## Pitney Bowes Inc.

## Consolidated Statements of Income

(Unaudited; in thousands, except share and per share amounts)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Equipment sales | \$ | 158,625 | \$ | 152,641 | \$ | 321,599 | \$ | 312,002 |
| Supplies |  | 63,228 |  | 65,274 |  | 130,046 |  | 137,325 |
| Software |  | 86,664 |  | 90,615 |  | 164,531 |  | 168,673 |
| Rentals |  | 95,999 |  | 102,869 |  | 195,869 |  | 206,959 |
| Financing |  | 83,653 |  | 91,609 |  | 169,398 |  | 189,032 |
| Support services |  | 115,299 |  | 131,418 |  | 234,146 |  | 259,678 |
| Business services |  | 217,903 |  | 201,460 |  | 442,422 |  | 406,806 |
| Total revenue |  | 821,371 |  | 835,886 |  | 1,658,011 |  | 1,680,475 |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of equipment sales |  | 77,189 |  | 78,055 |  | 146,751 |  | 149,594 |
| Cost of supplies |  | 19,909 |  | 19,624 |  | 41,380 |  | 40,314 |
| Cost of software |  | 24,795 |  | 26,983 |  | 50,103 |  | 53,798 |
| Cost of rentals |  | 21,576 |  | 18,415 |  | 42,238 |  | 38,910 |
| Financing interest expense |  | 12,843 |  | 13,495 |  | 25,817 |  | 28,410 |
| Cost of support services |  | 73,190 |  | 74,742 |  | 146,544 |  | 149,991 |
| Cost of business services |  | 153,063 |  | 140,830 |  | 303,906 |  | 276,368 |
| Selling, general and administrative |  | 297,468 |  | 289,116 |  | 603,771 |  | 615,998 |
| Research and development |  | 32,958 |  | 34,513 |  | 64,814 |  | 61,081 |
| Restructuring charges and asset impairments, net |  | 26,927 |  | 26,076 |  | 29,009 |  | 33,009 |
| Interest expense, net |  | 27,600 |  | 20,799 |  | 53,276 |  | 40,100 |
| Total costs and expenses |  | 767,518 |  | 742,648 |  | 1,507,609 |  | 1,487,573 |
| Income before income taxes |  | 53,853 |  | 93,238 |  | 150,402 |  | 192,902 |
| Provision for income taxes |  | 4,952 |  | 33,394 |  | 36,368 |  | 70,418 |
| Income from continuing operations |  | 48,901 |  | 59,844 |  | 114,034 |  | 122,484 |
| Loss from discontinued operations, net of tax |  | - |  | $(1,660)$ |  | - |  | $(1,660)$ |
| Net income |  | 48,901 |  | 58,184 |  | 114,034 |  | 120,824 |
| Less: Preferred stock dividends attributable to noncontrolling interests |  | - |  | 4,594 |  | - |  | 9,188 |
| Net income - Pitney Bowes Inc. | \$ | 48,901 | \$ | 53,590 | \$ | 114,034 | \$ | 111,636 |
| Amounts attributable to common stockholders: |  |  |  |  |  |  |  |  |
| Net income from continuing operations | \$ | 48,901 | \$ | 55,250 | \$ | 114,034 | \$ | 113,296 |
| Loss from discontinued operations, net of tax |  | - |  | $(1,660)$ |  | - |  | $(1,660)$ |
| Net income - Pitney Bowes Inc. | \$ | 48,901 | \$ | 53,590 | \$ | 114,034 | \$ | 111,636 |
| Basic earnings per share attributable to common stockholders ${ }^{(1)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.26 | \$ | 0.29 | \$ | 0.61 | \$ | 0.60 |
| Discontinued operations |  | - |  | (0.01) |  | - |  | (0.01) |
| Net income - Pitney Bowes Inc. | \$ | 0.26 | \$ | 0.29 | \$ | 0.61 | \$ | 0.59 |
| Diluted earnings per share attributable to common stockholders ${ }^{(1)}$ : |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.26 | \$ | 0.29 | \$ | 0.61 | \$ | 0.59 |
| Discontinued operations |  | - |  | (0.01) |  | - |  | (0.01) |
| Net income - Pitney Bowes Inc. | \$ | 0.26 | \$ | 0.28 | \$ | 0.61 | \$ | 0.59 |
| Weighted-average shares used in diluted earnings per share |  | ,377,059 |  | ,362,278 |  | 6,944,571 |  | 0,806,261 |

(1) The sum of the earnings per share amounts may not equal the totals due to rounding.

## Pitney Bowes Inc. <br> Consolidated Balance Sheets

(Unaudited; in thousands, except share amounts)

Assets
Current assets:
Cash and cash equivalents
Short-term investments
Accounts receivable, net
Short-term finance receivables, net
Inventories
Current income taxes
Other current assets and prepayments
Total current assets
Property, plant and equipment, net
Rental property and equipment, net
Long-term finance receivables, net
Goodwill
Intangible assets, net
Noncurrent income taxes
Other assets
Total assets

Liabilities and stockholders' equity (deficit)
Current liabilities:

| Accounts payable and accrued liabilities | \$ | 1,339,287 | \$ | 1,378,822 |
| :---: | :---: | :---: | :---: | :---: |
| Current income taxes |  | 17,349 |  | 34,434 |
| Current portion of long-term debt |  | 985,291 |  | 614,485 |
| Advance billings |  | 291,180 |  | 299,878 |
| Total current liabilities |  | 2,633,107 |  | 2,327,619 |
| Deferred taxes on income |  | 214,287 |  | 204,289 |
| Tax uncertainties and other income tax liabilities |  | 51,112 |  | 61,276 |
| Long-term debt |  | 2,543,476 |  | 2,750,405 |
| Other noncurrent liabilities |  | 565,993 |  | 597,204 |
| Total liabilities |  | 6,007,975 |  | 5,940,793 |
| Stockholders' equity (deficit): |  |  |  |  |
| Cumulative preferred stock, \$50 par value, 4\% convertible |  | 1 |  | 1 |
| Cumulative preference stock, no par value, \$2.12 convertible |  | 463 |  | 483 |
| Common stock, \$1 par value |  | 323,338 |  | 323,338 |
| Additional paid-in-capital |  | 131,691 |  | 148,125 |
| Retained earnings |  | 5,152,241 |  | 5,107,734 |
| Accumulated other comprehensive loss |  | $(859,315)$ |  | $(940,133)$ |
| Treasury stock, at cost |  | $(4,719,046)$ |  | $(4,743,208)$ |
| Total Pitney Bowes Inc. stockholders' equity (deficit) |  | 29,373 |  | $(103,660)$ |
| Total liabilities and stockholders' equity (deficit) | \$ | 6,037,348 | \$ | 5,837,133 |

Pitney Bowes Inc.

## Business Segments - Revenue and EBIT

(Unaudited; in thousands)

|  | Three months ended June 30, |  |  |  |  | Six months ended June 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | $2016{ }^{(1)}$ |  | \% Change | 2017 |  | $2016{ }^{(1)}$ |  | \% Change |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| North America Mailing | \$ | 341,096 | \$ | 343,218 | (1\%) | \$ | 696,674 | \$ | 714,671 | (3\%) |
| International Mailing |  | 95,322 |  | 107,581 | (11\%) |  | 188,380 |  | 212,567 | (11\%) |
| Small \& Medium Business Solutions |  | 436,418 |  | 450,799 | (3\%) |  | 885,054 |  | 927,238 | (5\%) |
| Production Mail |  | 85,570 |  | 95,874 | (11\%) |  | 174,525 |  | 183,299 | (5\%) |
| Presort Services |  | 118,452 |  | 115,765 | 2\% |  | 251,129 |  | 243,161 | 3\% |
| Enterprise Business Solutions |  | 204,022 |  | 211,639 | (4\%) |  | 425,654 |  | 426,460 | (0\%) |
| Software Solutions |  | 86,425 |  | 90,464 | (4\%) |  | 164,645 |  | 168,386 | (2\%) |
| Global Ecommerce |  | 94,506 |  | 82,984 | 14\% |  | 182,658 |  | 158,391 | 15\% |
| Digital Commerce Solutions |  | 180,931 |  | 173,448 | 4\% |  | 347,303 |  | 326,777 | 6\% |
| Total revenue | \$ | 821,371 | \$ | 835,886 | (2\%) | \$ | 1,658,011 | \$ | 1,680,475 | (1\%) |
| EBIT |  |  |  |  |  |  |  |  |  |  |
| North America Mailing | \$ | 120,877 | \$ | 146,897 | (18\%) | \$ | 261,885 | \$ | 307,728 | (15\%) |
| International Mailing |  | 13,969 |  | 12,468 | 12\% |  | 27,238 |  | 23,644 | 15\% |
| Small \& Medium Business Solutions |  | 134,846 |  | 159,365 | (15\%) |  | 289,123 |  | 331,372 | (13\%) |
| Production Mail |  | 7,631 |  | 12,914 | (41\%) |  | 16,595 |  | 19,738 | (16\%) |
| Presort Services |  | 19,270 |  | 21,214 | (9\%) |  | 49,987 |  | 50,124 | (0\%) |
| Enterprise Business Solutions |  | 26,901 |  | 34,128 | (21\%) |  | 66,582 |  | 69,862 | (5\%) |
| Software Solutions |  | 7,555 |  | 10,151 | (26\%) |  | 10,304 |  | 7,579 | 36\% |
| Global Ecommerce |  | $(4,030)$ |  | (683) | $>(100 \%)$ |  | $(8,300)$ |  | $(4,152)$ | (100\%) |
| Digital Commerce Solutions |  | 3,525 |  | 9,468 | (63\%) |  | 2,004 |  | 3,427 | (42\%) |
| Segment EBIT ${ }^{(2)}$ | \$ | 165,272 | \$ | 202,961 | (19\%) | \$ | 357,709 | \$ | 404,661 | (12\%) |

## Reconciliation of segment EBIT to net income

Segment EBIT
Corporate expenses
Adjusted EBIT
Interest, net ${ }^{(3)}$
Restructuring charges and asset impairments, net
Gain on sale of technology
Acquisition/disposition related expenses
Income before income taxes
Provision for income taxes
Income from continuing operations
Loss from discontinued operations, net of tax
Net income

| \$ | $\begin{gathered} 165,272 \\ (50,134) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 202,961 \\ (48,777) \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | 115,138 |  | 154,184 |
|  | $(40,443)$ |  | $(34,294)$ |
|  | $(26,927)$ |  | $(26,076)$ |
|  | 6,085 |  |  |
|  | - |  | (576) |
|  | 53,853 |  | 93,238 |
|  | $(4,952)$ |  | $(33,394)$ |
|  | 48,901 |  | 59,844 |
|  | - |  | $(1,660)$ |
| \$ | 48,901 | \$ | 58,184 |


| \$ | $\begin{gathered} 357,709 \\ (105,290) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 404,661 \\ (106,544) \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | 252,419 |  | 298,117 |
|  | $(79,093)$ |  | $(68,510)$ |
|  | $(29,009)$ |  | $(33,009)$ |
|  | 6,085 |  | - |
|  | - |  | $(3,696)$ |
|  | 150,402 |  | 192,902 |
|  | $(36,368)$ |  | $(70,418)$ |
|  | 114,034 |  | 122,484 |
|  | - |  | $(1,660)$ |
| \$ | 114,034 | \$ | 120,824 |

[^0]
## Pitney Bowes Inc.

## Reconciliation of Reported Consolidated Results to Adjusted Results

(Unaudited; in thousands, except per share amounts)

|  | Three months ended June 30, |  |  |  | Y/Y Chg. | Six months ended June 30, |  |  |  | Y/Y Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |  | 2017 |  | 2016 |  |  |
| Reconciliation of reported revenue to revenue excluding currency |  |  |  |  |  |  |  |  |  |  |
| Revenue, as reported | \$ | 821,371 | \$ | 835,886 | (2\%) | \$ | 1,658,011 | \$ | 1,680,475 | (1\%) |
| Unfavorable impact on revenue due to currency |  | 10,621 |  |  | NM |  | 20,166 |  |  | NM |
| Revenue, excluding currency | \$ | 831,992 | \$ | 835,886 | (0\%) | \$ | 1,678,177 | \$ | 1,680,475 | (0\%) |

Reconciliation of reported net income to adjusted earnings
Net income

Loss from discontinued operations, net of tax
Restructuring charges and asset impairments, net
Gain on sale of technology
Acquisition/disposition related expenses
Net income, as adjusted
Provision for income taxes, as adjusted
Income from continuing operations before income taxes, as adjusted
Interest, net
EBIT, as adjusted
Depreciation and amortization
EBITDA, as adjusted

| \$ | 48,901 | \$ | 58,184 |
| :---: | :---: | :---: | :---: |
|  | - |  | 1,660 |
|  | 17,751 |  | 16,931 |
|  | $(5,605)$ |  | - |
|  | - |  | 364 |
|  | 61,047 |  | 77,139 |
|  | 13,648 |  | 42,751 |
|  | 74,695 |  | 119,890 |
|  | 40,443 |  | 34,294 |
|  | 115,138 |  | 154,184 |
|  | 43,865 |  | 45,238 |
| \$ | 159,003 | \$ | 199,422 |


| \$ | 114,034 | \$ | 120,824 |
| :---: | :---: | :---: | :---: |
|  | - |  | 1,660 |
|  | 19,104 |  | 21,559 |
|  | $(5,605)$ |  | - |
|  | - |  | 2,539 |
|  | 127,533 |  | 146,582 |
|  | 45,793 |  | 83,025 |
|  | 173,326 |  | 229,607 |
|  | 79,093 |  | 68,510 |
|  | 252,419 |  | 298,117 |
|  | 88,160 |  | 89,538 |
| \$ | 340,579 | \$ | 387,655 |


| Reconciliation of reported diluted earnings per share to adjusted diluted earnings per share |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Diluted earnings per share | \$ | 0.26 | \$ | 0.28 | \$ | 0.61 | \$ | 0.59 |
| Loss from discontinued operations, net of tax |  |  |  | 0.01 |  |  |  | 0.01 |
| Restructuring charges and asset impairments, net |  | 0.09 |  | 0.09 |  | 0.10 |  | 0.11 |
| Gain on sale of technology |  | (0.03) |  |  |  | (0.03) |  | - |
| Acquisition/disposition related expenses |  | - |  | - |  | - |  | 0.01 |
| Diluted earnings per share, as adjusted | \$ | 0.33 | \$ | 0.39 | \$ | 0.68 | \$ | 0.72 |

Note: The sum of the earnings per share amounts may not equal the totals due to rounding.

| Reconciliation of reported net cash from operating activities to free <br> cash flow |
| :--- |


| Net cash provided by operating activities ${ }^{(1)}$ | \$ | 30,641 | \$ | 95,091 | \$ | 184,647 | \$ | 158,584 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital expenditures |  | $(40,701)$ |  | $(30,689)$ |  | $(76,621)$ |  | $(71,359)$ |
| Restructuring payments |  | 6,600 |  | 12,210 |  | 19,016 |  | 33,866 |
| Pension contribution |  | - |  | - |  | - |  | 36,731 |
| Reserve account deposits |  | 21,860 |  | 9,110 |  | 2,514 |  | $(7,143)$ |
| Other |  | - |  | 146 |  | - |  | 335 |
| Free cash flow | \$ | 18,400 | \$ | 85,868 | \$ | 129,556 | \$ | 151,014 |

[^1]
[^0]:    ${ }^{(1)}$ Prior period amounts have been recast to conform to the current year presentation.
    ${ }^{(2)}$ Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges, and other items that are not allocated to a particular business segment.
    ${ }^{(3)}$ Includes financing interest expense and interest expense, net.

[^1]:    ${ }^{(1)}$ Net cash provided by operating activities for the three and six months ended June 30, 2016 has been revised for a new accounting standard adopted January $1,2017$.

