |  | 404,328 |  | 418,943 | (3\%) |
|  | 16,204 |  | 13,372 | 21\% |  | 54,225 |  | 49,847 | 9\% |
|  | 151,536 |  | 137,888 | 10\% |  | 458,553 |  | 468,790 | (2\%) |
|  | 6,042 |  | 20,754 | (71\%) |  | 31,774 |  | 31,529 | 1\% |
| \$ | 182,700 | \$ | 182,450 | 0\% | \$ | 584,018 | \$ | 594,448 | (2\%) |

Reconciliation of segment EBITDA to net income
Segment EBITDA
Less: Segment depreciation and amortization ${ }^{(3)}$
Segment EBIT
Corporate expenses
Adjusted EBIT
Interest, net ${ }^{(4)}$
Restructuring charges and asset impairments, net
Loss on debt extinguishment
Gain on sale of technology
Transaction costs
Benefit (provision) for income taxes
Income from continuing operations
Income from discontinued operations, net of tax
Net income

| \$ | 182,700 | \$ | 182,450 |
| :---: | :---: | :---: | :---: |
|  | $(45,206)$ |  | $(37,267)$ |
|  | 137,494 |  | 145,183 |
|  | $(39,696)$ |  | $(41,322)$ |
|  | 97,798 |  | 103,861 |
|  | $(37,437)$ |  | $(41,230)$ |
|  | $(7,232)$ |  | $(1,470)$ |
|  | $(7,964)$ |  | - |
|  | - |  | - |
|  | (36) |  | $(4,896)$ |
|  | 1,976 |  | $(10,828)$ |
|  | 47,105 |  | 45,437 |
|  | 29,848 |  | 11,921 |
| \$ | 76,953 | \$ | 57,358 |


| \$ | 584,018 | \$ | 594,448 |
| :---: | :---: | :---: | :---: |
|  | $(135,703)$ |  | $(111,710)$ |
|  | 448,315 |  | 482,738 |
|  | $(137,257)$ |  | $(151,473)$ |
|  | 311,058 |  | 331,265 |
|  | $(122,484)$ |  | $(120,323)$ |
|  | $(19,639)$ |  | $(29,109)$ |
|  | $(7,964)$ |  | - |
|  | - |  | 6,085 |
|  | $(1,089)$ |  | $(4,896)$ |
|  | $(20,745)$ |  | $(38,700)$ |
|  | 139,137 |  | 144,322 |
|  | 39,543 |  | 27,070 |
| \$ | 178,680 | \$ | 171,392 |

[^0]
## Pitney Bowes Inc.

Reconciliation of Reported Consolidated Results to Adjusted Results
(Unaudited; in thousands, except per share amounts)

|  | Three months ended September 30, |  |  |  | Y/Y Chg. | Nine months ended September 30, |  | Y/Y Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2018 |  | 2017 |  | 2018 | 2017 |  |
| Reconciliation of reported revenue to revenue excluding currency |  |  |  |  |  |  |  |  |
| Revenue, as reported | \$ | 832,856 | \$ | 733,273 |  | \$ 2,575,240 | \$ 2,206,866 |  |
| Currency impact on revenue |  | 4,023 |  | - |  | $(19,586)$ | - |  |
| Revenue, at constant currency | \$ | 836,879 | \$ | 733,273 | 14\% | \$ 2,555,654 | \$ 2,206,866 | 16\% |

Reconciliation of reported net income to adjusted earnings

Net income
Income from discontinued operations, net of tax
Restructuring charges and asset impairments, net
Loss on debt extinguishment
Transaction costs
Gain on sale of technology
Tax legislation
Adjusted net income
Provision for income taxes, as adjusted
Interest, net
Adjusted EBIT
Depreciation and amortization
Adjusted EBITDA

| \$ | 76,953 | $\begin{array}{lc} \$ & 57,358 \\ & (11,921) \end{array}$ |  |
| :---: | :---: | :---: | :---: |
|  | $(29,848)$ |  |  |
|  | 5,290 |  | 999 |
|  | 5,933 |  |  |
|  | 27 |  | 3,099 |
|  | - |  |  |
|  | $(7,986)$ |  |  |
|  | 50,369 |  | 49,535 |
|  | 9,992 |  | 13,096 |
|  | 37,437 |  | 41,230 |
|  | 97,798 |  | 103,861 |
|  | 50,319 |  | 43,178 |
| \$ | 148,117 | \$ | 147,039 |

\$ 147,039


Reconciliation of reported diluted earnings per share to adjusted
diluted earnings per share

| Diluted earnings per share | \$ | 0.41 | \$ | 0.31 |
| :---: | :---: | :---: | :---: | :---: |
| Income from discontinued operations, net of tax |  | (0.16) |  | (0.06) |
| Restructuring charges and asset impairments, net |  | 0.03 |  | 0.01 |
| Loss on debt extinguishment |  | 0.03 |  |  |
| Transaction costs |  | - |  | 0.02 |
| Gain on sale of technology |  | - |  |  |
| Tax legislation |  | (0.04) |  |  |
| Adjusted diluted earnings per share | \$ | 0.27 | \$ | 0.26 |



| $\$$ | 0.95 | $\$$ | 0.92 |
| :---: | :---: | :---: | :---: |
|  | $(0.21)$ |  | $(0.14)$ |
|  | 0.08 |  | 0.10 |
|  | 0.03 |  | - |
|  | - |  | 0.02 |
|  | - |  | $(0.03)$ |
|  | $(0.07)$ |  | - |
|  | 0.78 |  |  |
|  |  | $\$$ | 0.86 |

Note: The sum of the earnings per share amounts may not equal the totals due to rounding

## Reconciliation of reported net cash from operating activities to free cash flow

Net cash provided by operating activities
Net cash provided by operating activities - discontinued operations
Capital expenditures
Restructuring payments
Reserve account deposits
Transaction costs paid
Free cash flow

| $\$$ | 115,592 |  | $\$ 145,930$ |  |
| :--- | ---: | :--- | :--- | ---: |
|  | $(2,428)$ |  | $(3,924)$ |  |
|  | $(40,511)$ |  | $(42,507)$ |  |
|  | 11,572 |  | 10,791 |  |
|  | 905 |  | $(5,022)$ |  |
|  | 9,205 |  | - |  |
|  | 94,335 |  | $\$$ | 105,268 |


| $\$$ | 290,626 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $(44,200)$ |  | 330,577 |
|  | $(140,533)$ |  | $(18,020)$ |
|  | 39,100 |  | 28,442 |
|  | 6,864 |  | $(2,508)$ |
|  | 13,242 |  |  |
|  |  |  | - |
|  | 165,099 |  |  |
|  | $\$$ | 220,140 |  |


[^0]:    ${ }^{(1)}$ Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, and other items that are not allocated to a particular business segment.
    ${ }^{(2)}$ Segment EBITDA is calculated as Segment EBIT plus segment depreciation and amortization expense.
    ${ }^{(3)}$ Includes depreciation and amortization expense of reporting segments only. Does not include corporate depreciation and amortization expense.
    ${ }^{(4)}$ Includes financing interest expense and interest expense, net.

