## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE
--- ACT OF 1934
For the quarterly period ended June 30, 2005
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE --- EXCHANGE ACT OF 1934

For the transition period from to $\qquad$

PITNEY BOWES INC.

State of Incorporation IRS Employer Identification No. Delaware

World Headquarters
1 Elmcroft Road
Stamford, Connecticut 06926-0700
Telephone Number: (203) 356-5000

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Indicate by check mark whether the registrant (1) has filed all reports required
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during
the preceding 12 months (or for such shorter period that the registrant was
required to file such reports), and (2) has been subject to such filing
requirements for the past 90 days. Yes X No
Indicate by check mark whether the registrant is an accelerated filer (as
defined in Rule 12b-2 of the Exchange Act.) Yes X No
                                    --- ---
Number of shares of common stock, $1 par value, outstanding as of July 22, 2005
is 228,856,583.
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Part I - Financial Information

Pitney Bowes Inc.
Item 1: Financial Statements Consolidated Statements of Income (Unaudited)

\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{(Dollars in thousands, except share data)} & & \[
\begin{array}{r}
\text { June } 30 \\
2005
\end{array}
\] & & \[
\begin{array}{r}
\text { December } 31, \\
2004
\end{array}
\] \\
\hline & & (Unaudited) & & \\
\hline \multicolumn{5}{|l|}{Assets} \\
\hline \multicolumn{5}{|l|}{Current assets:} \\
\hline Cash and cash equivalents. & \$ & 276,884 & \$ & 316,217 \\
\hline Short-term investments.. & & 72,836 & & 3,933 \\
\hline Accounts receivable, less allowances: & & & & \\
\hline 6/05, \$50,977; 12/04, \$50,254. & & 617,066 & & 567,772 \\
\hline Finance receivables, less allowances: & & & & \\
\hline 6/05, \$66,837; 12/04, \$71,001. & & 1,342,058 & & 1,400,593 \\
\hline Inventories (Note 3). & & 237,146 & & 206,697 \\
\hline Other current assets and prepayments.. & & 210,791 & & 197,874 \\
\hline Total current assets. & & 2,756,781 & & 2,693,086 \\
\hline Property, plant and equipment, net (Note 4). & & 633,991 & & 644,495 \\
\hline Rental equipment and related inventories, net (Note 4). & & 481,852 & & 475,905 \\
\hline Property leased under capital leases, net (Note 4). & & 2,572 & & 3,081 \\
\hline \begin{tabular}{l}
Long-term finance receivables, less allowances: \\
6/05, \$86,360; 12/04, \$102,074.............
\end{tabular} & & 1,803,482 & & \\
\hline Investment in leveraged leases. & & 1,558,000 & & 1,585,030 \\
\hline Goodwill (Note 11)... & & 1,609,849 & & 1,411,381 \\
\hline Intangible assets, net (Note 11). & & 409,112 & & 323,737 \\
\hline Other assets. & & 906,828 & & 863,132 \\
\hline Total assets. & \$ & 10,162,467 & \$ & 9,820,580 \\
\hline \multicolumn{5}{|l|}{Liabilities and stockholders' equity} \\
\hline \multicolumn{5}{|l|}{Current liabilities:} \\
\hline Accounts payable and accrued liabilities. & \$ & \[
1,478,953
\] & \$ & \\
\hline Income taxes payable. & & \[
116,290
\] & & \[
218,605
\] \\
\hline \multicolumn{5}{|l|}{Notes payable and current portion of} \\
\hline long-term obligations. & & 1,459,078 & & 1,178,946 \\
\hline Advance billings........ & & 483,344 & & 421,819 \\
\hline Total current liabilities. & & 3,537,665 & & 3,294,477 \\
\hline Deferred taxes on income. & & 1,750,902 & & 1,771,825 \\
\hline Long-term debt (Note 5). & & 2,881,637 & & 2,798,894 \\
\hline Other noncurrent liabilities & & 347,233 & & 355,303 \\
\hline Total liabilities. & & 8,517,437 & & 8,220,499 \\
\hline Preferred stockholders' equity in a subsidiary company. & & 310,000 & & 310,000 \\
\hline \multicolumn{5}{|l|}{Stockholders' equity:} \\
\hline Cumulative preferred stock, \(\$ 50\) par value, \(4 \%\) convertible............ & & 17 & & 19 \\
\hline Cumulative preference stock, no par value, \(\$ 2.12\) convertible........ & & 1,173 & & 1,252 \\
\hline Common stock, \$1 par value... & & 323,338 & & 323,338 \\
\hline Retained earnings...... & & 4,381,273 & & 4,243,404 \\
\hline Accumulated other comprehensive income (Note 8) & & 123,156 & & 135,526 \\
\hline Treasury stock, at cost.................... & & \((3,493,927)\) & & \((3,413,458)\) \\
\hline Total stockholders' equity. & & 1,335,030 & & 1,290,081 \\
\hline Total liabilities and stockholders' equity.. & \$ & 10,162,467 & \$ & 9,820,580 \\
\hline
\end{tabular}

See Notes to Consolidated Financial Statements
4
Pitney Bowes Inc.
Consolidated Statements of Cash Flows (Unaudited)
\begin{tabular}{|c|c|}
\hline 2005 & 2004 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline Net income. & \$ & 288,635 & \$ & 261,312 \\
\hline Nonrecurring charges, net of taxes & & 13,766 & & 20,015 \\
\hline Nonrecurring payments. & & \((44,526)\) & & \((30,164)\) \\
\hline Bond posted with the Internal Revenue Service. & & \((200,000)\) & & - \\
\hline Adjustments to reconcile net income & & & & \\
\hline to net cash provided by operating activities: & & & & \\
\hline Depreciation and amortization. & & 164,621 & & 148,744 \\
\hline Change in assets and liabilities, net of effects of acquisitions: & & & & \\
\hline Accounts receivable & & \((40,132)\) & & \((8,327)\) \\
\hline Net investment in internal finance rece & & \((4,290)\) & & 45,910 \\
\hline Inventori & & \((23,526)\) & & 2,865 \\
\hline Other current assets and & & \((4,944)\) & & (967) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline Accounts payable and accrued liabilities. & & \((28,713)\) & & \((25,253)\) \\
\hline Deferred taxes on income and income taxes payable & & 54,193 & & 92,770 \\
\hline Advanced billings. & & 44,697 & & 12,245 \\
\hline Other, net. & & \((5,672)\) & & \((5,188)\) \\
\hline Net cash provided by operating activities. & & 214,109 & & 513,962 \\
\hline Cash flows from investing activities: & & & & \\
\hline Capital expenditures. & & \((147,680)\) & & \((146,847)\) \\
\hline Investments.. & & \((56,532)\) & & \((1,998)\) \\
\hline Net proceeds from sale of main plant. & & 30,238 & & - \\
\hline Net investment in Capital Services & & 90,618 & & 21,303 \\
\hline Reserve account deposits. & & \((9,200)\) & & 10,754 \\
\hline Acquisitions, net of cash acquired. & & \((276,864)\) & & \((47,200)\) \\
\hline Net cash used in investing activities. & & \((369,420)\) & & \((163,988)\) \\
\hline Cash flows from financing activities: & & & & \\
\hline Increase in notes payable, net & & 610,469 & & 190,690 \\
\hline Proceeds from long-term obligations & & 399,998 & & 2,222 \\
\hline Principal payments on long-term obligations & & \((655,410)\) & & \((314,236)\) \\
\hline Proceeds from issuance of stock. & & 53,253 & & 43,018 \\
\hline Stock repurchases & & \((148,848)\) & & \((135,000)\) \\
\hline Dividends paid. & & \((142,835)\) & & \((141,482)\) \\
\hline Net cash provided by (used in) financing activities. & & 116,627 & & \((354,788)\) \\
\hline Effect of exchange rate changes on cash. & & (649) & & 2,664 \\
\hline Decrease in cash and cash equivalents. & & \((39,333)\) & & \((2,150)\) \\
\hline Cash from consolidation of PBG Capital Partners LLC. & & - & & 36,620 \\
\hline Cash and cash equivalents at beginning of period. & & 316,217 & & 293,812 \\
\hline Cash and cash equivalents at end of period. & \$ & 276,884 & \$ & 328,282 \\
\hline Interest paid. & \$ & 92,587 & \$ & 86,766 \\
\hline Income taxes paid, net. & \$ & 93,878 & \$ & 43,151 \\
\hline
\end{tabular}

See Notes to Consolidated Financial Statements

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Pitney Bowes Inc.
Notes to Consolidated Financial Statements

Note 1: Description of Business and Principles of Consolidation

Pitney Bowes is a provider of leading edge, global, integrated mail and document management solutions for organizations of all sizes. Pitney Bowes Inc. and all of its subsidiaries (the company) operate in the following groups of segments: Global Mailstream Solutions, Global Business Services and Capital Services. The company operates both inside and outside the United States. See Note 7 to the consolidated financial statements for financial information concerning revenue and earnings before interest and taxes (EBIT) by segment.

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America (GAAP) for complete financial statements. In the opinion of management, all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position of the company at June 30, 2005, the results of its operations for the three and six months ended June 30,2005 and 2004 and its cash flows for the six months ended June 30,2005 and 2004 have been included. Operating results for the three and six months ended June 30,2005 are not necessarily indicative of the results that may be expected for any other interim period or the year ending December 31, 2005. These statements should be read in conjunction with the financial statements and notes thereto included in the company's 2004 Annual Report to Stockholders on Form 10-K. Certain prior year amounts in the consolidated financial statements have been reclassified to conform with the current year presentation.

\section*{Note 2: New Accounting Pronouncements}


In January 2003, the Financial Accounting Standards Board (FASB) issued FASB Interpretation (FIN) No. 46, "Consolidation of Variable Interest Entities." FIN No. 46 requires a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity's activities or is entitled to receive a majority of the entity's residual returns or both. The company's ownership of the equity of PBG Capital Partners LLC (PBG) qualifies as a variable interest entity under FIN No. 46. PBG was formed with GATX Corporation in 1997 for the purpose of financing
and managing certain leasing related assets. The company adopted the provisions of FIN No. 46 effective March 31, 2004 and consolidated the assets and liabilities of PBG on March 31, 2004. Prior to March 31, 2004, the company accounted for PBG under the equity method of accounting. PBG's minority interest of \(\$ 51\) million and \(\$ 41\) million, respectively, is included in other noncurrent liabilities in the Consolidated Balance Sheets at June 30, 2005 and December 31, 2004. The consolidation of PBG did not have a material impact on the company's results of operations or cash flows.

In May 2004, the FASB issued FASB Staff Position (FSP) No. 106-2, "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003." The FSP provides accounting guidance for the effects of the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the "Act") to a sponsor of a postretirement health care plan that has concluded that prescription drug benefits available under the plan are actuarially equivalent and thus qualify for the subsidy under the Act. The company concluded that the prescription drug benefits provided under its nonpension postretirement benefit plans are actuarially equivalent to the prescription drug benefits offered under Medicare Part D. The provisions of FSP No. 106-2 were adopted on a prospective basis on July 1, 2004.

In November 2004, Statement of Financial Accounting Standards (FAS) No. 151, "Inventory Costs," was issued. FAS No. 151 amends and clarifies the accounting for abnormal amounts of idle facility expense, freight, handling costs and wasted material (spoilage). The provisions of FAS No. 151 are effective for fiscal years beginning after June 15, 2005. The company is currently evaluating the provisions of FAS No. 151.

In December 2004, the FASB issued FSP No. 109-2, "Accounting and Disclosure Guidance for the Foreign Earnings Repatriation Provision within the American Jobs Creation Act of 2004." The FSP provides guidance under FAS No. 109, "Accounting for Income Taxes," with respect to recording the potential impact of the repatriation provisions of the American Jobs Creation Act of 2004 (the "Jobs Act") on enterprises' income tax expense and deferred tax liability. The Jobs Act was enacted on October 22, 2004. FSP No. 109-2 states that companies are allowed time beyond the financial reporting period of enactment to evaluate the effect of the Jobs Act on its plan for reinvestment or repatriation of foreign earnings for purposes of applying FAS No. 109. The company is currently evaluating the effects of the repatriation provision and does not expect to complete this evaluation until after Congress or the Treasury Department provides clarification on key elements of the repatriation provision. The company does not expect the adoption of these provisions to have a material impact on its financial position, results of operations or cash flows.

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Accounting for stock-based compensation

In April 2005, the Securities and Exchange Commission (SEC) approved a new rule delaying the effective date of FAS No. 123 (revised 2004), "Share-Based Payment," to January 1, 2006. In light of this delay, the company will adopt the provisions of FAS No. 123R when it becomes effective. FAS No. 123R supercedes Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees." The revised statement addresses the accounting for share-based payment transactions with employees and other third parties, eliminates the ability to account for share-based transactions using APB No. 25 and requires that the compensation costs relating to such transactions be recognized in the consolidated financial statements. FAS No. 123 R requires compensation cost to be recognized immediately for awards granted to retirement eligible employees or over the period from the grant date to the date retirement eligibility is achieved, if that is expected to occur during the nominal vesting period. The company currently uses the nominal vesting period approach to determine the pro forma stock based compensation expense for all awards. FAS No. 123R requires additional disclosures relating to the income tax and cash flow effects resulting from share-based payments. The company is currently evaluating the impact of adopting FAS No. 123R, which was issued in December 2004.

The company adopted the disclosure-only provisions of FAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure," which amends FAS No. 123 and requires more prominent and more frequent disclosures in the financial statements of the effects of stock-based compensation.

The company applies APB No. 25 and related interpretations in accounting for its stock-based plans. Accordingly, no compensation expense has been recognized for its U.S. and U.K. Stock Option Plans (ESP) or its U.S. and U.K. Employee Stock

Purchase Plans (ESPP), except for the compensation expense recorded for its performance-based awards under the ESP and the Directors' Stock Plan.

If the company had elected to recognize compensation expense based on the fair value method as prescribed by FAS No. 123, net income and earnings per share for the three and six months ended June 30,2005 and 2004 would have been reduced to the following pro forma amounts:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{(Dollars in thousands, except per share data)} & \multicolumn{4}{|r|}{Three Months Ended June 30,} & \multicolumn{4}{|r|}{Six Months Ended June 30,} \\
\hline & \multicolumn{2}{|r|}{2005} & \multicolumn{2}{|r|}{2004} & \multicolumn{2}{|r|}{2005} & \multicolumn{2}{|r|}{2004} \\
\hline \multicolumn{9}{|l|}{Net Income} \\
\hline As reported. & \$ & 139,031 & \$ & 134,718 & \$ & 288,635 & \$ & 261,312 \\
\hline Deduct: Stock-based employee compensation expense determined under fair value based method for all awards, net of related & & & & & & & & \\
\hline tax effects & & \((3,826)\) & & \((4,304)\) & & \((7,892)\) & & \((8,594)\) \\
\hline Pro forma.. & \$ & 135,205 & \$ & 130,414 & \$ & 280,743 & \$ & 252,718 \\
\hline \multicolumn{9}{|l|}{Basic earnings per share} \\
\hline As reported. & \$ & . 61 & \$ & . 58 & \$ & 1.25 & \$ & 1.13 \\
\hline Pro forma. & \$ & . 59 & \$ & . 56 & \$ & 1.22 & \$ & 1.09 \\
\hline \multicolumn{9}{|l|}{Diluted earnings per share} \\
\hline As reported. & \$ & . 60 & \$ & . 58 & \$ & 1.24 & \$ & 1.11 \\
\hline Pro forma. & \$ & . 58 & \$ & . 56 & \$ & 1.21 & \$ & 1.08 \\
\hline
\end{tabular}

The fair value of each stock option and employee stock purchase right grant is estimated on the date of grant using the Black-Scholes option-pricing model using the following weighted average assumptions:
\begin{tabular}{|c|c|c|}
\hline xpected & . 8 \% & 3.0\% \\
\hline Expected stock price volatility. & 19\% & 24\% \\
\hline Risk-free interest rate & 3.5\% & 3\% \\
\hline Expected life (years) & 5 & 5 \\
\hline
\end{tabular}

Note 3: Inventories

Inventories are composed of the following:
\begin{tabular}{|c|c|c|c|c|}
\hline (Dollars in thousands) & & \[
\begin{array}{r}
\text { June } 30, \\
2005
\end{array}
\] & \multicolumn{2}{|r|}{\[
\begin{array}{r}
\text { December } 31, \\
2004
\end{array}
\]} \\
\hline Raw materials and work in process. & \$ & 91,512 & \$ & 75,508 \\
\hline Supplies and service parts & & 69,425 & & 67,666 \\
\hline Finished products. & & 76,209 & & 63,523 \\
\hline Total. & \$ & 237,146 & \$ & 206,697 \\
\hline
\end{tabular}

If all inventories valued at last-in, first-out had been stated at current costs, inventories would have been \(\$ 25.6\) million and \(\$ 20.2\) million higher than reported at June 30, 2005 and December 31, 2004, respectively.

Note 4: Fixed Assets
----------------------

Fixed assets are composed of the following:
\begin{tabular}{|c|c|c|c|c|}
\hline (Dollars in thousands) & & \[
\begin{array}{r}
\text { June } 30, \\
2005
\end{array}
\] & \multicolumn{2}{|r|}{\[
\begin{array}{r}
\text { December } 31, \\
2004
\end{array}
\]} \\
\hline Property, plant and equipment & \$ & 1,844,532 & \$ & 1,756,480 \\
\hline Accumulated depreciation. & & \((1,210,541)\) & & \((1,111,985)\) \\
\hline Property, plant and equipment, net & \$ & 633,991 & \$ & 644,495 \\
\hline Rental equipment and related inventories & \$ & 1,151,448 & \$ & 1,150,931 \\
\hline Accumulated depreciation. & & \((669,596)\) & & \((675,026)\) \\
\hline Rental equipment and related inventories, net.. & \$ & 481,852 & \$ & 475,905 \\
\hline Property leased under capital leases. & \$ & 7,863 & \$ & 8,662 \\
\hline Accumulated amortization. & & \((5,291)\) & & \((5,581)\) \\
\hline Property leased under capital leases, net & \$ & 2,572 & \$ & 3,081 \\
\hline
\end{tabular}

Depreciation expense was \(\$ 142.8\) million and \(\$ 135.9\) million for the six months ended June 30, 2005 and 2004, respectively.

Note 5: Debt
-------------

On July 13, 2005, the company issued \(\$ 500\) million of unsecured fixed rate notes maturing in January 2016. These notes bear interest at an annual rate of \(4.75 \%\) and pay interest semi-annually beginning January 2006 . The proceeds from these notes will be used for general corporate purposes, including the repayment of commercial paper, the financing of acquisitions and the repurchase of company stock.

On June 30, 2005, \$2.1 billion remained available under the shelf registration statement filed in February 2005 with the SEC, permitting issuances of up to \$2.5 billion in debt securities, preferred stock, preference stock, common stock, purchase contracts, depositary shares, warrants and units.

In March 2005, the company issued \(\$ 400\) million of unsecured fixed rate notes maturing in March 2015. These notes bear interest at an annual rate of \(5.0 \%\) and pay interest semi-annually beginning September 2005. The proceeds from these notes were used for general corporate purposes, including the repayment of commercial paper, financing of acquisitions and the repurchase of company stock.

Note 6: Earnings Per Share
-------------------------------

A reconciliation of the basic and diluted earnings per share computations for the three months ended June 30, 2005 and 2004 is as follows (in thousands, except per share data):
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{4}{|c|}{2005} & \multicolumn{4}{|c|}{2004} \\
\hline & & Income & Shares & \[
\begin{array}{r}
\text { Per } \\
\text { Share }
\end{array}
\] & & Income & Shares & \[
\begin{array}{r}
\text { Per } \\
\text { Share }
\end{array}
\] \\
\hline Net income. & \$ & 139,031 & & & \$ & 134,718 & & \\
\hline \multicolumn{9}{|l|}{Less:} \\
\hline Preferred stock dividends.. & & (1) & & & & - & & \\
\hline Preference stock dividends................. & & (23) & & & & (25) & & \\
\hline Basic earnings per share...................... & \$ & 139,007 & 229,642 & \$. 61 & \$ & 134,693 & 230,942 & \$. 58 \\
\hline \multicolumn{9}{|l|}{Effect of dilutive securities:} \\
\hline Preferred stock.... & & 1 & 8 & & & - & 9 & \\
\hline Preference stock. & & 23 & 739 & & & 25 & 782 & \\
\hline Stock options.. & & & 2,017 & & & & 2,214 & \\
\hline other... & & & 94 & & & & 176 & \\
\hline Diluted earnings per share. & \$ & 139,031 & 232,500 & \$. 60 & \$ & 134,718 & 234,123 & \$. 58 \\
\hline
\end{tabular}

A reconciliation of the basic and diluted earnings per share computations for the six months ended June 30, 2005 and 2004 is as follows (in thousands, except per share data):


In accordance with FAS No. 128, "Earnings per Share," 1.3 million and 1.4 million common stock equivalent shares for the three months ended June 30, 2005 and 2004, respectively, and 1.2 million and 1.7 million common stock equivalent shares for the six months ended June 30, 2005 and 2004 , respectively, issuable upon the exercise of stock options were excluded from the computations because the exercise prices of such options were greater than the average market price of the common stock and therefore the impact of these shares was antidilutive.

Note 7: Business Segment Information

In light of the company's recent organizational realignment, effective January 1, 2005, the company revised its segments to reflect its product-based businesses separately from its service-based businesses. Prior year amounts have been reclassified to conform with the current year presentation. The Global Mailstream Solutions group of segments includes worldwide revenue and related expenses from the sale, rental and financing of Document Messaging Technology's (DMT) production mail and inserting equipment for large enterprises, mail finishing, mail creation and shipping equipment, related supplies and maintenance services, mailing and customer communication software and postal payment solutions. The Global Business Services group of segments includes worldwide revenue and related expenses from facilities management contracts, reprographics, document management, and other value-added services to key vertical markets, and mail services operations, which include presort mail services, international outbound mail services and direct mail marketing services. The Capital Services segment includes financing of third-party equipment.

Revenue and EBIT by business segment for the three and six months ended June 30 , 2005 and 2004 were as follows:



Note 8: Comprehensive Income

Comprehensive income for the three and six months ended June 30, 2005 and 2004 was as follows:
(Dollars in thousands)

Net income. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
Other comprehensive (loss) income,
net of tax:
Foreign currency translation adjustmed unrealized gain (loss) on t unrealized gain (loss) on
mprehensive income.

\$
139,031 \$
134,718
\$
\begin{tabular}{|c|c|c|c|}
\hline & 2005 & & 2004 \\
\hline \$ & 288,635 & \$ & 261,312 \\
\hline & \((15,829)\) & & 20,879 \\
\hline & 3,459 & & (354) \\
\hline \$ & 276,265 & \$ & 281,837 \\
\hline
\end{tabular}

Note 9: Restructuring Charges
---------------------------------1

The company accounts for one-time benefit arrangements and exit or disposal activities primarily in accordance with FAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities," which requires that a liability be recognized when the costs are incurred. The company accounts for ongoing benefit arrangements under FAS No. 112, "Employers' Accounting for Postemployment Benefits," which requires that a liability be recognized when the costs are probable and reasonably estimable. The fair values of impaired long-lived assets are determined primarily using probability weighted expected cash flows in accordance with FAS No. 144, "Accounting for the Impairment of Long-Lived Assets."

In connection with our previously announced restructuring initiatives, the company recorded pre-tax restructuring charges of \(\$ 26.4\) million and \(\$ 16.2\) million for the three months ended June 30,2005 and 2004 , respectively. For the six months ended June 30,2005 and 2004 , pre-tax restructuring charges were \(\$ 10.6 \mathrm{million}\) and \(\$ 31.3 \mathrm{million}\), respectively.

The pre-tax restructuring charges are composed of:


All restructuring charges, except for asset impairments, will result in cash outflows. The severance and benefit costs relate to a reduction in workforce of approximately 2,600 employees worldwide from the inception of this plan through June 30,2005 and expected future workforce reductions of approximately 1,000 employees. The workforce reductions relate to actions across several of the company's businesses resulting from infrastructure and process improvements and its continuing efforts to streamline operations, and include managerial, professional, clerical and technical roles. Approximately \(60 \%\) of the workforce reductions are in the U.S. The majority of the international workforce reductions are in Europe and Canada. Asset impairments relate primarily to the write-down of property, plant and equipment resulting from the closure or streamlining of certain facilities and systems. Other exit costs relate primarily to lease termination costs, non-cancelable lease payments, consolidation of excess facilities and other costs associated with exiting business activities. During the three months ended March 31, 2005, the company recorded a pre-tax gain of \(\$ 30.2\) million related to the sale of its main plant manufacturing facility in Connecticut.

Accrued restructuring charges at June 30,2005 are composed of the following:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline (Dollars in millions) & & Balance at January 1, 2005 & \multicolumn{2}{|r|}{Restructuring charges (gain)} & & \[
\begin{gathered}
\text { Cash } \\
\text { (payments) } \\
\text { receipts }
\end{gathered}
\] & \multicolumn{2}{|r|}{Non-Cash charges} & \multicolumn{2}{|r|}{Ending balance at June 30, 2005} \\
\hline Severance and & & & & & & & & & & \\
\hline benefit costs. & \$ & 48.4 & \$ & 37.8 & \$ & (31.3) & \$ & - & \$ & 54.9 \\
\hline Asset impairments. & & - & & 1.0 & & - & & (1.0) & & - \\
\hline Other exit costs & & 3.1 & & 2.0 & & (3.2) & & - & & 1.9 \\
\hline Gain on sale of & & & & & & & & & & \\
\hline main plant. & & - & & (30.2) & & 30.2 & & - & & - \\
\hline & \$ & 51.5 & \$ & 10.6 & \$ & (4.3) & \$ & (1.0) & \$ & 56.8 \\
\hline
\end{tabular}

Note 10: Acquisitions

On June 30, 2005, the company completed the acquisition of Danka Canada Inc. (Danka), a subsidiary of Danka Business Systems PLC, for a net purchase price of \$14 million in cash. Danka is a leading provider of office systems services, supplies and equipment in Canada. This acquisition strengthens the company's Canadian operations by enhancing its geographic coverage and extending its offerings. The goodwill was assigned to Outside the U.S. in the Global Mailstream Solutions group of segments.

On May 26, 2005, the company completed the acquisition of Imagitas, Inc. (Imagitas) for a net purchase price of \(\$ 230\) million in cash, net of unrestricted cash. Imagitas is a marketing services company that specializes in using mail to help companies connect with hard to reach consumers. This acquisition expands the company's presence in the mailstream and adds to the array of valuable services that it currently delivers to its customers. The goodwill was assigned to Mail Services in the Global Business Services group of segments.

On March 24, 2005, the company completed the acquisition of Compulit, Inc. (Compulit) for a net purchase price of \(\$ 25\) million in cash. Compulit is a leading provider of litigation support services to law firms and corporate clients. This acquisition expands the company's ability to provide a broader range of high value services to its legal vertical. The goodwill was assigned to Global Management Services in the Global Business Services group of segments.

On December 16, 2004, the company completed the acquisition of Groupe MAG for a net purchase price of \(\$ 43\) million in cash. Groupe MAG is a distributor of production mail equipment, software and services in France, Belgium and Luxembourg. This acquisition extended the company's distribution capabilities internationally. The goodwill was assigned to Outside the U.S. in the Global Mailstream Solutions group of segments.

On November 1, 2004, the company completed the acquisition of a substantial portion of the assets of Ancora Capital \& Management Group LLC (Ancora) for \(a\) net purchase price of \(\$ 37\) million in cash. Ancora is a provider of first class, standard letter and international mail processing and presort services with five operations in southern California, Pennsylvania and Maryland. This acquisition expanded the company's mail services operations. The goodwill was assigned to

Mail Services in the Global Business Services group of segments.

On July 20, 2004, the company completed the acquisition of Group 1 Software, Inc. (Group 1) for a net purchase price of \(\$ 329\) million in cash. Group 1 is an industry leader in software that enhances mailing efficiency, data quality and customer communications. The goodwill was assigned to Inside the U.S. - DMT and Outside the U.S. in the Global Mailstream Solutions group of segments.

On May 21, 2004, the company completed the acquisition of substantially all of the assets of International Mail Express, Inc. (IMEX) for a net purchase price of \(\$ 30\) million in cash. IMEX consolidates letters and flat-sized mail headed to international addresses to reduce postage costs and expedite delivery. This acquisition expanded the company's mail services operations. The goodwill was assigned to Mail Services in the Global Business Services group of segments.

The following table summarizes selected financial data for these acquisitions:

(1) Based on the preliminary valuation of the assets acquired and liabilities assumed for its recent acquisition of Imagitas, the company has allocated approximately \(\$ 69\) million to certain supplier relationships. The company is continuing to evaluate this allocation as well as the appropriate amortization period, if any, for these supplier relationships. The company expects to finalize this allocation by year-end.

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Allocation of the purchase price to the assets acquired and liabilities assumed has not been finalized for all of these acquisitions. Final determination of the purchase price and fair values to be assigned may result in adjustments to the preliminary estimated values assigned at the date of acquisition.

Consolidated impact of acquisitions

The consolidated financial statements include the results of operations of the acquired businesses from their respective dates of acquisition. These acquisitions increased the company's earnings, but including related financing costs, did not materially impact earnings either on a per share or aggregate basis.

The following unaudited pro forma consolidated results of operations have been prepared as if the acquisitions of Danka, Imagitas, Compulit, Groupe MAG, Ancora, Group 1 and IMEX had occurred on January 1, 2004:


The pro forma consolidated results do not purport to be indicative of actual results that would have occurred had the acquisitions been completed on January 1, 2004, nor do they purport to be indicative of the results that will be obtained in the future. The pro forma earning results of these acquisitions were not material to earnings on either a per share or an aggregate basis.

During 2005 and 2004, the company also completed several smaller acquisitions, including additional sites for its mail services operations and some of its international dealerships. The company also acquired the hardware equipment services business of Standard Register Inc. at the end of 2004 . The cost of these acquisitions was in the aggregate less than \(\$ 75\) million in each year. These acquisitions did not have a material impact on the company's financial results either individually or on an aggregate basis.

Note 11: Intangible Assets and Goodwill
----------------------------------------------

Intangible assets are composed of the following:
(Dollars in thousands)
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline & \[
\begin{array}{r}
\text { Gross } \\
\text { Carrying } \\
\text { Amount }
\end{array}
\] & & Accumulated Amortization & & \[
\begin{array}{r}
\text { Gross } \\
\text { Carrying } \\
\text { Amount }
\end{array}
\] & & Accumulated Amortization \\
\hline \$ & 280,988 & \$ & 42,984 & \$ & 255,512 & \$ & 33,168 \\
\hline & 68,797 & & 660 & & - & & - \\
\hline & 115,057 & & 25,772 & & 111,876 & & 20,730 \\
\hline & 20,934 & & 8,043 & & 15,897 & & 6,685 \\
\hline & 3,970 & & 3,175 & & 3,922 & & 2,887 \\
\hline \$ & 489,746 & \$ & 80,634 & \$ & 387,207 & \$ & 63,470 \\
\hline
\end{tabular}

Intangible assets acquired during the six months ended June 30, 2005 are as follows:
\begin{tabular}{|c|c|c|c|}
\hline (Dollars in thousands) & Amortization Period & & Acquisition Cost \\
\hline Customer relationships. & 6 years & \$ & 31,196 \\
\hline Supplier relationships (1) & - & & 68,797 \\
\hline Mailing software and technology & 5 years & & 4,100 \\
\hline Trademarks and trade names & 5 years & & 5,207 \\
\hline Non-compete agreements. & 5 years & & 87 \\
\hline & 6 years & \$ & 109,387 \\
\hline
\end{tabular}
(1) Based on the preliminary valuation of the assets acquired and liabilities assumed for its recent acquisition of Imagitas, the company has allocated approximately \(\$ 69\) million to certain supplier relationships. The company is continuing to evaluate this allocation as well as the appropriate amortization period, if any, for these supplier relationships. The company expects to finalize this allocation by year-end.

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Amortization expense for intangible assets for the three months ended June 30 , 2005 and 2004 was \(\$ 10.0\) million and \(\$ 5.0\) million, respectively. Amortization expense for intangible assets for the six months ended June 30, 2005 and 2004 was \(\$ 18.0\) million and \(\$ 10.0\) million, respectively. Estimated intangible assets amortization expense for 2005 and the next five years is as follows:
```

(Dollars in thousands)
For the year ending 12/31/05............... \$ 39,100
For the year ending 12/31/06···............. \$ \$1,200
For the year ending 12/31/07............... \$ \$ 39,200

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```

For the year ending 12/31/09................ \$6,600
For the year ending 12/31/10.............. \$ \$0,300

```

Changes in the carrying amount of goodwill by business segment for the six months ended June 30, 2005 are as follows:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline (Dollars in thousands) & & Balance at January 1, 2005 & & \[
\begin{aligned}
& \text { Acquired } \\
& \text { during the } \\
& \text { period }
\end{aligned}
\] & & Other & & Balance at June 30, 2005 \\
\hline Inside the U.S. -Mailing. & \$ & 63,259 & \$ & - & \$ & 2,347 & \$ & 65,606 \\
\hline -DMT. & & 291,686 & & - & & 1,026 & & 292,712 \\
\hline Outside the United States & & 423,536 & & 8,358 & & \((8,709)\) & & 423,185 \\
\hline Global Mailstream Solutions. & & 778,481 & & 8,358 & & \((5,336)\) & & 781,503 \\
\hline Global Management Services. & & 427,574 & & 18,062 & & \((2,590)\) & & 443,046 \\
\hline Mail Services. & & 205,326 & & 175,850 & & 4,124 & & 385,300 \\
\hline Global Business Services. & & 632,900 & & 193,912 & & 1,534 & & 828,346 \\
\hline Capital Services. & & - & & - & & - & & - \\
\hline Total. & \$ & 1,411,381 & \$ & 202,270 & \$ & \((3,802)\) & \$ & 1,609,849 \\
\hline
\end{tabular}
"Other" includes the impact of post closing acquisition and foreign currency translation adjustments.

Note 12: Retirement Plans and Nonpension Postretirement Benefits

Defined Benefit Pension Plans

The components of net periodic benefit cost for defined benefit pension plans for the three months ended June 30, 2005 and 2004 are as follows:

\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multicolumn{4}{|c|}{United States} & \multicolumn{4}{|c|}{Foreign} \\
\hline \multicolumn{4}{|c|}{Three Months Ended June 30,} & \multicolumn{4}{|c|}{Three Months Ended June 30,} \\
\hline & 2005 & & 2004 & & 2005 & & 2004 \\
\hline \$ & 8,536 & \$ & 8,314 & \$ & 2,536 & \$ & 2,736 \\
\hline & 22,845 & & 22,194 & & 5,346 & & 6,335 \\
\hline & \((32,090)\) & & \((31,771)\) & & \((6,771)\) & & \((7,630)\) \\
\hline & - & & - & & (146) & & (128) \\
\hline & (723) & & (678) & & 142 & & 165 \\
\hline & 6,157 & & 2,947 & & 2,642 & & 2,020 \\
\hline \$ & 4,725 & \$ & 1,006 & \$ & 3,749 & \$ & 3,498 \\
\hline
\end{tabular}

The components of net periodic benefit cost for defined benefit pension plans for the six months ended June 30, 2005 and 2004 are as follows:

\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{United States} \\
\hline & \multicolumn{3}{|l|}{Six Months Ended June 30,} \\
\hline & 2005 & & 2004 \\
\hline \$ & 17,072 & \$ & 16,627 \\
\hline & 45,690 & & 44,387 \\
\hline & \((64,180)\) & & \((63,547)\) \\
\hline & - & & - \\
\hline & \((1,446)\) & & \((1,356)\) \\
\hline & 12,314 & & 5,894 \\
\hline \$ & 9,450 & \$ & 2,005 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{4}{|c|}{Foreign} \\
\hline & \multicolumn{3}{|l|}{Six Months Ended June 30,} \\
\hline & 2005 & & 2004 \\
\hline \$ & 5,150 & \$ & 5,082 \\
\hline & 10,789 & & 11,575 \\
\hline & \((13,592)\) & & \((13,914)\) \\
\hline & (292) & & (262) \\
\hline & 283 & & 303 \\
\hline & 5,271 & & 3,638 \\
\hline \$ & 7,609 & \$ & 6,422 \\
\hline
\end{tabular}

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The company previously disclosed in its consolidated financial statements for the year ended December 31, 2004 that it expects to contribute up to \(\$ 5\) million and up to \(\$ 10\) million, respectively, to its U.S. and foreign pension plans during 2005. At June 30, 2005, \(\$ 2.0\) million and \(\$ 3.0\) million of contributions have been made to the U.S. and foreign pension plans, respectively.

Nonpension Postretirement Benefit Plans

The components of net periodic benefit cost for nonpension postretirement benefit plans for the three and six months ended June 30, 2005 and 2004 are as follows:


Interest cost
mortization of prior service cost.
Amortization of net loss..............................
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{4}{*}{\$} & 789 & \multirow[t]{4}{*}{\$} & 1,004 & \multirow[t]{4}{*}{\$} & 1,670 & \multirow[t]{4}{*}{\$} & 2,064 \\
\hline & 3,200 & & 5,464 & & 7,511 & & 10,348 \\
\hline & (478) & & \((2,466)\) & & \((1,011)\) & & \((4,515)\) \\
\hline & 304 & & 1,675 & & 1,512 & & 3,462 \\
\hline \$ & 3,815 & \$ & 5,677 & \$ & 9,682 & \$ & 11,359 \\
\hline
\end{tabular}

The company previously disclosed in its consolidated financial statements for the year ended December 31, 2004 that it expects to contribute \(\$ 36\) million, which represents its expected benefit payments, to its nonpension postretirement benefit plans during 2005. At June 30, 2005, \(\$ 20.3\) million of benefit payments have been made.

Note 13: Guarantees
----------------------
In connection with its Capital Services programs, the company has sold net finance receivables and in selective cases entered into guarantee contracts with varying amounts of recourse in privately placed transactions with unrelated third-party investors. The uncollected principal balance of receivables sold and guarantee contracts totaled \(\$ 79\) million and \(\$ 99\) million at June 30, 2005 and December 31, 2004, respectively. In accordance with GAAP, the company does not record these amounts as liabilities in its Consolidated Balance Sheets. The company's maximum risk of loss on these net financing receivables and guarantee contracts arises from the possible non-performance of lessees to meet the terms of their contracts and from changes in the value of the underlying equipment. These contracts are secured by the underlying equipment value and supported by the creditworthiness of its customers. At June 30, 2005 and December 31, 2004, the underlying equipment value exceeded the sum of the uncollected principal balance of receivables sold and the guarantee contracts. As part of the company's review of its risk exposure, the company believes it has made adequate provision for sold receivables and guarantee contracts that may not be collectible.

The company provides product warranties in conjunction with certain product sales, generally for a period of 90 days from the date of installation. The company's product warranty liability reflects management's best estimate of probable liability under its product warranties based on historical claims experience, which has not been significant, and other currently available evidence. Accordingly, the company's product warranty liability at June 30, 2005 and December 31, 2004, respectively, was not material.

Note 14: Income Taxes
------------------------

In December 2003, the company received accepted closing agreements with the Internal Revenue Service (IRS) showing income tax adjustments for the 1992 to 1994 tax years. The total additional tax for these years is approximately \(\$ 5\) million. Additional tax due for 1995 and future tax years in connection with these closing agreements will not materially affect the company's future results of operations, financial position or cash flows.

In addition to the accepted income tax adjustments discussed above, a proposed adjustment related to the 1994 tax year remains in dispute, which could result in additional tax of approximately \(\$ 4\) million for that year. The IRS also is proposing similar adjustments for the 1995 and future tax years relating to this deficiency. These adjustments could result in additional tax expense in the range of \(\$ 0\) to \(\$ 40\) million. The company believes that it has meritorious defenses to these proposed adjustments. The IRS may propose penalties on the company with respect to all periods that have been examined.

The IRS is in the process of completing its examination of the company's tax returns for the 1995 to 2000 tax years and has issued notices of proposed adjustment with respect to Capital Services leasing transactions entered into in 1997 through 2000. Specifically, the IRS is proposing to disallow certain expenses claimed as deductions on the 1997 through 2000 tax returns. The company anticipates receiving similar notices for other leasing transactions entered into during the audit period. The IRS will likely make similar claims for years subsequent to 2000 in future audits with respect to these transactions. The IRS may propose penalties on the company with respect to all periods that have been examined.

In addition, in 2005, the Canada Revenue Agency (CRA) issued an adjustment for the 1996 to 1999 tax years, relating to intercompany loan transactions. The company paid approximately \(\$ 24\) million in the first quarter of 2005 and plans to protest the adjustment.

The company vigorously disagrees with the proposed adjustments and intends to aggressively contest these matters through applicable IRS, CRA and judicial procedures, as appropriate. The company has provided for its best estimate of the probable tax liability for these matters and believes that its accruals for tax liabilities are adequate for all open years. However, if the taxing authority prevails, an unfavorable resolution of these matters could have a material effect on the company's results of operations.

In April 2005, the company posted a \(\$ 200\) million tax bond with the IRS to mitigate \(I R S\) interest rate risk.

At any time, the company's provision for taxes could be affected by changes in tax law and interpretations by governments or courts.

Note 15: Capital Services Spin-off

In December 2004, the company's Board of Directors approved a plan to pursue a sponsored spin-off of its Capital Services external financing business. The new entity will be an independent publicly traded company consisting of most of the assets in the Capital Services segment, including assets related to Imagistics International, Inc. (IGI). On March 31, 2005, Pitney Bowes Credit Corporation, a wholly-owned subsidiary of the company, entered into a Subscription Agreement with Cerberus Capital Management, L.P. through its investment vehicle, JCC Management LLC (Investor). Under the terms of the Subscription Agreement, the Investor is expected to invest in excess of \(\$ 100\) million for common and preferred stock representing up to \(19.9 \%\) of the voting interest and up to \(48 \%\) economic interest in the spun-off entity. The Subscription Agreement anticipates that Pitney Bowes stockholders will receive \(80.1 \%\) of the common stock of the new public company in a tax-free distribution. At the time of the spin-off, most of the assets in the Capital Services segment will become a separate entity (Spinco) from the company and become a publicly traded company.

In July 2005, the company received notice of termination of our agreement to provide future lease financing to IGI. The termination of this agreement would become effective in October 2005, if not rescinded or renegotiated prior to that date.

The spin-off is not subject to a vote of Pitney Bowes shareholders. The transaction is subject to a favorable ruling from the IRS that the transaction will be tax-free, regulatory review and other customary conditions. The goal of the company is to complete the spin-off by year-end, but it could take longer.

The company estimates that it will incur after-tax transaction costs of about \(\$ 20\) million to \(\$ 35\) million in connection with the spin-off. The majority of these costs will be incurred at the time of the spin-off. These costs are composed primarily of professional fees, taxes on asset transfers and lease contract termination fees.

In addition, in accordance with current accounting guidelines, at the time of spin-off the company will be required to compare the book and fair market values of the assets and liabilities spun-off and record any resulting deficit as a charge in discontinued operations. The company currently estimates this potential non-cash after-tax charge to be in the range of \(\$ 150\) million to \(\$ 250\) million. The ultimate amount of this charge, if any, will be determined by the fair market value of spinco at the time of spin-off and the resolution of related tax liabilities.

The Subscription Agreement was filed as Exhibit 10 to the Quarterly Report on Form 10-Q for the three months ended March 31, 2005.

Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's Discussion and Analysis of Financial Condition and Results of Operations (MD\&A) contains statements that are forward-looking. These statements are based on current expectations and assumptions that are subject to risks and
uncertainties. Actual results could differ materially because of factors discussed in Forward-Looking Statements and elsewhere in this report.

Overview
---------

We again achieved very positive results in the second quarter of 2005 , as the momentum in our core businesses continued this quarter. We are realizing the benefits of our actions to strengthen revenue growth, expand into new market spaces and enhance our operating efficiency.

Revenue grew 13\% in the second quarter of 2005 to \(\$ 1.36\) billion compared with the second quarter of 2004 driven by ongoing strong worldwide demand for our mailing systems, mail services and supplies for our broader base of digital products; acquisitions, which contributed 6\%; and the favorable impact of foreign currency, which contributed 2\%. Revenue was adversely impacted 1\% by the year-over-year decline in earnings from Capital Services.

Net income increased \(3 \%\) in the second quarter of 2005 to \(\$ 139\) million compared with the second quarter of 2004. Diluted earnings per share increased to 60 cents in the second quarter of 2005 from 58 cents in the second quarter of 2004 . Net income for the second quarter of 2005 was reduced by after-tax restructuring charges of \(\$ 17\) million or 7 cents per diluted share. Net income for the second quarter of 2004 was reduced by after-tax restructuring charges of \(\$ 10\) million or 4 cents per diluted share.

During the second quarter of 2005 we continued to execute our strategy to expand in existing or adjacent growth markets. The recent acquisition of Imagitas, Inc. (Imagitas) is a good example.

See Results of Operations - second quarter of 2005 vs. second quarter of 2004 for a more detailed discussion of our quarterly results of operations.

Outlook
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We anticipate that we will experience continued strength in our financial results in the second half of 2005 . We expect that revenue growth will be driven by small business, mail services, international, supplies, payments solutions and software offerings. In addition, we expect to continue our market expansion and derive further operating synergies from our recent acquisitions. We expect to experience a continuation in the ongoing changing mix of our product line, where a greater percentage of revenue is coming from diversified revenue streams associated with fully featured smaller systems and less from larger system sales.

As we have previously stated, we expect to record additional restructuring charges during the year in connection with the continued realignment and streamlining of our worldwide infrastructure. We remain focused on disciplined expense control initiatives and will continue to allocate capital to optimize our returns.

We expect our effective tax rate to be in line with the first half of 2005 , and while it is always difficult to predict future economic and interest trends, we expect interest and pension costs will continue to increase. We will also continue to be constrained by the year-over-year decline in earnings from our Capital Services business in anticipation of our previously announced plans to spin-off the majority of the assets in this segment.

\section*{17}

Results of Operations - second quarter of 2005 vs. second quarter of 2004

Business segment results
In light of our recent organizational realignment, effective January 1, 2005, we revised our segments to reflect our product-based businesses separately from our service-based businesses. The following table shows revenue and earnings before interest and taxes (EBIT) by segment for the three months ended June 30, 2005 and 2004:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{5}{|c|}{Three months ended June 30,} & \multicolumn{5}{|c|}{Three months ended June 30,} \\
\hline & & 2005 & & 2004 & \% change & & 2005 & & 2004 & \% change \\
\hline Inside the U.S. -Mailing.. & \$ & 567 & \$ & 542 & 5\% & \$ & 224 & \$ & 214 & 5\% \\
\hline -DMT. & & 97 & & 70 & 39\% & & 12 & & 7 & 68\% \\
\hline Outside the United States. & & 287 & & 235 & 22\% & & 49 & & 40 & 22\% \\
\hline Global Mailstream Solutions. & & 951 & & 847 & 12\% & & 285 & & 261 & \(9 \%\) \\
\hline Global Management Services. & & 275 & & 268 & 3\% & & 19 & & 14 & 35\% \\
\hline Mail Services.............. & & 93 & & 40 & 132\% & & 4 & & 2 & 124\% \\
\hline Global Business Services... & & 368 & & 308 & 20\% & & 23 & & 16 & 46\% \\
\hline Capital Services.......... & & 41 & & 51 & (20\%) & & 26 & & 27 & (2\%) \\
\hline Total.. & \$ & 1,360 & \$ & 1,206 & 13\% & \$ & 334 & \$ & 304 & 10\% \\
\hline
\end{tabular}

During the second quarter of 2005, Global Mailstream Solutions revenue increased \(12 \%\) and EBIT increased \(9 \%\). Inside the U.S., the quarter's revenue growth was favorably impacted by continued strong demand for networked digital mailing systems, especially for small and mid-sized systems, and for supplies for digital products. The quarter's results also included higher revenue from DMT that was driven by the contribution of Group 1 Software, Inc. (Group 1), which was acquired in July 2004. Outside of the U.S., revenue again grew at a double-digit rate. This reflected good revenue growth in virtually all markets, with the UK, Canada and Germany as significant contributors to revenue growth. These results were based on strong demand for digital mailing systems, which are continuing to be introduced outside of the U.S., good growth in mailing equipment placements with small businesses, and increased supplies for digital products. In addition, revenue growth for the quarter benefited from the fourth quarter 2004 acquisition of Groupe MAG and the favorable impact of foreign currency.

During the second quarter of 2005, Global Business Services revenue increased \(20 \%\) and EBIT increased \(46 \%\). Our management services operation reported \(3 \%\) revenue growth and double-digit EBIT growth for the quarter consistent with the ongoing focus on higher value service offerings and administrative cost reduction. Mail services revenue more than doubled versus the prior year as a result of continued expansion into additional sites, growth in its customer base and the acquisition of Imagitas during the quarter. EBIT margins improved versus the prior quarter and were comparable to the prior year as we continued to invest in the expansion of our presort and international mail network and integrate recently acquired sites.

During the second quarter of 2005, Capital Services revenue decreased \(20 \%\) and EBIT decreased \(2 \%\). The quarter's EBIT was favorably impacted by the sale of assets in the portfolio. During the first quarter of 2005 we signed a definitive agreement with a third party investor for a sponsored spin-off of most of the assets in our Capital Services segment. These assets contributed approximately 4 cents per diluted share in the second quarter of 2005 , about equal to the contribution in the prior year.

Revenue by source
The following table shows revenue by source for the three months ended June 30 , 2005 and 2004:

\author{
(Dollars in thousands)
}
\begin{tabular}{|c|c|c|c|c|}
\hline & 2005 & & 2004 & \% change \\
\hline \multirow[t]{6}{*}{\$} & 386,587 & \$ & 338,442 & 14\% \\
\hline & 205,494 & & 200,635 & 2\% \\
\hline & 161,387 & & 147,993 & 9\% \\
\hline & 197,297 & & 159,946 & 23\% \\
\hline & 368,529 & & 307,576 & 20\% \\
\hline & 40,880 & & 51,309 & (20\%) \\
\hline \$ & 1,360,174 & \$ & 1,205,901 & 13\% \\
\hline
\end{tabular}

Sales revenue increased \(14 \%\) due to strong growth in worldwide sales of digital mailing equipment and related supplies; the acquisitions of Group 1 and Groupe MAG, which contributed 6\%; and the favorable impact of foreign currency, which contributed \(3 \%\).
currency, which contributed 1\%.

Financing revenue increased \(9 \%\) due primarily to growth in our worldwide equipment leasing volumes and the favorable impact of foreign currency, which contributed \(2 \%\).

Support services revenue increased 23\% due primarily to the acquisitions of Group 1 and Groupe MAG, which contributed \(15 \%\); the favorable impact of foreign currency, which contributed \(2 \%\); a larger population of international and DMT equipment maintenance agreements; and revenue from the hardware equipment services contracts of Standard Register Inc.

Business services revenue increased \(20 \%\) due primarily to strong growth at our existing mail services sites and the acquisitions of International Mail Express, Inc. (IMEX), Ancora Capital \& Management Group LLC (Ancora), Compulit, Inc. (Compulit) and Imagitas, which contributed 10\%, and the addition of two new sites in our IMEX business.

Capital Services revenue decreased \(20 \%\) consistent with our ongoing strategy to reduce our exposure to this business.

Costs and expenses

Cost of sales decreased to \(44.3 \%\) of related revenues in the second quarter of 2005 compared with \(44.9 \%\) in the second quarter of 2004 primarily due to the increase in mix of higher margin software and supplies revenue and benefits from our transition to outsourcing of parts for digital equipment.

Cost of rentals was \(21.4 \%\) of related revenues in the second quarter of 2005 compared with \(21.5 \%\) in the second quarter of 2004.

Cost of support services decreased to \(52.2 \%\) of related revenues in the second quarter of 2005 compared with 53.2\% in the second quarter of 2004 primarily due to higher margin software support services revenue at Group 1, partially offset by the increase in mix of lower margin international support services revenue.

Cost of business services decreased to \(81.2 \%\) of related revenues in the second quarter of 2005 compared with \(82.2 \%\) in the second quarter of 2004 primarily due to our ongoing focus on higher value service offerings, productivity and efficiency improvements in our management services operations.

Cost of Capital Services in the second quarter of 2004 relates to the sale of a non-core operating lease.

Selling, general and administrative expenses increased to \(30.6 \%\) of revenue in the second quarter of 2005 compared with \(30.2 \%\) of revenue in the second quarter of 2004 primarily due to the impact of strategic transactions partially offset by our continued focus on controlling operating expenses and benefits from our transformation programs.

Research and development expenses increased \(3.5 \%\) to \(\$ 40.3\) million in the second quarter of 2005 compared with \(\$ 38.9\) million in the second quarter of 2004 primarily due to research and development at Group 1. Our investment in research and development also reflects our continued investment in developing new technologies and enhancing features for all our products.

Net interest expense increased to \(\$ 50.4\) million in the second quarter of 2005 from \(\$ 42.5\) million in the second quarter of 2004 . The increase was due to higher average interest rates and borrowings during the second quarter of 2005 compared with the second quarter of 2004.

The effective tax rate for the second quarter of 2005 was \(33.7 \%\) compared with \(31.9 \%\) in the second quarter of 2004 . The effective tax rates for the second quarter of 2005 and 2004 included tax benefits of \(3 \%\), for both periods, from restructuring initiatives. The increase in the 2005 effective tax rate reflects the impact of our strategy to cease originating large-ticket, structured, third party financing of non-core assets.

Results of Operations - six months of 2005 vs. six months of 2004


For the first six months of 2005 compared with the same period of 2004 , revenue increased \(13 \%\) to \(\$ 2.7\) billion, and net income increased \(10 \%\) to \(\$ 288.6\) million. Net income for the first six months of 2005 and 2004 was reduced by after-tax restructuring charges of \(\$ 7.7\) million (3 cents per diluted share) and \(\$ 20.0\)
million (9 cents per diluted share). The factors that affected revenue and EBIT for the six months ended June 30,2005 compared with the same period of 2004 included those cited for the second quarter of 2005 versus 2004 .

Charitable Contribution

During the first quarter of 2005 , we contributed \(\$ 10\) million ( \(\$ 6\) million after-tax) to the Pitney Bowes Literacy and Education Fund and the Pitney Bowes Involvement Fund.

Restructuring
-------------

In connection with our previously announced restructuring initiatives, we recorded pre-tax restructuring charges of \(\$ 26.4\) million and \(\$ 16.2\) million for the three months ended June 30,2005 and 2004 , respectively. For the six months ended June 30,2005 and 2004 , pre-tax restructuring charges were \(\$ 10.6\) million and \(\$ 31.3\) million, respectively. We expect these restructuring initiatives to be substantially completed by the end of 2005 and currently estimate 2005 pre-tax restructuring charges to be in the range of \(\$ 20\) million to \(\$ 40\) million, net of the \(\$ 30\) million gain on the sale of our main plant manufacturing facility. As we continue to finalize our restructuring plans, the ultimate amount and timing of the restructuring charges may differ from our current estimates. The charges related to these restructuring initiatives will be recorded as the various initiatives take effect.

The cash outflows related to restructuring charges will be funded primarily by cash from operating activities. The restructuring initiatives are expected to continue to increase our operating efficiency and effectiveness in 2005 and beyond while enhancing growth, primarily as a result of reduced personnel related expenses. See Note 9 to the consolidated financial statements for our accounting policy related to restructuring charges.

The pre-tax restructuring charges are composed of:
(Dollars in millions)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{(Dollars in millions)} & \multicolumn{4}{|l|}{Three Months Ended June 30,} & \multicolumn{4}{|r|}{Six Months Ended June 30,} \\
\hline & \multicolumn{2}{|r|}{2005} & \multicolumn{2}{|r|}{2004} & \multicolumn{2}{|r|}{2005} & \multicolumn{2}{|r|}{2004} \\
\hline Severance and benefit costs. & \$ & 24.7 & \$ & 5.2 & \$ & 37.8 & \$ & 18.1 \\
\hline Asset impairments. & & 0.3 & & 8.1 & & 1.0 & & 9.4 \\
\hline Other exit costs. & & 1.4 & & 2.9 & & 2.0 & & 3.8 \\
\hline Gain on sale of main plant & & - & & - & & (30.2) & & - \\
\hline Total. & \$ & 26.4 & \$ & 16.2 & \$ & 10.6 & \$ & 31.3 \\
\hline
\end{tabular}

All restructuring charges, except for asset impairments, will result in cash outflows. The severance and benefit costs relate to a reduction in workforce of approximately 2,600 employees worldwide from the inception of this plan through June 30,2005 and expected future workforce reductions of approximately 1,000 employees. The workforce reductions relate to actions across several of our businesses resulting from infrastructure and process improvements and our continuing efforts to streamline operations, and include managerial, professional, clerical and technical roles. Approximately \(60 \%\) of the workforce reductions are in the U.S. The majority of the international workforce reductions are in Europe and Canada. Asset impairments relate primarily to the write-down of property, plant and equipment resulting from the closure or streamlining of certain facilities and systems. Other exit costs relate primarily to lease termination costs, non-cancelable lease payments, consolidation of excess facilities and other costs associated with exiting business activities. During the three months ended March 31, 2005, we recorded a pre-tax gain of \(\$ 30.2\) million related to the sale of our main plant manufacturing facility in Connecticut.

Accrued restructuring charges at June 30,2005 are composed of the following:

Cash (payments) receipts

Ending balance at June 30 , 2005
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|}
\hline \$ & 48.4 & \$ & 37.8 & \$ & (31.3) & \$ & - & \$ & 54.9 \\
\hline & - & & 1.0 & & - & & (1.0) & & - \\
\hline & 3.1 & & 2.0 & & (3.2) & & - & & 1.9 \\
\hline & - & & (30.2) & & 30.2 & & - & & - \\
\hline \$ & 51.5 & \$ & 10.6 & \$ & (4.3) & \$ & (1.0) & \$ & 56.8 \\
\hline
\end{tabular}

Acquisitions

On June 30, 2005, we acquired Danka Canada Inc. (Danka), a subsidiary of Danka Business Systems PLC, for a net purchase price of \(\$ 14\) million in cash. Danka is a leading provider of office systems services, supplies and equipment in canada. This acquisition strengthens our Canadian operations by enhancing our geographic coverage and extending our offerings.

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On May 26, 2005, we acquired Imagitas for a net purchase price of \(\$ 230\) million in cash, net of unrestricted cash. Imagitas is a marketing services company that specializes in using mail to help companies connect with hard to reach consumers. This acquisition expands our presence in the mailstream and adds to the array of valuable services that we currently deliver to our customers.

On March 24, 2005, we acquired Compulit for a net purchase price of \(\$ 25\) million in cash. Compulit is a leading provider of litigation support services to law firms and corporate clients. This acquisition expands our ability to provide a broader range of high value services for our legal vertical.

In December 2004, we acquired Groupe MAG for a net purchase price of \(\$ 43\) million in cash. Groupe MAG is a distributor of production mail equipment, software and services in France, Belgium and Luxembourg. This acquisition extended our distribution capabilities internationally.

In November 2004, we acquired a substantial portion of the assets of Ancora for a net purchase price of \(\$ 37\) million in cash. Ancora is a provider of first class, standard letter and international mail processing and presort services with five operations in southern California, Pennsylvania and Maryland. This acquisition expanded our mail services operations.

In July 2004, we acquired Group 1 for a net purchase price of \(\$ 329\) million in cash. Group 1 is an industry leader in software that enhances mailing efficiency, data quality and customer communications.

In May 2004, we acquired substantially all of the assets of IMEX for a net purchase price of \(\$ 30\) million in cash. IMEX consolidates letters and flat-sized mail headed to international addresses to reduce postage costs and expedite delivery. This acquisition expanded our mail services operations.

We accounted for these acquisitions using the purchase method of accounting and accordingly, the operating results of these acquisitions have been included in our consolidated financial statements since the date of acquisition. These acquisitions did not materially impact net income for the three and six months ended June 30, 2005 or 2004, respectively.

During 2005 and 2004, we also completed several smaller acquisitions, including additional sites for our mail services operations and some of our international dealerships. We also acquired the hardware equipment services business of Standard Register Inc. at the end of 2004. The cost of these acquisitions was in the aggregate less than \(\$ 75\) million in each year. These acquisitions did not have a material impact on our financial results either individually or on an aggregate basis.

Liquidity and Capital Resources
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Our ratio of current assets to current liabilities decreased to. 78 to 1 at June 30, 2005 compared with .82 to 1 at December 31, 2004 . The decrease in this ratio was due primarily to the increase in notes payable and current portion of long-term debt during the six months ended June 30, 2005.

The ratio of total debt to total debt and stockholders' equity was \(76.5 \%\) at June 30, 2005 compared with \(75.5 \%\) at December 31, 2004. Including the preferred stockholders' equity in a subsidiary company as debt, the ratio of total debt to
total debt and stockholders' equity was 77.7\% at June 30, 2005 compared with \(76.9 \%\) at December 31, 2004. The increase in these ratios was driven primarily by an increase in debt, stock repurchases and the payment of dividends, offset by net income.

Cash Flows for the Six Months Ended June 30, 2005
Net cash provided by operating activities consisted primarily of net income adjusted for non-cash items, changes in operating assets and liabilities, and the \(\$ 200\) million tax bond posted with the IRS in April 2005 (see Other Regulatory Matters). The increase in our deferred taxes on income and income taxes payable balances contributed \(\$ 54\) million to cash from operations, resulting primarily from continued tax benefits from our internal financing and the run-off of Capital Services leasing activities. Other operating assets and liabilities reduced our cash from operations by \(\$ 58\) million due primarily to higher accounts receivable balances resulting from strong growth in our businesses.

Net cash used in investing activities consisted primarily of acquisitions, capital expenditures for digital meters and other investing activities, partially offset by cash generated from Capital Services asset sales and net proceeds from the sale of the main plant.

Net cash provided by financing activities consisted primarily of proceeds from issuance of debt and stock, partially offset by dividends paid to stockholders and stock repurchases.

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Cash Flows for the Six Months Ended June 30, 2004

Net cash provided by operating activities consisted primarily of net income adjusted for non-cash items and changes in operating assets and liabilities. The increase in our deferred taxes on income and income taxes payable balances contributed \(\$ 93\) million to cash from operations, resulting from continued tax benefits from our internal financing and Capital Services leasing activities. The decrease in our internal finance receivables balances increased cash from operations by \(\$ 46\) million. Other operating assets and liabilities reduced our cash from operations by \(\$ 25\) million primarily due to the timing of accounts payable and accrued liabilities payments.

Net cash used in investing activities consisted primarily of capital expenditures, acquisitions and other investing activities, partially offset by cash generated from Capital Services asset sales.

Net cash used in financing activities consisted primarily of dividends paid to stockholders, stock repurchases and net debt payments, partially offset by proceeds from issuance of stock.

Financings and Capitalization
-------------------------------

On July 13, 2005, we issued \(\$ 500\) million of unsecured fixed rate notes maturing in January 2016. These notes bear interest at an annual rate of \(4.75 \%\) and pay interest semi-annually beginning January 2006 . The proceeds from these notes will be used for general corporate purposes, including the repayment of commercial paper, the financing of acquisitions and the repurchase of company stock.

At June 30, 2005, \$2.1 billion remained available under the shelf registration statement filed in February 2005 with the Securities and Exchange Commission (SEC), permitting issuances of up to \(\$ 2.5\) billion in debt securities, preferred stock, preference stock, common stock, purchase contracts, depositary shares, warrants and units.

In March 2005, we issued \(\$ 400\) million of unsecured fixed rate notes maturing in March 2015. These notes bear interest at an annual rate of \(5.0 \%\) and pay interest semi-annually beginning September 2005. The proceeds from these notes were used for general corporate purposes, including the repayment of commercial paper, financing of acquisitions and the repurchase of company stock.

We believe our financing needs in the short and long-term can be met with cash generated internally, money from existing credit agreements, debt issued under new and existing shelf registration statements and our existing commercial paper programs. In addition, we maintain a back-up credit facility for our commercial
paper program.

Capital Expenditures

During the first six months of 2005, capital expenditures included \(\$ 69.0\) million in net additions to property, plant and equipment and \(\$ 78.7\) million in net additions to rental equipment and related inventories compared with \(\$ 87.3\) million and \(\$ 59.5\) million, respectively, in the same period in 2004 . The addition of rental equipment relates primarily to postage meters and increased over the prior year due to higher placements of our digital meters during the six months ended June 30, 2005.

We expect capital expenditures for the remainder of 2005 to be approximately the same as the prior year.

Capital Services
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Capital Services strategy

In December 2004, our Board of Directors approved a plan to pursue a sponsored spin-off of our Capital Services external financing business. The new entity will be an independent publicly traded company consisting of most of the assets in our Capital Services segment, including assets related to Imagistics International, Inc. (IGI). On March 31, 2005, Pitney Bowes Credit Corporation, a wholly-owned subsidiary of the company, entered into a Subscription Agreement with Cerberus Capital Management, L.P. through its investment vehicle, JCC Management LLC (Investor). Under the terms of the Subscription Agreement, the Investor is expected to invest in excess of \(\$ 100\) million for common and preferred stock representing up to \(19.9 \%\) of the voting interest and up to \(48 \%\) economic interest in the spun-off entity. The Subscription Agreement anticipates that Pitney Bowes stockholders will receive \(80.1 \%\) of the common stock of the new public company in a tax-free distribution. At the time of the spin-off, most of the assets in our Capital Services segment will become a separate entity (Spinco) from the company and become a publicly traded company.

In July 2005, we received notice of termination of our agreement to provide future lease financing to IGI. The termination of this agreement would become effective in October 2005, if not rescinded or renegotiated prior to that date.

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The spin-off is not subject to a vote of Pitney Bowes shareholders. The transaction is subject to a favorable ruling from the Internal Revenue Service (IRS) that the transaction will be tax-free, regulatory review and other customary conditions. Our goal is to complete the spin-off by year-end, but it could take longer.

We estimate that we will incur after-tax transaction costs of about \(\$ 20\) million to \(\$ 35\) million in connection with the spin-off. The majority of these costs will be incurred at the time of the spin-off. These costs are composed primarily of professional fees, taxes on asset transfers and lease contract termination fees.

In addition, in accordance with current accounting guidelines, at the time of spin-off we will be required to compare the book and fair market values of the assets and liabilities spun-off and record any resulting deficit as a charge in discontinued operations. We currently estimate this potential non-cash after-tax charge to be in the range of \(\$ 150\) million to \(\$ 250\) million. The ultimate amount of this charge, if any, will be determined by the fair market value of Spinco at the time of spin-off and the resolution of related tax liabilities.

The Subscription Agreement was filed as Exhibit 10 to the Quarterly Report on Form 10-Q for the three months ended March 31, 2005.

Capital Services portfolio

Our investment in Capital Services lease related assets included in our Consolidated Balance Sheets is composed of the following:
\begin{tabular}{|c|c|c|c|c|}
\hline Leveraged leases. & \$ & 1,558 & \$ & 1,585 \\
\hline Finance receivable & & 563 & & 633 \\
\hline Rental equipment. & & 50 & & 54 \\
\hline Total & \$ & 2,171 & \$ & 2,272 \\
\hline
\end{tabular}

The investment in leveraged leases included in our Consolidated Balance Sheets is diversified across the following types of assets:
\begin{tabular}{|c|c|c|c|c|}
\hline (Dollars in millions) & & \[
\begin{array}{r}
\text { June } 30, \\
2005
\end{array}
\] & & \[
\begin{array}{r}
\text { December } 31, \\
2004
\end{array}
\] \\
\hline Locomotives and rail cars & \$ & 378 & \$ & 382 \\
\hline Postal equipment & & 361 & & 356 \\
\hline Commercial real estate & & 251 & & 242 \\
\hline Commercial aircraft & & 236 & & 275 \\
\hline Telecommunications & & 141 & & 141 \\
\hline Rail and bus. & & 133 & & 133 \\
\hline Shipping and handling. & & 58 & & 56 \\
\hline Total leveraged leases & \$ & 1,558 & \$ & 1,585 \\
\hline
\end{tabular}

At June 30, 2005 and December 31, 2004, our leveraged lease investment in commercial real estate facilities included approximately \(\$ 93\) million and \(\$ 92\) million, respectively, related to leases of corporate facilities to four U.S. telecommunication entities, of which \(\$ 78\) million and \(\$ 76\) million, respectively, is with lessees that are highly rated. Additionally, our leveraged lease investment in telecommunications equipment represents leases to three highly rated international telecommunication entities. At June 30, 2005, substantially all of this portfolio is further secured by equity defeasance accounts or other third party credit arrangements.

At June 30, 2005, approximately 54\% of our total leveraged lease portfolio is further secured by equity defeasance accounts or other third party credit arrangements. In addition, at June 30, 2005, approximately 19\% of the remaining leveraged lease portfolio represents leases to highly rated government related organizations that have guarantees or supplemental credit enhancements upon the occurrence of certain events.

Finance receivables are composed of the following:
\begin{tabular}{|c|c|c|c|c|}
\hline (Dollars in millions) & & \[
\begin{array}{r}
\text { June } 30, \\
2005
\end{array}
\] & & December 31,
2004 \\
\hline Large ticket single investor leases.. & \$ & 297 & \$ & 350 \\
\hline Imagistics lease portfolio. & & 266 & & 283 \\
\hline Total. & \$ & 563 & \$ & 633 \\
\hline
\end{tabular}

Investment in commercial passenger and cargo aircraft leasing transactions

At June 30, 2005 and December 31, 2004, our net investment in commercial passenger and cargo aircraft leasing transactions, net of related debt and minority interest, was \(\$ 236\) million and \(\$ 276\) million, respectively, which is composed of transactions with U.S. airlines of \(\$ 24\) million, for both periods, and foreign airlines of \(\$ 212\) million and \(\$ 252\) million, respectively. Our net investment in commercial passenger and cargo aircraft leasing portfolio is composed of investments in leveraged lease transactions, direct financing lease
transactions and a portion of our investment in PBG Capital Partners LLC (PBG). Risk of loss under these transactions is primarily related to: (1) the inability of the airline to make underlying lease payments; (2) our inability to generate sufficient cash flows either through the sale of the aircraft or secondary lease transactions to recover our net investment; and/or (3) in the case of the leveraged lease portfolio, the default of an equity defeasance or other third party credit arrangements. At June 30, 2005, approximately \(44 \%\) of our remaining net investment in commercial passenger and cargo aircraft leasing investments was further secured by approximately \(\$ 103\) million of equity defeasance accounts or third party credit arrangements.

During the first quarter of 2005, Japan Airlines exercised its early buy-out option. We received approximately \(\$ 47 \mathrm{million}\) from this transaction, reflecting the net investment at that time.

During the second quarter of 2005, we sold the aircraft associated with our remaining leases with United Air Lines. We received approximately \(\$ 14\) million and recorded a net pre-tax gain of approximately \(\$ 7\) million from this transaction.

Beginning January 1, 2005, we resumed recognition of financing income on certain aircraft leases held through our investment in PBG.

New Accounting Pronouncements

In January 2003, the Financial Accounting Standards Board (FASB) issued FASB Interpretation (FIN) No. 46, "Consolidation of Variable Interest Entities." FIN No. 46 requires a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity's activities or is entitled to receive a majority of the entity's residual returns or both. Our ownership of the equity of PBG qualifies as a variable interest entity under FIN No. 46. PBG was formed with GATX Corporation in 1997 for the purpose of financing and managing certain leasing related assets. We adopted the provisions of FIN No. 46 effective March 31, 2004 and consolidated the assets and liabilities of PBG on March 31, 2004. Prior to March 31, 2004, we accounted for PBG under the equity method of accounting. PBG's minority interest of \(\$ 51\) million and \(\$ 41\) million, respectively, is included in other noncurrent liabilities in the Consolidated Balance Sheets at June 30, 2005 and December 31, 2004. The consolidation of PBG did not have a material impact on our results of operations or cash flows.

In May 2004, the FASB issued FASB Staff Position (FSP) No. 106-2, "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003." The FSP provides accounting guidance for the effects of the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the "Act") to a sponsor of a postretirement health care plan that has concluded that prescription drug benefits available under the plan are actuarially equivalent and thus qualify for the subsidy under the Act. We concluded that the prescription drug benefits provided under our nonpension postretirement benefit plans are actuarially equivalent to the prescription drug benefits offered under Medicare Part D. The provisions of FSP No. 106-2 were adopted on a prospective basis on July 1, 2004.

In November 2004, Statement of Financial Accounting Standards (FAS) No. 151, "Inventory Costs," was issued. FAS No. 151 amends and clarifies the accounting for abnormal amounts of idle facility expense, freight, handling costs and wasted material (spoilage). The provisions of FAS No. 151 are effective for fiscal years beginning after June 15, 2005. We are currently evaluating the provisions of FAS No. 151.

In December 2004, the FASB issued FSP No. 109-2, "Accounting and Disclosure Guidance for the Foreign Earnings Repatriation Provision within the American Jobs Creation Act of 2004." The FSP provides guidance under FAS No. 109,
"Accounting for Income Taxes," with respect to recording the potential impact of the repatriation provisions of the American Jobs Creation Act of 2004 (the "Jobs Act") on enterprises' income tax expense and deferred tax liability. The Jobs Act was enacted on October 22, 2004. FSP No. 109-2 states that companies are allowed time beyond the financial reporting period of enactment to evaluate the effect of the Jobs Act on its plan for reinvestment or repatriation of foreign earnings for purposes of applying FAS No. 109. We are currently evaluating the effects of the repatriation provision and do not expect to complete this evaluation until after Congress or the Treasury Department provides clarification on key elements of the repatriation provision. We do not expect the adoption of these provisions to have a material impact on our financial

In April 2005, the SEC approved a new rule delaying the effective date of FAS No. 123 (revised 2004), "Share-Based Payment," to January 1, 2006. In light of this delay, we will adopt the provisions of FAS No. 123R when it becomes effective. FAS No. \(123 R\) supercedes Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees." The revised statement addresses the accounting for share-based payment transactions with employees and other third parties, eliminates the ability to account for share-based transactions using APB No. 25 and requires that the compensation costs relating to such transactions be recognized in the consolidated financial statements. FAS No. \(123 R\) requires compensation cost to be recognized immediately for awards granted to retirement eligible employees or over the period from the grant date to the date retirement eligibility is achieved, if that is expected to occur during the nominal vesting period. We currently use the nominal vesting period approach to determine the pro forma stock based compensation expense for all awards. FAS No. \(123 R\) requires additional disclosures relating to the income tax and cash flow effects resulting from share-based payments. We are currently evaluating the impact of adopting FAS No. 123R, which was issued in December 2004 . See Note 2 to the consolidated financial statements.

Regulatory Matters

There have been no significant changes to the regulatory matters disclosed in our 2004 Annual Report on Form 10-K.

Other Regulatory Matters

In December 2003, we received accepted closing agreements with the IRS showing income tax adjustments for the 1992 to 1994 tax years. The total additional tax for these years is approximately \(\$ 5\) million. Additional tax due for 1995 and future tax years in connection with these closing agreements will not materially affect our future results of operations, financial position or cash flows.

In addition to the accepted income tax adjustments discussed above, a proposed adjustment related to the 1994 tax year remains in dispute, which could result in additional tax of approximately \(\$ 4\) million for that year. The IRS also is proposing similar adjustments for the 1995 and future tax years relating to this deficiency. These adjustments could result in additional tax expense in the range of \(\$ 0\) to \(\$ 40\) million. We believe that we have meritorious defenses to these proposed adjustments. The IRS may propose penalties on us with respect to all periods that have been examined.

The IRS is in the process of completing its examination of our tax returns for the 1995 to 2000 tax years and has issued notices of proposed adjustment with respect to Capital Services leasing transactions entered into in 1997 through 2000. Specifically, the IRS is proposing to disallow certain expenses claimed as deductions on the 1997 through 2000 tax returns. We anticipate receiving similar notices for other leasing transactions entered into during the audit period. The IRS will likely make similar claims for years subsequent to 2000 in future audits with respect to these transactions. The IRS may propose penalties on us with respect to all periods that have been examined.

In addition, in 2005, the Canada Revenue Agency (CRA) issued an adjustment for the 1996 to 1999 tax years, relating to intercompany loan transactions. We paid approximately \(\$ 24\) million in the first quarter of 2005 and plan to protest the adjustment.

We vigorously disagree with the proposed adjustments and intend to aggressively contest these matters through applicable IRS, CRA and judicial procedures, as appropriate. We have provided for our best estimate of the probable tax liability for these matters and believe that our accruals for tax liabilities are adequate for all open years. However, if the taxing authority prevails, an unfavorable resolution of these matters could have a material effect on our results of operations.

In April 2005, we posted a \(\$ 200\) million tax bond with the IRS to mitigate IRS interest rate risk.

At any time, our provision for taxes could be affected by changes in tax law and interpretations by governments or courts.

Forward-Looking Statements

We want to caution readers that any forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 in this Form 10-Q, other reports or press releases or made by our management involve risks and uncertainties which may change based on various important factors. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. These forward-looking statements are those which talk about the company's or management's current expectations as to the future and include, but are not limited to, statements about the amounts, timing and results of possible restructuring charges and future earnings. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify such forward-looking statements. Some of the factors which could cause future financial performance to differ materially from the expectations as expressed in any forward-looking statement made by us or on our behalf include:
- changes in international or national political conditions, including any terrorist attacks
- negative developments in economic conditions, including adverse impacts on customer demand
- changes in postal regulations
o timely development and acceptance of new products
o success in gaining product approval in new markets where regulatory approval is required
- successful entry into new markets
o mailers' utilization of alternative means of communication or competitors' products
- the company's success at managing customer credit risk, including risks associated with commercial passenger and cargo aircraft leasing transactions
- the company's success at managing costs associated with its strategy of outsourcing functions and operations not central to its business
- changes in interest rates
- foreign currency fluctuations
- cost, timing and execution of the restructuring plan, including any potential asset impairments
- regulatory approvals and satisfaction of other conditions to consummation of any acquisitions and integration of recent acquisitions
- impact on mail volume resulting from current concerns over the use of the mail for transmitting harmful biological agents
- third-party suppliers' ability to provide product components
o negative income tax adjustments for prior audit years and changes in tax laws or regulations
o terms and timing of actions to reduce exposures and disposal of assets in our Capital Services segment, including the anticipated plan to spin-off the majority of the assets in this segment
- continuing developments in the U.S. and foreign airline industry
- changes in pension and retiree medical costs.

Item 3: Quantitative and Qualitative Disclosures about Market Risk

There were no material changes to the disclosures made in the Annual Report on Form \(10-\mathrm{K}\) for the year ended December 31, 2004 regarding this matter.

Item 4: Controls and Procedures

Disclosure controls and procedures are designed to reasonably assure that information required to be disclosed in reports filed under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures are also designed to reasonably assure that such information is accumulated and communicated to our management, including our Chief Executive Officer (CEO) and Chief Financial Officer (CFO), as appropriate to allow timely decisions regarding required disclosure.

Under the direction of our CEO and CFO, we evaluated our disclosure controls and procedures and internal control over financial reporting. The CEO and CFO concluded that our disclosure controls and procedures were effective as of June 30, 2005. In addition, no change in internal control over financial reporting occurred during the quarter ended June 30 , 2005, that has materially affected,
or is reasonably likely to materially affect, such internal control over financial reporting. It should be noted that any system of controls is based in part upon certain assumptions designed to obtain reasonable (and not absolute) assurance as to its effectiveness, and there can be no assurance that any design will succeed in achieving its stated goals. Notwithstanding this caution, the disclosure controls and procedures are designed to provide reasonable assurance of achieving their stated objectives, and the CEO and CFO have concluded that the disclosure controls and procedures are effective at that reasonable assurance level.
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Part II - Other Information
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Item 1: Legal Proceedings
This Item updates the legal proceedings more fully described in our 2004 Annual Report on Form 10-K, dated March 8, 2005, as updated by our Quarterly Report on Form 10-Q for the first quarter of 2005, dated May 6, 2005. On June 3, 2005, the Montgomery, Alabama Circuit Court granted final approval of the settlement we entered into on December 31, 2004 to resolve several purported class actions relating to a program our wholly owned subsidiary, Pitney Bowes Credit
Corporation (PBCC), offers to some of its leasing customers to replace the leased equipment if it is lost, stolen or destroyed. The actions settled or dismissed as a result are the following: Boston Reed v. Pitney Bowes, et al.
(Superior Court of California, County of Napa, filed January 16, 2002); Harbin, et al. v. Pitney Bowes, et al. (Montgomery, Alabama Circuit Court, filed March -------------------------------
19, 2002); McFerrin Insurance v. Pitney Bowes, et al. (District Court, Jefferson
County, Texas, filed May 29, 2002); and Cred-X v. Pitney Bowes, et al. (Circuit
Court, Kanawha County, West Virginia, filed November 19, 2003).
Item 2: Unregistered Sales of Equity Securities and Use of Proceeds
Share Repurchases
We repurchase shares of our common stock under a systematic program to manage the dilution created by shares issued under employee stock plans and for other purposes. This program authorizes repurchases in the open market.

In May 2004, the Board of Directors of Pitney Bowes authorized \(\$ 300\) million for repurchases of outstanding shares of our common stock in the open market during the subsequent 12 to 24 months. We repurchased 2.3 million shares in 2004 under this program for a total price of \(\$ 100\) million, leaving \(\$ 200\) million remaining for future repurchases under this program. We repurchased 3.3 million shares during the six months ended June 30,2005 under this program for a total price of \(\$ 149\) million leaving \(\$ 51\) million remaining for future repurchases under this program.

Company Purchases of Equity Securities
The following table summarizes our share repurchase activity:


Item 4: Submission of Matters to a Vote of Security Holders
Below are the final results of the voting at the annual meeting of Stockholders
held on May 9, 2005:

Proposal 1 - Election of Directors
Nominee
--------------------
Michael J. Critelli
Michael I. Roth
Robert E. Weissman
For
------------------
\(198,472,913\)
\(201,022,558\)
\(201,653,595\)
Withheld
5,440,710
\(2,891,065\)
\(2,260,028\)

Proposal 2 - Ratification of Independent Registered Public Accounting Firm for 2005:
\begin{tabular}{|c|c|c|}
\hline For & Against & Abstain \\
\hline 197,869,720 & 4,530,594 & 1,513,309 \\
\hline
\end{tabular}

The following other directors continued their term of office after the annual meeting:
\begin{tabular}{lll} 
Linda G. Alvarado & James H. Keyes & David L. Shedlarz \\
Colin G. Campbell & John S. McFarlane & \\
Ernie Green & Eduardo R. Menasce &
\end{tabular}

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Item 6: Exhibits

Reg. S-K

Exhibits
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(3) (a)
(3) (a.1)
(3) (b) By-laws, as amended. Incorporated by reference to Exhibit (3b) to Form \(10-\mathrm{K}\) as filed with the Commission on April 1, 1996.
(3) (c) By-laws, as amended. Incorporated by reference to Exhibit (3)(ii) to Form 10-Q as filed with the Commission on November 16, 1998. Computation of ratio of earnings to fixed charges
(31.1) Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350
(32.2)

Description

Restated Certificate of Incorporation, as amended. Incorporated by reference to Exhibit (3a) to Form 10-K as filed with the Commission on March 30, 1993.

Certificate of Amendment to the Restated Certificate of Incorporation (as amended May 29, 1996). Incorporated by reference to Exhibit (a.1) to Form 10-K as filed with the Commission on March 27, 1998.
\begin{tabular}{|c|c|}
\hline & Byhibit (3b) to Form 10 K filed with Commission on April 1, 1996. \\
\hline (3) (c) & By-laws, as amended. Incorporated by reference to Exhibit (3)(ii) to Form 10-Q as filed with the Commission on November 16, 1998. \\
\hline (12) & Computation of ratio of earnings to fixed charges \\
\hline (31.1) & Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 \\
\hline (31.2) & Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 \\
\hline (32.1) & Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 \\
\hline (32.2) & Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 \\
\hline
\end{tabular}
    Signatures
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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PITNEY BOWES INC.

August 8, 2005
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/s/ B. P. Nolop
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B. P. Nolop
Executive Vice President and
Chief Financial Officer
(Principal Financial Officer)
/s/ S. J. Green
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S. J. Green
Vice President - Finance and
Chief Accounting Officer
(Principal Accounting Officer)
2 9
Exhibit Index

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Reg. S-K
Exhibits
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(3) (a.1)
(3) (b)
(3) (c)
(12)
(31.1)
(31.2)
(32.1) Certification of Chief Executive Officer Pursuant
    to 18 U.S.C. Section 1350
(32.2) Certification of Chief Financial Officer Pursuant
to 18 U.S.C. Section 1350

Pitney Bowes Inc.
Computation of Ratio of Earnings to Fixed Charges (1)

(1) The computation of the ratio of earnings to fixed charges has been computed by dividing income before income taxes as adjusted by fixed charges. Included in fixed charges is one-third of rental expense as the representative portion of interest.

CERTIFICATION PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Michael J. Critelli, certify that:
1. I have reviewed this quarterly report on Form 10-Q of Pitney Bowes Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this quarterly report based on such evaluation; and
d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 8, 2005
/s/ Michael J. Critelli
Michael J. Critelli
Chief Executive Officer

CERTIFICATION PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Bruce P. Nolop, certify that:
1. I have reviewed this quarterly report on Form 10-Q of Pitney Bowes Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this quarterly report based on such evaluation; and
d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 8, 2005
/s/ Bruce P. Nolop
Bruce P. Nolop
Chief Financial Officer

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350

The certification set forth below is being submitted in connection with the Quarterly Report of Pitney Bowes Inc. (the "company") on Form 10-Q for the period ended June 30, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), for the purpose of complying with Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Section 1350 of Chapter 63 of Title 18 of the United States Code.

I, Michael J. Critelli, Chief Executive Officer of the company, certify that, to the best of my knowledge:
(1) The Report fully complies with the requirements of Section \(13(a)\) or \(15(d)\) of the Exchange Act; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the company.
/s/ Michael J. Critelli
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Michael J. Critelli
Chief Executive Officer
August 8, 2005

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350

The certification set forth below is being submitted in connection with the Quarterly Report of Pitney Bowes Inc. (the "company") on Form 10-Q for the period ended June 30,2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), for the purpose of complying with Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934 (the "Exchange Act") and Section 1350 of Chapter 63 of Title 18 of the United States Code.

I, Bruce P. Nolop, Chief Financial Officer of the company, certify that, to the best of my knowledge:
(1) The Report fully complies with the requirements of Section \(13(\mathrm{a})\) or \(15(\mathrm{~d})\) of the Exchange Act; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the company.
/s/ Bruce P. Nolop
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Bruce P. Nolop
Chief Financial Officer
August 8, 2005```

