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SECURITIES AND EXCHANGE COMMISSION
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    Washington, D.C. 20549-1004
    F O R M 1 O - Q
    X
QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES

- ---
EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 1997
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES
EXCHANGE ACT OF 1934
For the transition period from
$\qquad$ to $\qquad$
Commission File Number: 1-3579
PITNEY BOWES INC.
State of Incorporation IRS Employer Identification No.
Delaware
06-0495050
World Headquarters
Stamford, Connecticut 06926-0700
Telephone Number: (203) $356-5000$
The Registrant (1) has filed all reports required to be filed by Section 13 or
$15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months, and
(2) has been subject to such filing requirements for the past 90 days. Yes $X$
No
$\qquad$
Number of shares of common stock, $\$ 2$ par value, outstanding as of October 31,
1997 is 141,828,297.
Pitney Bowes Inc. - Form 10-Q
Nine Months Ended September 30, 1997
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Part I - Financial Information

            Pitney Bowes Inc.
    Consolidated Statement of Income

(Unaudited)
(Dollars in thousands, except per share data)

|  | Three M |  |  | Months Ended September 30 , |  | Nine |  | Months Ended <br> September 30 , |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1997 |  | 1996 |  | 1997 |  |  | 1996 |
| Revenue from: |  |  |  |  |  |  |  |  |  |
| Sales | \$ | 449,904 | \$ | 404,194 | \$ | 1,317,483 |  | \$ | 1,198,847 |
| Rentals and financing |  | 442,153 |  | 429,754 |  | 1,302,856 |  |  | 1,254,098 |
| Support services |  | 120,671 |  | 116,766 |  | 359,870 |  |  | 346,971 |
| Total revenue |  | ,012,728 |  | 950,714 |  | 2,980,209 |  |  | 2,799,916 |
| Costs and expenses: |  |  |  |  |  |  |  |  |  |
| Cost of sales ... |  | 265,563 |  | 248,757 |  | 788,861 |  |  | 745,560 |
| Cost of rentals and financing |  | 139,674 |  | 133,114 |  | 395,389 |  |  | 373,441 |
| Selling, service and administrative |  | 339,717 |  | 323,554 |  | 1,001,508 |  |  | 954,661 |
| Research and development |  | 21,578 |  | 19,140 |  | 64,061 |  |  | 58,487 |
| Interest, net |  | 51,026 |  | 49,699 |  | 151,475 |  |  | 145,682 |
| Total costs and expenses |  | 817,558 |  | 774,264 |  | 2,401,294 |  |  | 2,277,831 |
| Income before income taxes |  | 195,170 |  | 176,450 |  | 578,915 |  |  | 522,085 |
| Provision for income taxes |  | 67,365 |  | 59,745 |  | 200,094 |  |  | 180,338 |
| Net income | \$ | 127,805 | \$ | 116,705 | \$ | 378,821 |  | \$ | 341,747 |
| Net income per common and common equivalent share | \$ | . 88 | \$ | . 78 | \$ | 2.57 |  | \$ | 2.27 |
| Average common and common equivalent shares |  |  |  |  |  |  |  |  |  |
| Dividends declared per share of common stock | \$ | . 40 | \$ | . 345 | \$ | 1.20 |  | \$ | 1.035 |
| Ratio of earnings to combined fixed charges and preferred stock dividends ............ |  | 3.78 |  | 3.63 |  | 3.81 |  |  | 3.65 |



| (Dollars in thousands) |
| :---: |
| Assets |
| - ------ |
| Current assets: |
| Cash and cash equivalents. |
| Short-term investments, at cost which approximates market................ |
| Accounts receivable, less allowances: |
| 9/97, \$19,532; 12/96, \$16,160.... |
| Finance receivables, less allowances: |
| 9/97, \$45,205; 12/96, \$40,176. |
| Inventories (Note 2)..... |
| Other current assets and prepayments. |


Stockholders' equity:
Cumulative preferred stock, \$50 par value, 4\% convertible
Cumulative preference stock, no par value, $\$ 2.12$ convertible...........................

```
Liabilities and stockholders' equity
----------------------------------------
Current liabilities:
    Accounts payable and accrued liabilities...........
    Income taxes payable...................................
    Notes payable and current portion of
```


Total current liabilities
Deferred taxes on income.................................
Long-term debt. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
Other noncurrent liabilities................................
Total liabilities.................................

|  | $\begin{array}{r} \text { =ember } 30, \\ 1997 \end{array}$ | $\begin{array}{r} \text { December } 31, \\ 1996 \end{array}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 125,140 | \$ | 135,271 |
|  | 1,955 |  | 1,500 |
|  | 328,194 |  | 340,730 |
|  | 1,569,114 |  | 1,339,286 |
|  | 251,287 |  | 281,942 |
|  | 143,327 |  | 123,337 |
| 2,419,017 |  |  | 2,222,066 |
| 484,995 |  |  | 486,029 |
| 822,121 |  |  | 815,306 |
| 4,569 |  |  | 5,848 |
| 3,201,266 |  |  | 3,450,231 |
| 678,889 |  |  | 633,682 |
| 200,681 |  |  | 205,802 |
| 430,756 |  |  | 336,758 |
| \$ | 8,242,294 | \$ | 8,155,722 |


| \$ | $\begin{aligned} & 866,995 \\ & 128,447 \end{aligned}$ | \$ | $\begin{aligned} & 849,789 \\ & 212,155 \end{aligned}$ |
| :---: | :---: | :---: | :---: |
|  | 2,176,026 |  | 1,911,481 |
|  | 342,281 |  | 331,864 |
|  | 3,513,749 |  | 3,305,289 |
|  | 890,542 |  | 720,840 |
|  | 1,171,301 |  | $1,300,434$ |
|  | 377,907 |  | 390,113 |
|  | 5,953,499 |  | 5,716,676 |
|  | 300,000 |  | 200,000 |

300,000
200,000

911,481
331,864
,


| Interest paid． | \＄154，165 | \＄158，164 |
| :---: | :---: | :---: |
| Income taxes paid． | \＄112，180 | \＄96，708 |

＜EN＞
＊Certain prior year amounts have been reclassified to conform with the 1997
presentation．
＜／EN＞

Pitney Bowes Inc．－Form 10－Q
Nine Months Ended September 30， 1997
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Pitney Bowes Inc．
Notes to Consolidated Financial Statements

Note 1：
－－－－－－－－
The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10－Q and do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements．In the opinion of Pitney Bowes Inc．（＂the company＂），all adjustments（consisting of only normal recurring adjustments） necessary to present fairly the financial position of the company as of September 30， 1997 and the results of its operations and cash flows for the nine months ended September 30,1997 and 1996 have been included．Operating results for the nine months ended September 30,1997 are not necessarily indicative of the results that may be expected for the year ending December 31，1997．These statements should be read in conjunction with the financial statements and notes thereto included in the company＇s 1996 Annual Report to Stockholders on Form $10-K$ and subsequent quarterly filings．

Note 2：
－－－－－－－
Inventories are comprised of the following：

| （Dollars in thousands） | $\begin{array}{r} \text { September } 30, \\ 1997 \end{array}$ |  | $\begin{array}{r} \text { December } 31, \\ 1996 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Raw materials and work in process | \＄ | 57，787 | \＄ | 58，536 |
| Supplies and service parts |  | 96，183 |  | 103，182 |
| Finished products． |  | 97，317 |  | 120，224 |
| Total | \＄ | 251，287 | \＄ | 281，942 |

Note 3：
－ーーーーーー
Fixed assets are comprised of the following：

| （Dollars in thousands） | $\begin{array}{r} \text { September } 30, \\ 1997 \end{array}$ |  | $\begin{array}{r} \text { December } 31, \\ 1996 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Property，plant and equipment | \＄ | 1，104，553 | \＄ | 1，093，501 |
| Accumulated depreciation． |  | （619，558） |  | （607，472） |
| Property，plant and equipment | \＄ | 484，995 | \＄ | 486，029 |



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Nine Months Ended September 30, 1997
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Note 4:

- -------

Revenue and operating profit by business segment for the three and nine months ended September 30, 1997 and 1996 were as follows:


Note 5:

- -------

In February 1997, Statement of Financial Accounting Standards No. 128, "Earnings per Share" was issued. It specifies the computation, presentation and disclosure requirements for earnings per share and is effective for financial statements for both interim and annual periods ending after December 15, 1997. Earlier application is not permitted. On a pro-forma basis, basic and diluted earnings per share would have been as follows:

|  | 1997 |  |  |  | 1996 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic |  | Diluted |  | Basic |  | Diluted |  |
| Three months ended September 30 | \$ | . 89 | \$ | . 88 | \$ | . 78 | \$ | . 78 |
| Nine months ended September 30 | \$ | 2.60 | \$ | 2.57 | \$ | 2.29 | \$ | 2.27 |

In June 1997, Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" was issued. It will require the company to disclose, in financial statement format, all non-owner changes in equity. This statement is effective for fiscal years beginning after December 15, 1997 and requires presentation of prior period financial statements for comparability purposes. The company expects to adopt this statement beginning with its 1998 consolidated financial statements.

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Nine Months Ended September 30, 1997
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Also in June 1997, Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information" was issued. It establishes standards for reporting information about operating segments in annual financial statements and interim financial reports. It also establishes standards for related disclosures about products and services, geographic areas and major customers. The company is currently evaluating its options for disclosure and will adopt the statement for the fiscal year commencing January 1, 1998.

Note 6:

- -------

On August 21, 1997, the company announced that it had entered into an agreement with GATX Capital Corporation ("GATX Capital"), a subsidiary of GATX Corporation, that will reduce the company's external large-ticket finance portfolio by approximately $\$ 1.2$ billion. This represents approximately 50 percent of the company's current external large-ticket portfolio. The agreement reflects the company's ongoing strategy of focusing on fee- and service-based revenue rather than asset-based income.

Under the terms of the agreement, the company will transfer external large-ticket finance assets through a sale to GATX Capital and a limited liability company ("the transfer"). The company expects to receive approximately \$1 billion in cash through the end of the year and an initial equity interest of \$175 million in the limited liability company which will hold the beneficial interest in the assets.

This transaction is subject to a number of conditions to closing, which include certain regulatory approvals. As of September 30, 1997, the company had received $\$ 193$ million as part of the transaction and on November 6, 1997 received an additional $\$ 475$ million in proceeds. The remainder of the transaction is expected to close prior to the end of 1997. There is no assurance, however, that it will close in a timely manner, or at all.

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Nine Months Ended September 30, 1997
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Pitney Bowes Inc.
Management's Discussion and Analysis of Financial
Condition and Results of Operations

Results of Operations - third quarter of 1997 vs. third quarter of 1996

Revenue increased seven percent to $\$ 1,012.7$ million compared to $\$ 950.7$ million in the third quarter of 1996 . Net income increased 10 percent to $\$ 127.8$ million from $\$ 116.7$ million in the same period in 1996 . Earnings per share grew to 88 cents, a 13 percent increase from third quarter 1996. Revenue growth was nine percent, excluding revenue from large-ticket external financing and a small-
ticket external asset sale during the third quarter of 1996 as well as prior year revenue from businesses in Australia from which, as previously announced, the company exited in 1996.

Third quarter 1997 revenue included $\$ 449.9$ million from sales, up 11 percent from $\$ 404.2$ million in the third quarter of 1996; $\$ 442.1$ million from rentals and financing, up three percent from $\$ 429.7$ million; and $\$ 120.7$ million from support services, up three percent from $\$ 116.8$ million.

In the Business Equipment segment, which includes Mailing, Facsimile and Copier Systems and related financing, revenue grew seven percent and operating profit increased 14 percent during the third quarter.

Mailing Systems' seven percent revenue increase during the quarter was driven by strong equipment sales in the U.S. Mailing and Production Mail businesses. The conversion of U.S. Mailing Systems' customers to more advanced technology continued during the quarter, with electronic and digital meters comprising approximately 70 percent of the installed base up from 60 percent in December 1996 and 55 percent in September 1996 (See Regulatory Matters Update below). Growth in Mailing Systems' revenue for the quarter has been partially offset by last year's strategic decision to exit non-profitable businesses in Australia.

Revenue from Facsimile Systems grew 10 percent in the third quarter 1997 driven by steady increases in the installed base of rental machines and supply sales.

Copier Systems' revenue increased nine percent in the third quarter driven by solid equipment sales. Rental revenue was also strong, resulting from new product introductions and geographic expansion. Buyers Laboratory recently named the Pitney Bowes copier line as "Line of the Year" with a record seven Pitney Bowes copiers named "Picks of the Year", the most by any copier vendor in the history of the award.

In the Business Services segment third quarter revenue grew 17 percent and operating profit grew 31 percent. The segment includes Pitney Bowes Management Services ("PBMS") and Atlantic Mortgage and Investment Corporation ("AMIC"). Revenue for PBMS grew due to continued expansion of its commercial contract base and its increased presence in the U.K. AMIC achieved excellent

Pitney Bowes Inc. - Form 10-Q
Nine Months Ended September 30, 1997
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growth through aggressive expansion of its fee-based revenue. These service businesses have benefited from strong customer base growth and a renewed focus on operational efficiencies.

In accordance with management's previously announced strategy to concentrate on fee- and service-based revenue rather than asset-based income, the company entered into an agreement with GATX Capital which will reduce the company's large-ticket external portfolio by approximately $\$ 1.2$ billion (Note 6). In line with such strategy, the Commercial and Industrial Financing segment's revenue and operating profit declined 12 percent and 36 percent, respectively. However, the revenue comparison was unfavorably impacted by revenue from a small-ticket external asset sale during the third quarter of 1996. The unfavorable operating profit comparison included the impact of a charge for costs and asset valuation related to the transfer. Excluding the items noted above, revenue was down one percent and operating profit declined two percent.

The ratio of cost of sales to sales revenue decreased from 61.5 percent in the third quarter 1996 to 59.0 percent in 1997. The improvement was due to the product mix at U.S. Mailing towards higher-margin products, favorable purchase and maintenance variances and higher-margin supply sales in the Facsimile business. The improvement was offset, in part, by the continued growth of the lower-margin facilities management business which includes most of its expenses in cost of sales.

The ratio of cost of rentals and financing to rentals and financing revenue increased to 31.6 percent in the third quarter 1997 from 31.0 percent in the same prior year period. The company had ceased placing mechanical meters in 1996 as a result of the meter migration requirements, resulting in lower related costs in that period. Since then, the increased new placements of electronic and digital meters has led to additional depreciation expense, impacting this ratio. The cost of rentals and financing also includes the charge related to the transfer, as mentioned above.

Selling, service and administrative expenses as a percentage of revenue improved to 33.5 percent in the third quarter 1997 from 34.0 percent in the same period in 1996. The improvement in this ratio is due primarily to the continued emphasis on controlling operating expenditures and reduced expense levels in Australia as a result of exiting certain businesses in 1996.

Research and development expenses increased 12.7 percent to $\$ 21.6$ million in the third quarter of 1997 compared to the third quarter of the previous year. The increase reflects the company's continued commitment to developing new technologies for its digital meters and other mailing and software products.

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Nine Months Ended September 30, 1997
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Net interest expense increased to $\$ 51.0$ million in the third quarter of 1997 from $\$ 49.7$ million in the third quarter of 1996 . The increase is due mainly to higher average borrowings in 1997 to fund the previously approved stock repurchase program.

The third quarter effective tax rate was 34.5 percent in 1997 compared to 33.9 percent in the third quarter of 1996.

Net income increased 10 percent to $\$ 127.8$ million for the third quarter of 1997 from $\$ 116.7$ million for the same period in 1996 due to the factors discussed above. Earnings per share increased 13 percent to 88 cents compared with 78 cents in 1996 due to the increase in net income as well as the decrease in average shares outstanding as a result of the company's share repurchase program.

Results of Operations - nine months of 1997 vs. nine months of 1996

- -------------------------------------------------------------------------19

For the first nine months of 1997 compared with the same period of 1996 , revenue increased six percent to $\$ 2,980.2$ million while net income increased 11 percent to $\$ 378.8$ million. The factors that affected revenue and earnings performance included those cited for the third quarter of 1997 versus 1996.

Liquidity and Capital Resources
The current ratio remained essentially unchanged at September 30, 1997 and December 31,1996 at .69 to 1 and .67 to 1 , respectively. Working capital at September 30, 1997 and December 31, 1996 also remained at comparable levels.

In April 1997, Pitney Bowes International Holdings, Inc., a subsidiary of the company, issued an additional $\$ 100$ million of variable-term voting preferred stock to institutional investors in a private placement transaction. The preferred stock, $\$ .01$ par value, is entitled to cumulative dividends at rates set at auction, generally at 49 day intervals. The proceeds of the issuance were used to repay short-term borrowings. The Consolidated Statement of Income reflects the dividends as a minority interest in selling, service and administrative expense.

As part of the company's non-financial services shelf registrations, a medium-term note facility exists permitting issuance of up to $\$ 100$ million in debt securities with maturities ranging from more than one year up to 30 years
of which $\$ 32$ million remained available at September 30, 1997. The company has also an additional $\$ 300$ million remaining on its non-financial services shelf registrations filed with the Securities and Exchange Commission ("SEC"). Amounts available under credit agreements, shelf registrations and commercial paper and medium-term note programs, in addition to cash generated internally are expected to be sufficient to provide for financing needs in the next several years.

Pitney Bowes Inc. - Form 10-Q
Nine Months Ended September 30, 1997
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Pitney Bowes Credit Corporation ("PBCC") has $\$ 250$ million of unissued debt securities available from a shelf registration statement filed with the SEC in September 1995. Up to $\$ 250$ million of medium-term notes may be offered under this registration statement. The $\$ 250$ million available under this shelf registration statement should meet PBCC's financing needs for the next two years. PBCC also had unused lines of credit and revolving credit facilities totaling $\$ 1.6$ billion at September 30,1997 , largely supporting its commercial paper borrowings.

The ratio of total debt to total debt and stockholders' equity, including the preferred stockholders' equity in a subsidiary company in total debt, was 64.8 percent at September 30,1997 compared to 60.5 percent at December 31 , 1996 . This ratio was affected by the repurchase of nearly 6.4 million shares of common stock for approximately $\$ 448$ million in the first nine months of 1997 . Book value was $\$ 13.96$ per common share at September 30,1997 compared to $\$ 15.11$ at year-end 1996 principally as a result of the stock repurchase.

The company enters into interest rate swap agreements principally through its financial services businesses. It has been the practice and objective of the company to use a balanced mix of debt maturities, variable- and fixed-rate debt and interest rate swap agreements to control the company's sensitivity to interest rate volatility. The company utilizes interest rate swap agreements when it considers the economic benefits to be favorable. Swap agreements have been principally utilized to fix interest rates on commercial paper and/or obtain a lower cost on debt than would otherwise be available absent the swap.

On October 6, 1997, the board of directors approved a two-for-one stock split of the company's common stock effected in the form of a stock dividend to stockholders of record on December 29, 1997, subject to the approval by the stockholders at a stockholders meeting to be held on December 18, 1997 of an amendment to the Restated Certificate of Incorporation, increasing the number of authorized shares of common stock from 240 million to 480 million and reducing the par value per share of common stock from \$2 to \$1.

Capital Investments
In the first nine months of 1997, net investments in fixed assets included \$66.7 million in net additions to property, plant and equipment and $\$ 135.9$ million in net additions to rental equipment and related inventories compared with \$62.9 million and $\$ 152.7$ million, respectively, in the same period in 1996 . In the case of rental equipment, the additions included the production of postage meters and the purchase of facsimile and copier equipment for both new placements and upgrade programs.

As of September 30, 1997, commitments for the acquisition of property, plant and equipment included plant and manufacturing equipment improvements as well as rental equipment for new and replacement programs.

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Nine Months Ended September 30, 1997
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Regulatory Matters Update

In May 1996, the United States Postal Service ("U.S.P.S.") issued a proposed schedule for the phase-out of mechanical meters in the United States marketplace. In accordance with the schedule, the company voluntarily halted new placements of mechanical meters in the U.S. as of June 1, 1996. The company is also actively pursuing removal from the market of all mechanical meters used by persons or firms who process mail for a fee. Further, the company agreed, in March 1997, to use its best efforts to remove from the market mechanical systems meters (meters that interface with mail machines or processors) by a revised target date of December 31, 1998.

The company continues to make satisfactory progress in meeting the proposed withdrawal date of March 31, 1999 for stand-alone mechanical meters.

As of September 30, 1997, electronic and digital meters represented approximately 70 percent of the company's U.S. installed base, up from 60 percent in December 1996. Based on the announced U.S.P.S. mechanical meter migration schedule and agreements reached to date with the U.S.P.S., the company believes that the plan will not cause a material adverse financial impact on the company.

In 1996 the U.S.P.S. announced proposed changes in future metering technology that would include use of a digital, information-based indicia standard. Initial specifications for the information-based indicia standard were proposed in July 1996. The U.S.P.S. has invited public comment on the proposal, which remains under discussion and subject to revision until finalized. At some undetermined date in the future, the U.S.P.S. believes that digital metering will eventually replace electronic metering in the United States. The company supports a digital product migration strategy, and the company anticipates working with the U.S.P.S. to achieve a timely and effective substitution plan. However, until the U.S.P.S. finalizes standards for a digital information-based indicia (and clarifies transition to the new standard), the impact of this proposal, if any, on the company cannot be determined. The company has taken the lead in deploying digital meters in the marketplace.

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Nine Months Ended September 30, 1997
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## Forward-looking Statements

- --------------------------

The company cautions readers that any forward-looking statements (those which discuss the company's or management's current expectations as to the future) in this Form 10-Q or made by company management involve risks and uncertainties which may change based on various important factors. Some of the factors which could cause future financial performance to differ materially from the expectations as expressed in any forward-looking statement made by or on behalf of the company include:

- changes in postal regulations
- timely development and acceptance of new products
- success in gaining product approval in new markets where regulatory approval is required
- successful entry into new markets
- mailers' utilization of alternative means of communication or competitors' products
- the company's success at managing customer credit risk.

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Nine Months Ended September 30, 1997
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Part II - Other Information

Item 1: Legal Proceedings

In the course of normal business, the company is occasionally party to lawsuits. These may involve litigation by or against the company relating to, among other things:

- contractual rights under vendor, insurance or other contracts
- intellectual property or patent rights
- equipment, service or payment disputes with customers
- disputes with employees.

The company is currently a defendant in a number of lawsuits, none of which should have, in the opinion of management and legal counsel, a material adverse effect on the company's financial position or results of operations.

Item 6: Exhibits and Reports on Form 8-K.

(b) Reports on Form 8-K

On August 21, 1997, the company filed a Form 8-K disclosing the agreement between the company and GATX Capital.

On October 7, 1997, the company filed a Form 8-K reporting the approval by the board of directors of a two-for-one stock split subject to stockholder approval of an amendment to the Restated Certificate of Incorporation.

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Nine Months Ended September 30, 1997
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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
/s/ M. L. Reichenstein
M. L. Reichenstein

Vice President - Chief Financial Officer
(Principal Financial Officer)
/s/ A. F. Henock
A. F. Henock

Vice President - Controller and Chief Tax Counsel
(Principal Accounting Officer)

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Nine Months Ended September 30, 1997
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Exhibit (i)

```
SECOND AMENDMENT TO
PITNEY BOWES 1991 STOCK PLAN
```

The Pitney Bowes 1991 Stock Plan (the "Plan") is hereby amended, effective September 8, 1997, as follows:

There is added to the Plan a new paragraph 3 (c) which reads in its entirety as follows:

The Committee may delegate to one or more executive officers of the Company or to a committee of executive officers of the Company the authority to grant Awards to Employees who are not officers or directors of the Company and to amend, modify, cancel or suspend Awards to such Employees.

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Nine Months Ended September 30, 1997
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Exhibit (ii)
Pitney Bowes Inc.
Computation of Earnings per Share

|  | Three Months Ended September 30 , |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands, except per share data) |  | 1997 |  | 1996 |  | 1997 |  | 1996 |
| Primary |  |  |  |  |  |  |  |  |
| Net income applicable to common stock (1) | \$ | 127,805 | \$ | 116,705 | \$ | 378,820 | \$ | 341,746 |
| Weighted average number of common shares outstanding |  | ,640,951 |  | ,844,925 |  | ,464,280 |  | ,385,408 |
| Preference stock, \$2.12 cumulative convertible |  | 671,170 |  | 720,902 |  | 682,661 |  | 733,008 |
| Stock option and purchase plans |  | ,271,443 |  | 672,892 |  | ,103,172 |  | 748,242 |
| Total common and common equivalent shares outstanding |  | ,583,564 |  | ,238,719 |  | ,250,113 |  | ,866,658 |
| Net income per common and common equivalent share | \$ | . 88 | \$ | . 78 | \$ | 2.57 | \$ | 2.27 |
| Fully Diluted |  |  |  |  |  |  |  |  |
| Net income | \$ | 127,805 | \$ | 116,705 | \$ | 378,821 | \$ | 341,747 |
| Weighted average number of common shares outstanding |  | ,640,951 |  | ,844,925 |  | ,464,280 |  | ,385,408 |
| Preference stock, \$2.12 cumulative convertible |  | 671,170 |  | 720,902 |  | 682,661 |  | 733,008 |
| Stock option and purchase plans |  | ,297,464 |  | 736,864 |  | ,152,652 |  | 809,917 |
| Preferred stock, 4\% cumulative convertible |  | 10,872 |  | 11,490 |  | 11,053 |  | 11,490 |
| Total common and common equivalent shares outstanding |  | ,620,457 |  | ,314,181 |  | ,310,646 |  |  |
| 150,939,823 |  |  |  |  |  |  |  |  |
| Net income per common and common equivalent share | \$ | . 88 | \$ | . 78 | \$ | 2.57 | \$ | 2.26 |

[^0]
(1) The computation of the ratio of earnings to combined fixed charges and preferred stock dividends has been computed by dividing income as adjusted by fixed charges and preferred stock dividends. Included in fixed charges is one-third of rental expense as the representative portion of interest.

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<ARTICLE> 5
<LEGEND>
THIS SCHEDULE CONTAINS FINANCIAL INFORMATION EXTRACTED FROM PITNEY BOWES INC.
CONSOLIDATED BALANCE SHEET, CONSOLIDATED STATEMENT OF INCOME, CORRESPONDING
FOOTNOTE #3 FIXED ASSETS AND STATEMENT RE COMPUTATION OF EARNINGS PER SHARE AND
IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.
</LEGEND>
<MULTIPLIER> 1,000
```

| <PERIOD-TYPE> |  | 9-MOS |
| :---: | :---: | :---: |
| <FISCAL-YEAR-END> |  | DEC-31-1997 |
| <PERIOD-END> |  | SEP-30-1997 |
| <CASH> |  | 125,140 |
| <SECURITIES> |  | 1,955 |
| <RECEIVABLES> | <F1> | 1,962,045 |
| <ALLOWANCES> | <F1> | 64,737 |
| <INVENTORY> |  | 251,287 |
| <CURRENT-ASSETS> |  | 2,419,017 |
| <PP\&E> | <F2> | 2,740,447 |
| <DEPRECIATION> | <F2> | 1,433,331 |
| <TOTAL-ASSETS> |  | 8,242,294 |
| <CURRENT-LIABILITIES> |  | 3,513,749 |
| <BONDS> |  | 1,171,301 |
| <COMMON> |  | 323,338 |
| <PREFERRED-MANDATORY> |  | 300,000 |
| <PREFERRED> |  | 2,291 |
| <OTHER-SE> |  | 1,663,166 |
| <TOTAL-LIABILITY-AND-EQUITY> |  | 8,242,294 |
| <SALES> |  | $1,317,483$ |
| <TOTAL-REVENUES> |  | 2,980,209 |
| <CGS> |  | 788,861 |
| <TOTAL-COSTS> |  | 1,184,250 |
| <OTHER-EXPENSES> |  | 64,061 |
| <LOSS-PROVISION> |  | 0 |
| <INTEREST-EXPENSE> |  | 157,825 |
| <INCOME-PRETAX> |  | 578,915 |
| <INCOME-TAX> |  | 200,094 |
| <INCOME-CONTINUING> |  | 378,821 |
| <DISCONTINUED> |  | 0 |
| <EXTRAORDINARY> |  | 0 |
| <CHANGES> |  | 0 |
| <NET-INCOME> |  | 378,821 |
| <EPS-PRIMARY> |  | 2.57 |
| <EPS-DILUTED> |  | 2.57 |

<FN>
<F1> Receivables are comprised of trade receivables of \(\$ 347,726\) and short-term
finance receivables of \(\$ 1,614,319\). Allowances are comprised of allowances for
trade receivables of \(\$ 19,532\) and for short-term finance receivables of \(\$ 45,205\).
<F2> Property, plant and equipment are comprised of fixed assets of \(\$ 1,104,553\)
and rental equipment and related inventories of \(\$ 1,635,894\). Depreciation is
comprised of depreciation on fixed assets of \(\$ 619,558\) and on rental equipment
and related inventories of \$813,773.
</FN>

[^0]:    <FN>

    1) Net income applicable to common stock was adjusted for preferred dividends. </EN>
