

## Pitney Bowes Inc. Consolidated Statements of Income

(Unaudited; in thousands, except share and per share amounts)

	Three months ended September 30,			Nine months ended September 30,				
		2017		2016		2017	2016	
Revenue:								
Equipment sales	\$	157,649	\$	173,143	\$	479,248	\$	485,145
Supplies		58,296		61,306		188,342		198,631
Software		99,600		89,087		264,131		257,760
Rentals		95,901		102,747		291,770		309,706
Financing		81,184		87,883		250,582		276,915
Support services		120,479		123,954		354,625		383,632
Business services		229,711		200,911		672,133		607,717
Total revenue		842,820		839,031		2,500,831		2,519,506
Costs and expenses:								
Cost of equipment sales		85,647		86,147		232,398		235,741
Cost of supplies		18,827		20,348		60,207		60,662
Cost of software		25,713		25,698		75,816		79,496
Cost of rentals		20,818		16,041		63,056		54,951
Financing interest expense		12,629		12,965		38,446		41,375
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Cost of support services		70,688		74,799		217,232		224,790
Cost of business services		166,984		140,989		470,890		417,357
Selling, general and administrative		304,398		300,983		908,169		916,981
Research and development		32,057		28,680		96,871		89,761
Restructuring charges and asset impairments, net		1,493		16,494		30,502		49,503
Interest expense, net		28,601		22,294		81,877		62,394
Total costs and expenses		767,855		745,438		2,275,464		2,233,011
Income before income taxes		74,965		93,593		225,367		286,495
Provision for income taxes		17,607		23,197		53,975		93,615
Income from continuing operations		57,358		70,396		171,392		192,880
Loss from discontinued operations, net of tax		57,556 —		(291)				(1,951)
Net income		57,358		70,105		171,392		190,929
Less: Preferred stock dividends attributable to noncontrolling interests				4,593				13,781
Net income - Pitney Bowes Inc.	\$	57,358	\$	65,512	\$	171,392	\$	177,148
Amounts attributable to common stockholders:								
Net income from continuing operations	\$	57,358	\$	65,803	\$	171,392	\$	179,099
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Loss from discontinued operations, net of tax				(291)				(1,951)
Net income - Pitney Bowes Inc.	\$	57,358	\$	65,512	\$	171,392	\$	177,148
Basic earnings per share attributable to common stockholders <sup>(1)</sup> :								
Continuing operations	\$	0.31	\$	0.35	\$	0.92	\$	0.95
Discontinued operations	Ψ	0.51	Ψ		Ψ		Ψ	(0.01)
Net income - Pitney Bowes Inc.	\$	0.31	\$	0.35	\$	0.92	\$	0.94
(4)								
Diluted earnings per share attributable to common stockholders <sup>(1)</sup> :								
Continuing operations	\$	0.31	\$	0.35	\$	0.92	\$	0.94
Discontinued operations								(0.01)
Net income - Pitney Bowes Inc.	\$	0.31	\$	0.35	\$	0.92	\$	0.93
			<u> </u>		,			
Weighted-average shares used in diluted earnings per share	18	87,756,543	1	86,682,575	1	187,200,225		189,592,489

 $^{(1)}\,$  The sum of the earnings per share amounts may not equal the totals due to rounding.



## Pitney Bowes Inc. Consolidated Balance Sheets

(Unaudited; in thousands, except share amounts)

<u>Assets</u>	Sej	otember 30, 2017	December 31, 2016			
Current assets:	•		•			
Cash and cash equivalents	\$	1,696,903	\$	764,522		
Short-term investments		45,508		38,448		
Accounts receivable, net		408,886		455,527		
Short-term finance receivables, net		826,122		893,950		
Inventories Current income taxes		118,282 42,605		92,726 11,373		
Other current assets and prepayments		42,805		68,637		
Total current assets		3,220,557		2,325,183		
Property, plant and equipment, net		338,340		314,603		
Rental property and equipment, net		185,866		188,054		
Long-term finance receivables, net		650,793		673,207		
Goodwill		1,616,968		1,571,335		
Intangible assets, net		145,376		165,172		
Noncurrent income taxes		77,188		74,806		
Other assets		546,319		524,773		
Total assets	\$	6,781,407	\$	5,837,133		
Liabilities and stockholders' equity (deficit)						
Current liabilities:	¢	1 2 4 9 2 0 5	¢	1 070 000		
Accounts payable and accrued liabilities	\$	1,348,395	\$	1,378,822		
Current income taxes		13,542		34,434		
Current portion of long-term debt		620,256		614,485		
Advance billings		282,537		299,878		
Total current liabilities		2,264,730		2,327,619		
Deferred taxes on income		257,987		204,289		
Tax uncertainties and other income tax liabilities		39,671		61,276		
Long-term debt		3,562,672		2,750,405		
Other noncurrent liabilities		555,514		597,204		
Total liabilities		6,680,574		5,940,793		
Stockholders' equity (deficit):						
Cumulative preferred stock, \$50 par value, 4% convertible		1		1		
Cumulative preference stock, no par value, \$2.12 convertible		457		483		
Common stock, \$1 par value		323,338		323,338		
Additional paid-in-capital		133,394		148,125		
Retained earnings		5,174,602		5,107,734		
Accumulated other comprehensive loss		(818,484)		(940,133)		
Treasury stock, at cost		(4,712,475)		(4,743,208)		
Total Pitney Bowes Inc. stockholders' equity (deficit)		100,833		(103,660)		
Total liabilities and stockholders' equity (deficit)	\$	6,781,407	\$	5,837,133		



## Pitney Bowes Inc. Business Segments - Revenue and EBIT (Unaudited; in thousands)

	Three months ended September 30,				Nine months ended September 30,					
	2017	2016 <sup>(1)</sup>	% Change	2017	2016 <sup>(1)</sup>	% Change				
Revenue										
North America Mailing	\$ 319,966	\$ 349,785	(9%)	\$ 1,016,640	\$ 1,064,456	(4%)				
International Mailing	93,770	96,730	(3%)	282,150	309,297	(9%)				
Small & Medium Business Solutions	413,736	446,515	(7%)	1,298,790	1,373,753	(5%)				
Production Mail	104,387	106,350	(2%)	278,912	289,649	(4%)				
Presort Services	119,074	114,053	4%	370,203	357,214	4%				
Enterprise Business Solutions	223,461	220,403	1%	649,115	646,863	_%				
Software Solutions	99,442	89,031	12%	264,087	257,417	3%				
Global Ecommerce	106,181	83,082	28%	288,839	241,473	20%				
Digital Commerce Solutions	205,623	172,113	19%	552,926	498,890	11%				
Total revenue	\$ 842,820	\$ 839,031	_%	\$ 2,500,831	\$ 2,519,506	(1%)				
EBIT										
North America Mailing	\$ 107,777	\$ 141,968	(24%)	\$ 369,662	\$ 449,696	(18%)				
International Mailing	8,729	9,198	(5%)	35,967	32,842	10%				
Small & Medium Business Solutions	116,506	151,166	(23%)	405,629	482,538	(16%)				
Production Mail	14,920	15,696	(5%)	31,515	35,434	(11%)				
Presort Services	19,474	19,181	2%	69,461	69,305	_%				
Enterprise Business Solutions	34,394	34,877	(1%)	100,976	104,739	(4%)				
Software Solutions	20,912	10,329	>100%	31,216	17,908	74%				
Global Ecommerce	(9,594)	1,544	>(100%)	(17,894)	(2,608)	>(100%)				
Digital Commerce Solutions	11,318	11,873	(5%)	13,322	15,300	(13%)				
Segment EBIT <sup>(2)</sup>	\$ 162,218	\$ 197,916	(18%)	\$ 519,927	\$ 602,577	(14%)				
Reconciliation of segment EBIT to net income										
Segment EBIT	\$ 162,218	\$ 197,916		\$ 519,927	\$ 602,577					
Corporate expenses	(38,848)	(51,992)		(144,138)	(158,536)					
Adjusted EBIT	123,370	145,924		375,789	444,041					
Interest, net <sup>(3)</sup>	(41,230)	(35,259)		(120,323)	(103,769)					
Restructuring charges and asset impairments, net	(1,493)	(16,494)		(30,502)	(49,503)					
Gain on sale of technology	-	-		6,085	-					
Acquisition/disposition related expenses	(5,682)	(578)		(5,682)	(4,274)					
Income before income taxes	74,965	93,593		225,367	286,495					
Provision for income taxes	(17,607)	(23,197)		(53,975)	(93,615)					
Income from continuing operations	57,358	70,396		171,392	192,880					
Loss from discontinued operations, net of tax		(291)			(1,951)					
Net income	\$ 57,358	\$ 70,105		\$ 171,392	\$ 190,929					

<sup>(1)</sup> Prior period amounts have been recast to conform to the current year presentation.

(2) Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, and other items that are not allocated to a particular business segment.
(3) Includes financing interest expense and interest expense, net.



## Pitney Bowes Inc. Reconciliation of Reported Consolidated Results to Adjusted Results

(Unaudited; in thousands, except per share amounts)

	Three months end		ded Se			Nine months ended September 30,				
		2017		2016	Y/Y Chg.		2017		2016	Y/Y Chg.
Reconciliation of reported revenue to revenue excluding currency										
Revenue, as reported	\$	842,820	\$	839,031		\$	2,500,831	\$	2,519,506	
Jnfavorable impact on revenue due to currency		(4,476)					15,690			
Revenue, excluding currency	\$	838,344	\$	839,031	%	\$	2,516,521	\$	2,519,506	
Reconciliation of reported net income to adjusted earnings										
Net income	\$	57,358	\$	70,105		\$	171,392	\$	190,929	
oss from discontinued operations, net of tax		_		291			_		1,951	
Restructuring charges and asset impairments, net		969		10,840			20,073		32,399	
Gain on sale of technology		_		_			(5,605)		_	
cquisition/disposition related expenses		3,583		365			3,583		2,904	
ax cost - preferred stock redemption		_		4,847			_		4,847	
let income, as adjusted		61,910		86,448			189,443		233,030	
Provision for income taxes, as adjusted		20,230		24,217			66,023		107,242	
ncome from continuing operations before income taxes, as adjusted		82,140		110,665			255,466		340,272	
nterest, net		41,230		35,259			120,323		103,769	
BIT, as adjusted		123,370		145,924			375,789		444,041	
Depreciation and amortization		43,829		50,687			131,989		140,225	
EBITDA, as adjusted	\$	167,199	\$	196,611		\$	507,778	\$	584,266	
Reconciliation of reported diluted earnings per share to adjusted										
diluted earnings per share			•			•		•		
Diluted earnings per share	\$	0.31	\$	0.35		\$	0.92	\$	0.93	
oss from discontinued operations, net of tax		0.01		0.06			0.11		0.01 0.17	
Restructuring charges and asset impairments, net		0.01		0.06			(0.03)		0.17	
Gain on sale of technology		0.02		_			0.02		0.01	
Acquisition/disposition related expenses		0.02		0.03			0.02		0.01	
Fax cost - preferred stock redemption	¢		¢			\$		¢		
Diluted earnings per share, as adjusted	\$	0.33	\$	0.44		¢	1.01	\$	1.16	
Note: The sum of the earnings per share amounts may not equal the totals due	to rour	nding.								
Reconciliation of reported net cash from operating activities to free cash flow	•									
Net cash provided by operating activities <sup>(1)</sup>		145.930	\$	137.775		\$	330.577	\$	296.359	

Net cash provided by operating activities <sup>(1)</sup>	\$ 145,930	\$ 137,775	\$	330,577	\$ 296,359
Capital expenditures	(42,941)	(44,173)		(119,562)	(115,532)
Restructuring payments	10,960	17,295		29,976	51,161
Pension contribution	_	_		_	36,731
Reserve account deposits	(5,022)	8,956		(2,508)	1,813
Other	 _	 _		_	 335
Free cash flow	\$ 108,927	\$ 119,853	\$	238,483	\$ 270,867

<sup>(1)</sup> Net cash provided by operating activities for the three and nine months ended September 30, 2016 has been revised for a new accounting standard adopted January 1, 2017.