## Pitney Bowes Inc.

## Consolidated Statements of Income

(Unaudited; in thousands, except share and per share amounts)

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Equipment sales | \$ | 157,649 | \$ | 173,143 | \$ | 479,248 | \$ | 485,145 |
| Supplies |  | 58,296 |  | 61,306 |  | 188,342 |  | 198,631 |
| Software |  | 99,600 |  | 89,087 |  | 264,131 |  | 257,760 |
| Rentals |  | 95,901 |  | 102,747 |  | 291,770 |  | 309,706 |
| Financing |  | 81,184 |  | 87,883 |  | 250,582 |  | 276,915 |
| Support services |  | 120,479 |  | 123,954 |  | 354,625 |  | 383,632 |
| Business services |  | 229,711 |  | 200,911 |  | 672,133 |  | 607,717 |
| Total revenue |  | 842,820 |  | 839,031 |  | 2,500,831 |  | 2,519,506 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of equipment sales |  | 85,647 |  | 86,147 |  | 232,398 |  | 235,741 |
| Cost of supplies |  | 18,827 |  | 20,348 |  | 60,207 |  | 60,662 |
| Cost of software |  | 25,713 |  | 25,698 |  | 75,816 |  | 79,496 |
| Cost of rentals |  | 20,818 |  | 16,041 |  | 63,056 |  | 54,951 |
| Financing interest expense |  | 12,629 |  | 12,965 |  | 38,446 |  | 41,375 |
| Cost of support services |  | 70,688 |  | 74,799 |  | 217,232 |  | 224,790 |
| Cost of business services |  | 166,984 |  | 140,989 |  | 470,890 |  | 417,357 |
| Selling, general and administrative |  | 304,398 |  | 300,983 |  | 908,169 |  | 916,981 |
| Research and development |  | 32,057 |  | 28,680 |  | 96,871 |  | 89,761 |
| Restructuring charges and asset impairments, net |  | 1,493 |  | 16,494 |  | 30,502 |  | 49,503 |
| Interest expense, net |  | 28,601 |  | 22,294 |  | 81,877 |  | 62,394 |
| Total costs and expenses |  | 767,855 |  | 745,438 |  | 2,275,464 |  | 2,233,011 |
| Income before income taxes |  | 74,965 |  | 93,593 |  | 225,367 |  | 286,495 |
| Provision for income taxes |  | 17,607 |  | 23,197 |  | 53,975 |  | 93,615 |
| Income from continuing operations |  | 57,358 |  | 70,396 |  | 171,392 |  | 192,880 |
| Loss from discontinued operations, net of tax |  | - |  | (291) |  | - |  | $(1,951)$ |
| Net income |  | 57,358 |  | 70,105 |  | 171,392 |  | 190,929 |
| Less: Preferred stock dividends attributable to noncontrolling interests |  | - |  | 4,593 |  | - |  | 13,781 |
| Net income - Pitney Bowes Inc. | \$ | 57,358 | \$ | 65,512 | \$ | 171,392 | \$ | 177,148 |
| Amounts attributable to common stockholders: |  |  |  |  |  |  |  |  |
| Net income from continuing operations | \$ | 57,358 | \$ | 65,803 | \$ | 171,392 | \$ | 179,099 |
| Loss from discontinued operations, net of tax |  | - |  | (291) |  | - |  | $(1,951)$ |
| Net income - Pitney Bowes Inc. | \$ | 57,358 | \$ | 65,512 | \$ | 171,392 | \$ | 177,148 |
| Basic earnings per share atributable to common stockholders ${ }^{(1)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.31 | \$ | 0.35 | \$ | 0.92 | \$ | 0.95 |
| Discontinued operations |  | - |  | - |  | - |  | (0.01) |
| Net income - Pitney Bowes Inc. | \$ | 0.31 | \$ | 0.35 | \$ | 0.92 | \$ | 0.94 |
| Diluted earnings per share attributable to common stockholders ${ }^{(1)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.31 | \$ | 0.35 | \$ | 0.92 | \$ | 0.94 |
| Discontinued operations |  | - |  | - |  | - |  | (0.01) |
| Net income - Pitney Bowes Inc. | \$ | 0.31 | \$ | 0.35 | \$ | 0.92 | \$ | 0.93 |
| Weighted-average shares used in diluted earnings per share |  | ,756,543 |  | ,682,575 |  | 7,200,225 |  | 9,592,489 |

(1) The sum of the earnings per share amounts may not equal the totals due to rounding.

## Pitney Bowes Inc.

## Consolidated Balance Sheets

(Unaudited; in thousands, except share amounts)

| Assets | $\begin{gathered} \text { September 30, } \\ 2017 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2016 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 1,696,903 | \$ | 764,522 |
| Short-term investments |  | 45,508 |  | 38,448 |
| Accounts receivable, net |  | 408,886 |  | 455,527 |
| Short-term finance receivables, net |  | 826,122 |  | 893,950 |
| Inventories |  | 118,282 |  | 92,726 |
| Current income taxes |  | 42,605 |  | 11,373 |
| Other current assets and prepayments |  | 82,251 |  | 68,637 |
| Total current assets |  | 3,220,557 |  | 2,325,183 |
| Property, plant and equipment, net |  | 338,340 |  | 314,603 |
| Rental property and equipment, net |  | 185,866 |  | 188,054 |
| Long-term finance receivables, net |  | 650,793 |  | 673,207 |
| Goodwill |  | 1,616,968 |  | 1,571,335 |
| Intangible assets, net |  | 145,376 |  | 165,172 |
| Noncurrent income taxes |  | 77,188 |  | 74,806 |
| Other assets |  | 546,319 |  | 524,773 |
| Total assets | \$ | 6,781,407 | \$ | 5,837,133 |
| Liabilities and stockholders' equity (deficit) |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable and accrued liabilities | \$ | 1,348,395 | \$ | 1,378,822 |
| Current income taxes |  | 13,542 |  | 34,434 |
| Current portion of long-term debt |  | 620,256 |  | 614,485 |
| Advance billings |  | 282,537 |  | 299,878 |
| Total current liabilities |  | 2,264,730 |  | 2,327,619 |
| Deferred taxes on income |  | 257,987 |  | 204,289 |
| Tax uncertainties and other income tax liabilities |  | 39,671 |  | 61,276 |
| Long-term debt |  | 3,562,672 |  | 2,750,405 |
| Other noncurrent liabilities |  | 555,514 |  | 597,204 |
| Total liabilities |  | 6,680,574 |  | 5,940,793 |
| Stockholders' equity (deficit): |  |  |  |  |
| Cumulative preferred stock, \$50 par value, 4\% convertible |  | 1 |  | 1 |
| Cumulative preference stock, no par value, \$2.12 convertible |  | 457 |  | 483 |
| Common stock, \$1 par value |  | 323,338 |  | 323,338 |
| Additional paid-in-capital |  | 133,394 |  | 148,125 |
| Retained earnings |  | 5,174,602 |  | 5,107,734 |
| Accumulated other comprehensive loss |  | $(818,484)$ |  | $(940,133)$ |
| Treasury stock, at cost |  | $(4,712,475)$ |  | $(4,743,208)$ |
| Total Pitney Bowes Inc. stockholders' equity (deficit) |  | 100,833 |  | $(103,660)$ |
| Total liabilities and stockholders' equity (deficit) | \$ | 6,781,407 | \$ | 5,837,133 |

Pitney Bowes Inc.

## Business Segments - Revenue and EBIT

(Unaudited; in thousands)

Revenue
North America Mailing
International Mailing
Small \& Medium Business Solutions

## Production Mail <br> Presort Services <br> Enterprise Business Solutions

Software Solutions
Global Ecommerce
Digital Commerce Solutions
Total revenue
EBIT
North America Mailing
International Mailing
Small \& Medium Business Solutions
Production Mail
Presort Services
Enterprise Business Solutions
Software Solutions
Global Ecommerce
Digital Commerce Solutions
Segment EBIT ${ }^{(2)}$

| Three months ended September 30, |  |  |  |  | Nine months ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 |  | $2016{ }^{(1)}$ |  | \% Change | 2017 |  | $2016{ }^{(1)}$ |  | \% Change |
| \$ | 319,966 | \$ | 349,785 | (9\%) | \$ | 1,016,640 | \$ | 1,064,456 | (4\%) |
|  | 93,770 |  | 96,730 | (3\%) |  | 282,150 |  | 309,297 | (9\%) |
|  | 413,736 |  | 446,515 | (7\%) |  | 1,298,790 |  | 1,373,753 | (5\%) |
|  | 104,387 |  | 106,350 | (2\%) |  | 278,912 |  | 289,649 | (4\%) |
|  | 119,074 |  | 114,053 | 4\% |  | 370,203 |  | 357,214 | 4\% |
|  | 223,461 |  | 220,403 | 1\% |  | 649,115 |  | 646,863 | -\% |
|  | 99,442 |  | 89,031 | 12\% |  | 264,087 |  | 257,417 | 3\% |
|  | 106,181 |  | 83,082 | 28\% |  | 288,839 |  | 241,473 | 20\% |
|  | 205,623 |  | 172,113 | 19\% |  | 552,926 |  | 498,890 | 11\% |
| \$ | 842,820 | \$ | 839,031 | -\% | \$ | 2,500,831 | \$ | 2,519,506 | (1\%) |
| \$ | 107,777 | \$ | 141,968 | (24\%) | \$ | 369,662 | \$ | 449,696 | (18\%) |
|  | 8,729 |  | 9,198 | (5\%) |  | 35,967 |  | 32,842 | 10\% |
|  | 116,506 |  | 151,166 | (23\%) |  | 405,629 |  | 482,538 | (16\%) |
|  | 14,920 |  | 15,696 | (5\%) |  | 31,515 |  | 35,434 | (11\%) |
|  | 19,474 |  | 19,181 | 2\% |  | 69,461 |  | 69,305 | -\% |
|  | 34,394 |  | 34,877 | (1\%) |  | 100,976 |  | 104,739 | (4\%) |
|  | 20,912 |  | 10,329 | >100\% |  | 31,216 |  | 17,908 | 74\% |
|  | $(9,594)$ |  | 1,544 | $>(100 \%)$ |  | $(17,894)$ |  | $(2,608)$ | $>(100 \%)$ |
|  | 11,318 |  | 11,873 | (5\%) |  | 13,322 |  | 15,300 | (13\%) |
| \$ | 162,218 | \$ | 197,916 | (18\%) | \$ | 519,927 | \$ | 602,577 | (14\%) |

Reconciliation of segment EBIT to net income

Segment EBIT
Corporate expenses
Adjusted EBIT
Interest, net ${ }^{(3)}$
Restructuring charges and asset impairments, net
Gain on sale of technology
Acquisition/disposition related expenses
Income before income taxes
Provision for income taxes
Income from continuing operations
Loss from discontinued operations, net of tax
Net income

${ }^{(1)}$ Prior period amounts have been recast to conform to the current year presentation.
(2) Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, and other items that are not allocated to a particular business segment.
${ }^{(3)}$ Includes financing interest expense and interest expense, net.

## Pitney Bowes Inc.

Reconciliation of Reported Consolidated Results to Adjusted Results
(Unaudited; in thousands, except per share amounts)

|  | Three months ended September 30, |  |  |  | Y/Y Chg. | Nine months ended September 30, |  |  |  | Y/Y Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2017 |  | 2016 |  |  | 2017 |  | 2016 |  |
| Reconciliation of reported revenue to revenue excluding currency | \$ | 842,820 | \$ | 839,031 |  | \$ |  | \$ | 2,519,506 |  |
| Revenue, as reported |  |  |  |  |  |  | 2,500,831 |  |  |  |
| Unfavorable impact on revenue due to currency |  | $(4,476)$ |  |  |  |  | 15,690 |  |  |  |
| Revenue, excluding currency | \$ | 838,344 | \$ | 839,031 | -\% | \$ | 2,516,521 | \$ | 2,519,506 | -\% |


| Reconciliation of reported net income to adjusted earnings | \$ | 57,358 | \$ | 70,105 | \$ | 171,392 | \$ | 190,929 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income |  |  |  |  |  |  |  |  |
| Loss from discontinued operations, net of tax |  | - |  | 291 |  | - |  | 1,951 |
| Restructuring charges and asset impairments, net |  | 969 |  | 10,840 |  | 20,073 |  | 32,399 |
| Gain on sale of technology |  | - |  | - |  | $(5,605)$ |  | - |
| Acquisition/disposition related expenses |  | 3,583 |  | 365 |  | 3,583 |  | 2,904 |
| Tax cost - preferred stock redemption |  | - |  | 4,847 |  | - |  | 4,847 |
| Net income, as adjusted |  | 61,910 |  | 86,448 |  | 189,443 |  | 233,030 |
| Provision for income taxes, as adjusted |  | 20,230 |  | 24,217 |  | 66,023 |  | 107,242 |
| Income from continuing operations before income taxes, as adjusted |  | 82,140 |  | 110,665 |  | 255,466 |  | 340,272 |
| Interest, net |  | 41,230 |  | 35,259 |  | 120,323 |  | 103,769 |
| EBIT, as adjusted |  | 123,370 |  | 145,924 |  | 375,789 |  | 444,041 |
| Depreciation and amortization |  | 43,829 |  | 50,687 |  | 131,989 |  | 140,225 |
| EBITDA, as adjusted | \$ | 167,199 | \$ | 196,611 | \$ | 507,778 | \$ | 584,266 |


| Reconciliation of reported diluted earnings per share to adjusted diluted earnings per share | \$ |  | \$ |  |  |  | \$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Diluted earnings per share |  | 0.31 |  | 0.35 | \$ | 0.92 |  | 0.93 |
| Loss from discontinued operations, net of tax |  | - |  | - |  | - |  | 0.01 |
| Restructuring charges and asset impairments, net |  | 0.01 |  | 0.06 |  | 0.11 |  | 0.17 |
| Gain on sale of technology |  | - |  | - |  | (0.03) |  | - |
| Acquisition/disposition related expenses |  | 0.02 |  | - |  | 0.02 |  | 0.01 |
| Tax cost - preferred stock redemption |  | - |  | 0.03 |  | - |  | 0.03 |
| Diluted earnings per share, as adjusted | \$ | 0.33 | \$ | 0.44 | \$ | 1.01 |  | 1.16 |

Note: The sum of the earnings per share amounts may not equal the totals due to rounding.

| Reconciliation of reported net cash from operating activities to free cash flow |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities ${ }^{(1)}$ | \$ |  | 145,930 | \$ | 137,775 | \$ | 330,577 | \$ | 296,359 |
| Capital expenditures |  |  | $(42,941)$ |  | $(44,173)$ |  | $(119,562)$ |  | $(115,532)$ |
| Restructuring payments |  |  | 10,960 |  | 17,295 |  | 29,976 |  | 51,161 |
| Pension contribution |  |  | - |  | - |  | - |  | 36,731 |
| Reserve account deposits |  |  | $(5,022)$ |  | 8,956 |  | $(2,508)$ |  | 1,813 |
| Other |  |  | - |  | - |  | - |  | 335 |
| Free cash flow | \$ |  | 108,927 | \$ | 119,853 | \$ | 238,483 | \$ | 270,867 |

[^0]
[^0]:    ${ }^{(1)}$ Net cash provided by operating activities for the three and nine months ended September 30, 2016 has been revised for a new accounting standard adopted January $1,2017$.

